City of Grand Island

Tuesday, August 21, 2012
Special Meeting Packet

City Council:

Larry Carney
Linna Dee Donaldson
Scott Dugan
Vaughn Minton
John Gericke
Peg Gilbert
Chuck Haase
Mitchell Nickerson
Bob Niemann
Kirk Ramsey

Mayor:

Jay Vavricek

City Administrator:

Mary Lou Brown

City Clerk:

RaNae Edwards

7:00 PM
Council Chambers - City Hall
100 East 1st Street

Call to Order

This is an open meeting of the Grand Island City Council. The City of Grand Island abides by the Open Meetings Act in conducting business. A copy of the Open Meetings Act is displayed in the back of this room as required by state law.

The City Council may vote to go into Closed Session on any agenda item as allowed by state law.

Invocation

Pledge of Allegiance

Roll Call

A - SUBMITTAL OF REQUESTS FOR FUTURE ITEMS

Individuals who have appropriate items for City Council consideration should complete the Request for Future Agenda Items form located at the Information Booth. If the issue can be handled administratively without Council action, notification will be provided. If the item is scheduled for a meeting or study session, notification of the date will be given.

B - RESERVE TIME TO SPEAK ON AGENDA ITEMS

This is an opportunity for individuals wishing to provide input on any of tonight's agenda items to reserve time to speak. Please come forward, state your name and address, and the Agenda topic on which you will be speaking.

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item C1

Recognition of the Hall County Historical Society

The Mayor and City Council will recognize the Hall County Historical Society for their work on the newly dedicated Hall County Hisotircal Society memorial and the upcoming relocation of the Stuhr house. The Hall County Historical Society is the oldest historical society in the state of Nebraska, founded by Leo Stuhr in 1923.

Staff Contact: Mayor Jay Vavricek

City of Grand Island

Tuesday, August 21, 2012

Special Meeting

Item E1

Public Hearing on Community Redevelopment Authority (CRA) 2012-2013 Budget

Staff Contact: Chad Nabity

Council Agenda Memo

From: Chad Nabity, Regional Planning Director

Meeting: August 21, 2012

Subject: COMMUNITY REDEVELOPMENT AUTHORITY 2012-2013 ANNUAL BUDGET

Item #'s: E-1 & X-1

Presenter(s): Chad Nabity, Regional Planning Director

It is my privilege to present to you the budget for the Community Redevelopment Authority for 2012-2013. This plan and budget continues the high-quality services that have enabled the CRA to partner with the City of Grand Island, private developers and businesses, and with property owners in the blighted and substandard areas to make Grand Island vibrant, clean, safe, and attractive.

The CRA budget for 2012-2013 is offered to you with a review of the responsibilities of the CRA. Those responsibilities and abilities are outlined in State Statutes and are summarized, in part, as follows:

The creation of Redevelopment Authorities was authorized by the Nebraska Legislature in order to provide communities with the ability to address certain areas of a city in need of improvement and development. Powers granted to Community Redevelopment Authorities are outlined in Chapter l8 of the Statutes and include the ability to expend funds to acquire substandard or blighted areas, make public improvements, and assist with development and redevelopment projects in specified areas. The Authority has virtually the same powers as any political subdivision, including borrowing money, issuing bonds, undertaking surveys and appraisals and asking for a levy of taxes.

A five-member board, appointed by the Mayor with the approval of the City Council, governs the CRA. The CRA is administered by a Director and devotes the overwhelming share of its resources to highly visible and effective programs. The CRA funds its programs primarily through assessments on taxable properties within the Grand Island city limits.

BLIGHTED AND SUBSTANDARD AREAS

There are eleven (11) designated Blighted and Substandard Areas within the Grand Island City Limits (see attached map). The City of Grand Island has the authority to designate up to 35% of the community a blighted and substandard. At present 17.11% of the City has been designated blighted and substandard. Council has approved four blight studies during the last year including areas near the former Aurora Coop site, the Grand Island Mall, the Veteran's Hospital and the first micro-blight area on south Kimball Avenue.

CRA MISSION

The CRA's mission is **to reduce, slow or eliminate blighting influences on property in those areas that have been designated as blighted and substandard by the Grand Island City Council.** They do this by encouraging new investment and improved infrastructure in older areas of the community through the use of tax increment financing. They also take an active role in purchasing and demolishing properties that need to be cleared. This property is then made available for redevelopment.

FISCAL RESOURCES

General Revenues for 2012-2013

The CRA is requesting property tax revenues of $647,242 including $205,574 for Lincoln Pool Construction and Bonds and $441,668 for all other CRA programs. The program dollars are slightly more than the amount requested for the 2009 to 2012 budgets and down from $475,000 in 2008-09 and down from $500,000 in 2007-2008. The CRA is requesting the same levy that was approved last year. This will allow the CRA to meet obligations for the Lincoln Park Pool and continue with their other successful programs. Historically, the levies and tax asking have been:

2011-2012	2010-2011	2009-2010	2008-2009	2007-2008	2006-2007	2005-2006
0.026	0.017742	$0.018076	$0.020790	$0.0225655	$0.022824	$0.023625
$639,405	$425,000	$425,000	$475,000	$500,000	$477,204	$456,540

Program Funding

The CRA is proposing a budget with reduced funding for most programs as they have committed to projects that will be completed during the 2012-2013 budget year.

The Community Redevelopment Authority has the ability to assist private developers and governmental entities with the commercial, residential or mixed-use redevelopment projects throughout the City. Specific detail on projects is as follows:

- Purchase of Dilapidated Properties/Infrastructure. The 2012-2013 budget only includes $20,000 for the acquisition of substandard properties in the blighted and substandard areas and for the provision of infrastructure. The Authority will consider any property within the designated areas.
- Facade Development $120,000 has been budgeted for the façade development program, including grants and interest buy down these projects are unidentified at this time. This program has been used extensively in the Downtown area but is available to all blighted and substandard areas. In addition new façade projects the CRA has committed $300,000 each to projects at Skagway and the Grand Theater over the 2011, 2012 and 2013 fiscal years. This year will be the final year for payments to Skagway and the Grand Theater.
- Train Horns: The CRA reimbursed the City $144,500 for the downtown quiet zone project. The second phase of the project is not scheduled to occur during the 2013 year so no money will be budget to that item but it will remain in the budget to reserve space for future funding.
- Other Projects: $50,000 has been reserved for other projects in the blighted and substandard areas. In the 2010 fiscal year funding in the other projects was used:
    - to fund a portion of the demolition of the Aurora Coop Buildings in Redevelopment Area 8;
    - to fund the heaters installed in the sheep barn at Fonner Park;
    - to fund very large façade improvement requests from Skagway and the Grand Theater;
    - to fund the demolition of the oldest part of the Grand Island Christian School at Five Points;
    - to purchase and demolish the old VooDoo Lounge Building at 3235 S. Locust; and
    - to finance the installation of water lines along Poplar Street between 9th and 12th Streets.

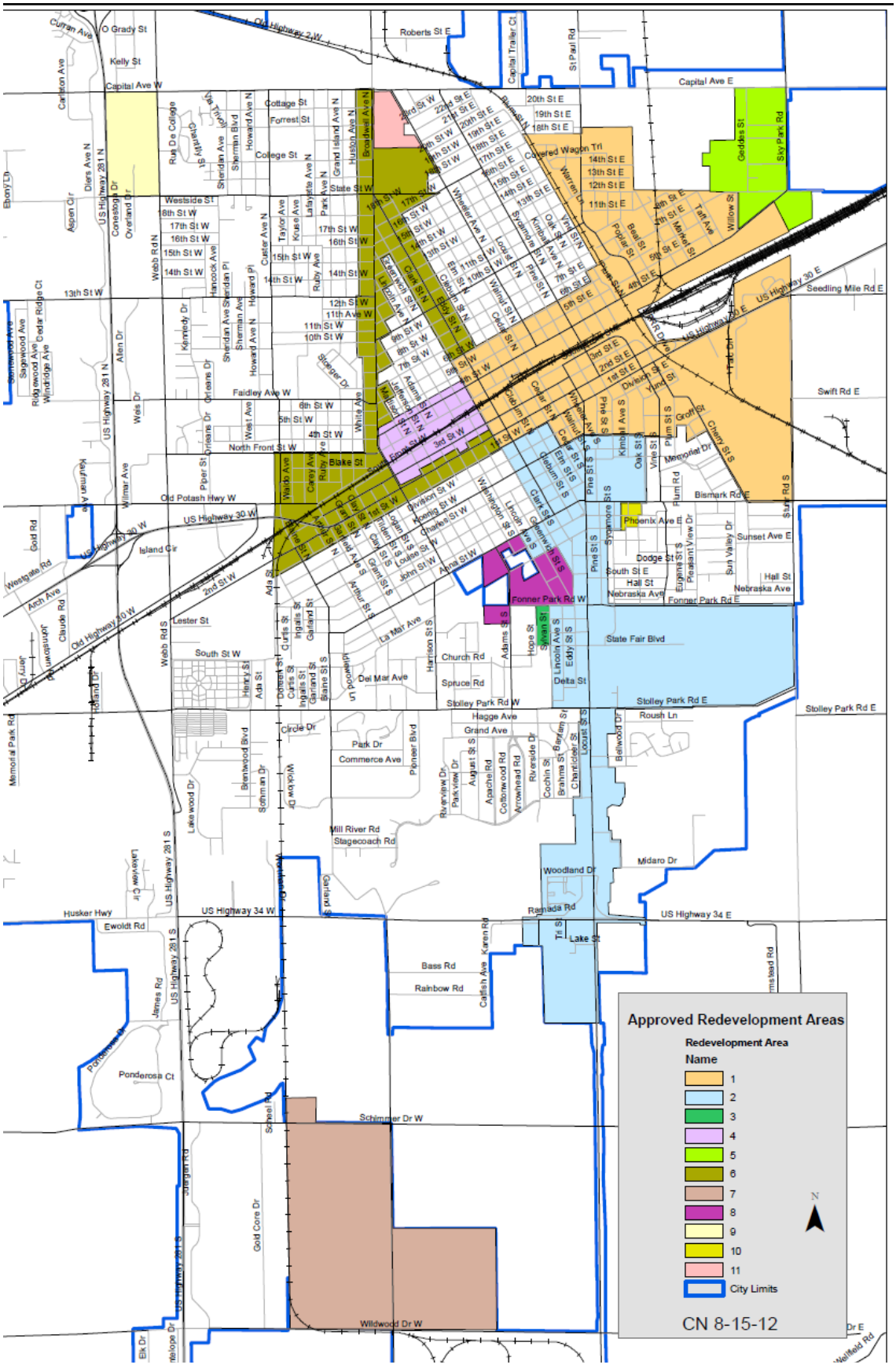
  This funding can be assigned to specific projects including but not limited to infrastructure improvements in the blighted and substandard areas that would support larger redevelopment plans. The CRA has used this funding item in the past to fund additional façade improvement projects and to make grants to fund specific projects for the: Business Improvement Districts, the Grand Island Parks Department, Fonner Park, The Central Nebraska Humane Society, St. Stephens, Habitat for Humanity and other community groups for specific projects that meet the mission of the CRA.

CONCLUSION

A continued though less aggressive approach toward redevelopment will be the focus for the CRA in 2012-2013. The investments this community has made in housing,

redevelopment efforts, infrastructure and economic development, bode well for the future of the community.

The CRA will also continue to examine the community to identify areas that might benefit from a Blighted and Substandard declaration and to review and recommend approval of redevelopment plan amendments for tax increment financing projects on both large and small scale developments. All of the tools used by the CRA are need for them to accomplish their mission: **to reduce, slow or eliminate blighting influences on property in those areas that have been designated as blighted and substandard by the Grand Island City Council.**


Approved Redevelopment Areas
Redevelopment Area
Name
1
2
3
4
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11
City Limits
CN 8-15-12
N

COMMUNITY REDEVELOPMENT AUTHORITY
FY 2012- 2013 BUDGET

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2012 Forecasted	2013 Budget
CONSOLIDATED							
Beginning Cash	952,497	1,236,622	1,547,542	985,902	923,823	923,823	298,766
REVENUE:							
Property Taxes-CRA	493,602	487,610	442,832	421,109	437,618	437,618	441,668
Property Taxes-Lincoln Pool				-	201,787	201,787	205,574
Property Taxes-TIF's	257,198	267,523	205,341	312,136	318,406	365,795	438,016
Loan Proceeds		-	-	-	-	-	-
Interest Income-CRA	41,561	14,889	19,804	2,403	8,000	2,000	1,000
Interest Income - TIF's	407	741	334	217	-	-	-
Loan Income (Poplar Street Water Line)						1,800	5,000
Land Sales	15,152	47,335	-	30,000	70,000	-	100,000
Bond Proceeds - Lincoln Pool	-	-	-	-	-	-	1,800,000
Other Revenue & Motor Vehicle Tax	-	24,473	24,516	12,372	10,000	12,000	22,000
Other Revenue - TIF's	-	-	-	12,143	1,000	-	-
TOTAL REVENUE	807,920	842,571	692,826	790,379	1,046,811	1,021,000	3,013,258
TOTAL RESOURCES	1,760,417	2,079,193	2,240,368	1,776,281	1,970,634	1,944,823	3,312,024
EXPENSES							
Auditing & Accounting	5,000	7,601	5,392	4,998	5,000	4,000	5,000
Legal Services	2,143	4,829	3,060	2,389	10,000	3,000	3,000
Consulting Services	-	-	-	-	10,000	5,000	10,000
Contract Services	34,362	26,122	173,875	78,795	55,000	55,000	55,000
Printing & Binding	568	-	-	-	1,000	-	1,000
Other Professional Services	4,112	-	-	6,393	5,000	-	5,000
General Liability Insurance	-	-	-	-	250	250	250
Postage	142	159	202	712	200	200	200
Legal Notices	828	750	613	881	800	1,500	2,500
Licenses & Fees	-	-	-	-	-	-	-
Travel & Training	-	-	-	-	1,000	200	1,000
Other Expenditures	-	-	-	94	500	-	-
Office Supplies	105	38	328	746	500	300	300
Supplies	-	-		-	300	-	300
Land	33,090	129	448,720	2,002	100,000	-	20,000
Façade Improvement-to be applied for	207,871	241,793	354,015	442,155	150,000	231,000	120,000
Lincoln Pool Bond Proceeds pay out	-	-	-	-	-	-	1,800,000
Other Projects	-	2,858	-	-	100,000	244,312	50,000
Property Taxes South Locust Project			-		11,000	11,000	11,000
2nd Street BID			-	-	-	-	-
Outstanding Façade Improvement Grants			-		500,000	400,000	318,000
Railroad Horns			-		240,000	144,500	-
Other Committed Projects			-		97,500	60,000	134,000
Property Management			-		-	-	-
Bond Payment /Fees					120,787	-	205,574
Debt-Lincoln Pool					80,000	120,000	-
Bond Principal	142,543	161,927	199,617	255,618	267,659	314,934	396,334
Bond Interest	93,031	85,445	74,453	63,170	50,747	50,861	41,682
TOTAL EXPENSES	523,795	531,650	1,260,276	857,952	1,807,243	1,646,057	3,180,140
INCREASE(DECREASE) IN CASH	284,125	310,920	(567,451)	(67,572)	(760,432)	(625,057)	(166,882)
ENDING CASH	1,236,622	1,547,542	980,091	918,329	163,391	298,766	131,884
LESS COMMITMENTS	-	-			-	-	-
AVAILABLE CASH	1,236,622	1,547,542	980,091	918,329	163,391	298,766	131,884
CRA CASH	**1,144,841**	**1,449,401**	**938,028**	**870,571**	**115,633**	**169,221**	**2,339**
LINCOLN POOL CASH	**-**	**-**	**-**	**-**	**-**	**81,787**	**81,787**
TIF CASH	**91,781**	**98,141**	**42,063**	**47,758**	**47,758**	**47,758**	**47,758**
TOTAL CASH	**1,236,622**	**1,547,542**	**980,091**	**918,329**	**163,391**	**298,766**	**131,884**

COMMUNITY REDEVELOPMENT AUTHORITY
FY 2012- 2013 BUDGET

CRA	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2012 Forecasted	2013 Budget
				REVENUES			
GENERAL OPERATIONS: 01							
Property Taxes	493,602	487,610	442,832	421,109	437,618	437,618	441,668
Property Taxes-Lincoln Pool Levy					201,787	201,787	205,574
Interest Income	41,561	14,889	19,804	2,403	8,000	2,000	1,000
Loan Income (Poplar Street Water Line)					-	1,800	5,000
Land Sales	-	47,335	-	30,000	70,000	-	100,000
Bond Proceeds Lincoln Pool							1,800,000
Other Revenue & Motor Vehicle Tax	1,300	8,959	12,156	12,372	10,000	12,000	22,000
TOTAL	536,463	558,792	474,791	465,884	727,405	655,205	2,575,242
GILI TRUST-07							
Property Taxes	66,410	65,817	65,694	66,223	32,890	32,890	
Interest Income	-		-	12		-	
Other Revenue	1,108	277	8				
TOTAL	67,518	66,094	65,702	66,235	32,890	32,890	-
CHERRY PARK LTD II-08							
Property Taxes	62,743	91,836	32,832	63,374	59,180	59,180	59,180
Interest Income	251	497	301	186	-	-	-
Other Revenue		-	-				
TOTAL	62,994	92,334	33,133	63,561	59,180	59,180	59,180
GENTLE DENTAL-09							
Property Taxes	3,497	4,427	4,479	4,512	4,202	4,202	4,202
Interest Income	3	1	2	2	-	-	-
Other Revenue	947	2,610	-	-			
TOTAL	4,447	7,037	4,481	4,514	4,202	4,202	4,202
PROCON TIF-10							
Property Taxes	18,138	17,925	17,972	18,163	19,162	19,162	19,162
Interest Income	53	36	5	4	-	-	-
Other Revenue	972	232	1,172	1,555	-		
TOTAL	19,163	18,193	19,148	19,722	19,162	19,162	19,162
WALNUT HOUSING PROJECT-11							
Property Taxes	93,632	62,942	33,089	63,871	74,472	74,472	74,472
Interest Income	100	207	26	13	-	-	-
Other Revenue	10,825	12,395	11,180	10,588	-		
TOTAL	104,557	75,544	44,296	74,471	74,472	74,472	74,472
BRUNS PET GROOMING-12							
Property Taxes	9,536	9,575	10,502	6,727	11,000	13,170	13,500
Interest Income			-				
TOTAL	9,536	9,575	10,502	6,727	11,000	13,170	13,500

COMMUNITY REDEVELOPMENT AUTHORITY
FY 2012- 2013 BUDGET

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2012 Forecasted	2013 Budget
GIRAD VET CLINIC-13							
Property Taxes	3,242	4,940	13,855	350	14,000	14,037	14,500
Interest Income	-	-	-		-	-	-
TOTAL	3,242	4,940	13,855	350	14,000	14,037	14,500
GEDDES ST APTS - PROCON-14							
Property Taxes		1,195	14,809	29,185	30,000	28,591	30,000
Interest Income	-	-	-		-	-	-
TOTAL	-	1,195	14,809	29,185	30,000	28,591	30,000
SOUTHEAST CROSSINGS-15							
Property Taxes	-	8,866	12,109	12,200	14,000	8,674	12,000
Interest Income	-	-	-		-	-	-
TOTAL	-	8,866	12,109	12,200	14,000	8,674	12,000
POPLAR STREET WATER-16							
Property Taxes	-	-	-	-	1,000	1,826	2,500
Interest Income	-	-	-	-	-	-	-
Other Revenue					1,000		
TOTAL	-	-	-	-	2,000	1,826	2,500
CASEY'S FIVE POINTS-17							
Property Taxes	-			4,429	15,000	8,670	10,000
Interest Income	-	-	-		-		
TOTAL CASEY'S FIVE POINTS	-	-	-	4,429	15,000	8,670	10,000
SOUTHPOINTE HOTEL-18							
Property Taxes	-	-	-	41,479	22,000	88,000	90,000
Interest Income	-	-	-		-		
TOTAL SOUTHPOINTE HOTEL	-	-	-	41,479	22,000	88,000	90,000
TODD ENCK-19							
Property Taxes	-	-	-	1,622	5,500	3,126	2,500
Interest Income	-	-	-	-	-		
TOTAL TC ENCK	-	-	-	1,622	5,500	3,126	2,500
SKAGWAY - 20							
Property Taxes	-	-	-	-		-	55,000
Interest Income	-	-	-	-	-	-	
TOTAL JOHN SCHULTE CONSTRUCTION	-	-	-	-	-	-	55,000
JOHN SCHULTE CONSTRUCTION-21							
Property Taxes	-	-	-	-	3,000	4,448	6,000
Interest Income	-	-	-	-	-	-	
TOTAL JOHN SCHULTE CONSTRUCTION	-	-	-	-	3,000	4,448	6,000
PHARMACY PROPERTIES INC-22							
Property Taxes	-	-	-	-	8,000	5,347	11,000
Interest Income	-	-	-	-	-	-	
TOTAL PHARMACY PROPERTIES INC	-	-	-	-	8,000	5,347	11,000
KEN-RAY LLC-23							
Property Taxes	-	-	-	-	5,000	-	34,000
Interest Income	-	-	-	-	-	-	
TOTAL KEN-RAY LLC	-	-	-	-	5,000	-	34,000
TOTAL REVENUE	807,920	842,571	692,826	790,379	1,046,811	1,021,000	2,958,258

COMMUNITY REDEVELOPMENT AUTHORITY
FY 2012- 2013 BUDGET

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2012 Forecasted	2013 Budget
EXPENSES				**EXPENSES**			
CRA							
GENERAL OPERATIONS: 01							
Auditing & Accounting	5,000	7,601	4,392	3,998	5,000	4,000	5,000
Legal Services	2,143	4,829	3,060	2,389	10,000	3,000	3,000
Consulting Services	-	-	-	-	10,000	5,000	10,000
Contract Services	34,362	26,122	84,977	40,666	55,000	55,000	55,000
Printing & Binding	568	-	-	-	1,000	-	1,000
Other Professional Services	4,112	-	-	6,393	5,000	-	5,000
General Liability Insurance	-	-	-	-	250	250	250
Postsge	142	159	202	712	200	200	200
Legal Notices	828	750	613	881	800	1,500	2,500
Licenses & Fees	-	-	-	-		-	-
Travel & Training	-	-	-	-	1,000	200	1,000
Other Expenditures	-	-	-	94	500	-	-
Office Supplies	105	38	328	746	500	300	300
Supplies	-	-	-	-	300	-	300
Land	33,090	129	448,720	2,002	100,000	-	20,000
						-	-
DEBT						-	-
Bond Payments/Fees					120,787	-	205,574
Payment to City-Lincoln Pool engineering fees					80,000	120,000	-
PROJECTS: 05						-	-
Façade Improvement	207,871	241,793	354,015	442,155	150,000	231,000	120,000
Lincoln Pool Construction From Bond Proceeds	-	-	-			-	1,800,000
2nd Street BID	-	-	-			-	-
Outstanding Façade Improvement Grants	-	-	-		500,000	400,000	318,000
Railroad Horns	-	-	-		240,000	144,500	-
Other Committed Projects	-	-	-		97,500	60,000	134,000
Other Projects	-	2,858	-	-	100,000	244,312	50,000
Property Taxes BID Fees	-	-	-	-	11,000	11,000	11,000
Property Management	-	-	-	-	-	-	-
TOTAL CRA OPERATING EXPENSES	288,221	284,279	896,308	500,035	1,488,837	1,280,262	2,742,124
GILI TRUST-07							
Bond Principal	47,158	51,009	55,158	59,654	31,627	31,627	-
Bond Interest	18,622	14,779	10,622	6,126	1,263	1,263	-
Other Expenditures		-	-	-			
TOTAL GILI EXPENSES	65,780	65,788	65,780	65,780	32,890	32,890	-
CHERRY PARK LTD II-08							
Bond Principal	36,824	39,729	42,864	46,245	49,894	49,894	53,831
Bond Interest	22,356	19,451	16,316	12,935	9,286	9,286	5,349
TOTAL CHERRY PARK EXPENSES	59,180	59,180	59,180	59,180	59,180	59,180	59,180
GENTLE DENTAL-09							
Bond Principal	2,127	2,236	2,395	2,566	2,760	2,790	2,986
Bond Interest	2,075	1,966	1,807	1,636	1,442	1,412	1,216
TOTAL GENTLE DENTAL	4,202	4,202	4,202	4,202	4,202	4,202	4,202
PROCON TIF-10							
Bond Principal	10,601	9,064	10,183	10,829	11,782	11,638	12,467
Bond Interest	8,561	10,098	8,979	8,333	7,380	7,524	6,695
TOTAL PROCON TIF	19,162	19,162	19,162	19,162	19,162	19,162	19,162
WALNUT HOUSING PROJECT-11							
Bond Principal	33,055	35,321	37,743	40,331	43,096	43,096	46,051
Bond Interest	41,417	39,151	36,729	34,141	31,376	31,376	28,421
TOTAL WALNUT HOUSING PROJECT	74,472	74,472	74,472	74,472	74,472	74,472	74,472

COMMUNITY REDEVELOPMENT AUTHORITY
FY 2012- 2013 BUDGET

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2012 Forecasted	2013 Budget
BRUNS PET GROOMING-12							
Bond Principal	9,536	9,575	10,502	6,727	11,000	13,170	13,500
Bond Interest	-	-	-	-	-		
TOTAL BRUNS PET GROOMING	9,536	9,575	10,502	6,727	11,000	13,170	13,500
GIRARD VET CLINIC-13							
Bond Principal	6,242	4,940	13,855	350	14,000	14,037	14,500
Bond Interest	-	-	-	-	-		
TOTAL GIRARD VET CLINIC	6,242	4,940	13,855	350	14,000	14,037	14,500
GEDDES ST APTS - PROCON-14							
Bond Principal	-	1,195	14,809	29,185	30,000	28,591	30,000
Bond Interest	-	-	-	-	-		
TOTAL GEDDES ST APTS - PROCON	-	1,195	14,809	29,185	30,000	28,591	30,000
SOUTHEAST CROSSINGS-15							
Bond Principal	-	8,866	12,109	12,200	14,000	8,674	12,000
Bond Interest	-	-	-	-	-		
TOTAL SOUTHEAST CROSSINGS	-	8,866	12,109	12,200	14,000	8,674	12,000
POPLAR STREET WATER-16							
Auditing & Accounting	-	-	1,000		-		
Contract Services	-	-	89,899	38,129			
Bond Principal	-	-	-	-	1,000	1,826	2,500
Bond Interest	-	-	-	-	-		
TOTAL POPLAR STREET WATER	-	-	90,899	38,129	1,000	1,826	2,500
CASEY'S FIVE POINTS-17							
Bond Principal	-			4,429	15,000	8,670	10,000
Bond Interest	-	-	-	-	-		
TOTAL CASEY'S FIVE POINTS	-	-	-	4,429	15,000	8,670	10,000
SOUTHPOINTE HOTEL-18							
Bond Principal	-			41,479	22,000	88,000	90,000
Bond Interest	-	-	-	-	-		
TOTAL SOUTHPOINTE HOTEL	-	-	-	41,479	22,000	88,000	90,000
TODD ENCK PROJECT - 19							
Bond Principal	-			1,622	5,500	3,126	2,500
Bond Interest	-	-	-	-	-		
TOTAL TODD ENCK PROJECT	-	-	-	1,622	5,500	3,126	2,500
SKAGWAY - 20							
Auditing & Accounting	-	-	-	1,000			
Bond Principal	-			-	-		55,000
Bond Interest	-	-	-	-	-		
TOTAL SKAGWAY	-	-	-	1,000	-	-	55,000
JOHN SCHULTE CONSTRUCTION-21							
Bond Principal	-	-	-	-	3,000	4,448	6,000
Bond Interest	-	-	-	-	-		
TOTAL JOHN SCHULTE CONSTRUCTION	-	-	-	-	3,000	4,448	6,000
PHARMACY PROPERTIES INC-22							
Bond Principal	-	-	-	-	8,000	5,347	11,000
Bond Interest	-	-	-		-		
TOTAL PHARMACY PROPERTIES INC	-	-	-	-	8,000	5,347	11,000
KEN-RAY LLC-23							
Bond Principal	-	-	-	-	5,000	-	34,000
Bond Interest	-	-	-	-	-		
TOTAL KEN-RAY LLC	-	-	-	-	5,000	-	34,000
TOTAL EXPENSES	**526,795**	**531,658**	**1,261,276**	**857,952**	**1,807,243**	**1,646,057**	**3,180,140**

COMMUNITY REDEVELOPMENT AUTHORITY
GRAND ISLAND, NEBRASKA

RESOLUTION #143

A RESOLUTION OF THE COMMUNITY REDEVELOPMENT AUTHORITY OF THE CITY OF GRAND ISLAND, NEBRASKA (the "Authority") RECOMMENDING A LEVY ALLOCATION BY THE CITY OF GRAND ISLAND TO THE AUTHORITY FOR ITS BUDGETARY PURPOSES IN FISCAL YEAR 2012-2013 AS AUTHORIZED BY NE. REV. STATUTES 77-3443, AS AMENDED.

WHEREAS, the Mayor and City Council of the City of Grand Island, Nebraska (the "City"), by its Ordinance passed and adopted June 27, 1994, created the Community Redevelopment Authority of the City of Grand Island, Nebraska, pursuant to Sections 18-2101 through 18-2153 of the Nebraska Community Development Law; Reissue Revised Statutes of Nebraska, as amended (the "Act");

WHEREAS, on July 31, 2012, the members of the Community Redevelopment Authority of the City of Grand Island considered its budget for fiscal year 2012-2013 and determined that a request for personal and real property tax in the amount of $647,242 is necessary to accomplish the statutory purposes of the Authority in the upcoming fiscal year and that the accomplishment of these purposes is in the best interests of the City of Grand Island.

NOW, THEREFORE BE IT RESOLVED THAT, by copy of this Resolution delivered to the City of Grand Island on this date, the Authority hereby requests and recommends that the City of Grand Island, Nebraska, as a part of the City maximum levy of $.45 per $100 of taxable valuation of property, as authorized by the Revised Statutes of Nebraska, Section 77-3442, authorize a 2012-2013 levy allocation which will provide $647,242 in personal and real property tax funds to the Community Redevelopment Authority of the City of Grand Island for the accomplishment of the purposes for which it was created.

Passed and approved by the Authority this 31th day of July, 2012.

COMMUNITY REDEVELOPMENT AUTHORITY OF THE CITY OF GRAND ISLAND, NEBRASKA

By: _____
Chair

ATTEST:

_____
Director

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item E2

Public Hearing on Proposed Fiscal Year 2012-2013 City of Grand Island Budget

Staff Contact:

Council Agenda Memo

From: Jaye Monter, Finance Director

Meeting: August 21, 2012

Subject: Public Hearing on Proposed Budget Fiscal Year 2012-2013 City Budget

Item #'s: E-2 & X-1

Presenter(s): Jaye Monter, Finance Director

Background

The Budget in Brief and Proposed Budget book for all other funds was distributed to Council at the August 14, 2012 regular council meeting. On August 17, the final valuation from the Hall County Assessor's office was received and we are happy to report to Council, the final valuation amount is ***higher*** than our proposed budget estimate by $27,672,805. This will equate to an additional $89,687 in property tax revenue.

Therefore we took another look at trying to completely close the remaining $253,000 gap referenced in my August 14, 2012 memo. If we reduce the transfer from the General Fund to the Capital Improvement 400 Fund by $130,000 which represents the surplus cash from the NDOR reimbursements and completely eliminate the contingency expense, we have an excess that may be applied toward funding for the Police Department. Council may consider the following actions:

	General Fund	Capital Improvements
July 10-July 24th Shortfalls	**$ (353,000)**	**$ (461,567)**
General Fund Capital Fire Dept. Increase	$ (80,000)	
Property Tax Revenue Decrease	$ (20,520)	
Contingency expense eliminated	$ 300,000	
Reimbursements from NDOR		$ 591,860
Final Valuation-Property Tax Revenue Increase	$ 89,687	
Reduce transfer from General Fund to 400 Fund	$ 130,000	$ (130,000)
Excess may be used for Police Budget Request	**$ 66,167**	**$ 293**

Discussion

Tonight's public hearing will allow Council to consider the 2012-2013 proposed city budget with new revenue sources that will close all gaps and maintain the same level of program services for the citizens of Grand Island all without a property tax increase. Council will also have an opportunity to review FTE requests, General Fund Department Capital requests, and the Capital Improvement 400 Fund requests.

The final focus will be reviewing the July 17th study session of the Grand Island Police Department's Implementation Plan from the Public Safety Study. In this presentation we have included all documents from the July 17 discussion. Since that time, Chief Lamken has continued to research possible methods for the implementation of Spillman Mobile Field Reporting with the support of City IT staff. They have developed a new solution that should reduce initial equipment costs in implementing the mobile field equipment that was presented to Council on July 17th. All other changes after Chief Lamken's July 17th presentation will also be explained during this review.

Date: August 14, 2012

To: Electeds

From: Jaye Monter, Finance Director

Re: 2012-2013 Budget in Brief-Proposed Budget

When you review the City of Grand Island's 2012-2013 Budget in Brief and the Proposed Budget book for all other funds, we wanted Council to understand all of the changes since the earlier budget study sessions. Understanding where the budget is today will help you think about what direction to take for next week's budget meetings.

Let's start with the 400 Fund Capital Projects shortfall. In the last presentation on July 24, the 400 Capital Projects Fund showed two changes from the first presentation on July 10th. We reduced the cost of the City Hall HVAC by $250,000 and added $38,090 for the Grand Generation Center. The July 24th presentation showed total capital requests at $4,532,157 with additional funding needed of $399,657.

In the Proposed Budget, we have changed the $38,090 for the Grand Generation Center to $100,000. On page 88 of the Proposed Budget book, and page 28 of the Budget in Brief, total 400 Fund capital requests are now at $4,594,067. The new shortfall of $461,567 will be covered by additional revenue. Five projects within the 4.6 million will receive cost reimbursements from the Nebraska Department of Roads. This additional revenue was not in the 2013 revenue estimate on the July 10th presentation. The following list of 400 Fund projects will receive reimbursements.

	Total 400 Fund Appropriation	Reimb to City
Resurfacing Various Location-Federal Aid Projects	$ 677,300	$ 120,000
Capital Ave: Webb to Broadwell	$ 433,000	$ 320,000
Realign Walnut Ent. & Custer/15th Signal	$ 11,000	$ 10,000
Wasmer Detention Cell	$ 573,200	$ 103,900
Hiker/Biker-State and Capital Connector	$ 83,310	$ 37,960
Total Project Cost/Reimbursement to City	$ 1,777,810	$ 591,860

FTEs

In the Solid Waste Enterprise Fund, we added back the .3 Seasonal Worker for the summer at an additional cost of $7,476.

Golf Course Enterprise Fund

The golf course is presented in the Proposed Budget book starting on page 115. The $470,000 cost of the irrigation system is included in the Golf Course Fund's Capital expenditures and is being funded with a transfer from the General Fund. This transfer can be made by the General Fund due to additional revenue not shown in the July 10th presentation of the 2013 Revenue Estimate. $460,000 is planned to come into the Public Works engineering department for engineering services on various Wastewater Treatment Plant rehabilitation and new sewer line projects. Engineering costs are included in the WWTP Fund Capital Budget.

Engineering for Wastewater Projects	Project Costs	Engineering Fee	2012	2013
Platte Valley Industrial Park Sanitary Sewer	$ 484,384	$ 48,400	$ 48,400	
Wildwood Subdivision Sanitary Sewer	$ 1,120,000	$ 112,000	$ 60,000	$ 52,000
Westwood Park Subdivision Sanitary Sewer	$ 643,300	$ 64,300	$ 64,300	
Blaine Street Paving-Added Part of PVIP	$ 900,000	$ 90,000	$ 90,000	
Husker Highway Sanitary Sewer	$ 1,550,000	$ 130,000		$ 130,000
Lift Station #7 Improvements		$ 37,750	$ 37,750	
Interstate 80 / Highway 281 Tap Sanitary Sewer District	$ 2,562,000	$ 25,620		$ 25,620
North Interceptor - Phase 1A	$ 2,376,000	$ 23,760		$ 23,760
North Interceptor - Phase 1B	$ 6,923,500	$ 69,230		$ 69,230
South / West Interceptor Rehabilitation	$ 935,000	$ 9,350		$ 9,350
4th - 5th Eddy / Vine Rehabilitation	$ 1,898,400	$ 18,980		$ 18,980
WWTP Headworks	$ 17,762,000	$ 177,620		$ 177,620
Master Planning	$ 500,000	$ 5,000		$ 5,000
		Totals	**$ 300,450**	**$ 511,560**
		Revenue in Budget	$ 124,000	$ 460,000

Highlighted amounts billed to WWTP from Public Works Engineering Department

Other amounts could represent matching funds and therefore no money would be transferred from 251 Grant funds to Public Works

General Fund

In the General Fund, the $353,000 shortfall shown to Council on July 10th to cover funding for increases in payroll costs and to keep all program services to the citizens of Grand Island at the same levels as last year has been reduced to $253,000. The $300,000 contingency reserve was reduced to $100,000. General Fund Capital requests from the Fire department have increase by $80,000 due to the generator forecast to be purchased before year end will now be paid for in the 2013 budget. Property tax estimated revenues were reduced slightly by $20,520. Below is an updated page from the July 10th presentation.

Program Expenditure Development-updated 8/21/12	
Revenue Estimate 2013 - updated	$38,381,000
Expenses Excluded from Programs	
Mayor & Council	$ (98,000)
Non-Department	$ (781,000)
Debt	$ (2,075,000)
General Fund Capital - updated	$ (1,915,000)
Transfers Out to other Funds	$ (1,775,000)
Contingency - updated	$ (100,000)
General Fund Revenue Shortfall	$ 253,000
Revenue Needed Dept Programs	$31,890,000

Budget in Brief-Page 6

2013 Budget Summary	
Beg Cash 10/1/12	$7,787,167
End Cash 9/30/13	$7,532,999
Shortfall	$ 254,168

General Fund Cash Balance-2012 Forecast Summary

The Budget in Brief on page 6 shows the cash balance of the

General Fund is forecast to come in at 7.8 million at September 30, 2012. The 2012 budget showed cash to be 6.6 million at September 30, 2012. The table below shows the difference between the 2012 Forecast compared to the 2012 Budget.

	2012 Forecast	2012 Budget	Increase (Decrease)	
Beg Cash	6,307,153	5,999,114	308,039	
Revenues	33,194,909	33,534,563	(339,654)	
Transfers In	4,542,347	4,402,100	140,247	
Appropriations	34,784,079	35,629,156	(845,077)	
Transfers out	1,473,163	1,671,304	(198,141)	
End Cash	7,787,167	6,635,317	**1,151,850**	
Increase in Beg Cash	308,039			
Decrease in Revenue	(339,654)	$124K Engineering fees chged to WWTP, Increase $101K Grant Revenue, $461K Sales Tax,		
		(315K) Fire grant, (100K) Finance Salary Reimb, (326K) Property Taxes, (284K) less other revenue		
Increase Transfers In	140,247	Electric transfer & Fire Pension Reserve transfer, Community Development transfer		
Less Appropriations	845,077	Payroll less $500K, General Fund Capital less $345K,		
Less Transfers Out	198,141	($98k) transferred less to Police Reserve-no one retired, ($97K) less transferred to Capital Projects		
	1,151,850			
End Cash	7,787,167			
Beg Cash-Budget	6,635,317			
	1,151,850			

To summarize the table above, actual cash started out higher at the end of 9/30/11 than we had forecast to start the 2012 budget year by $308,039.

The forecast for 2012 revenues compared to the 2012 budget are lower. The notable changes are as follow:

$	124,000	Additional Fees Billed to WWTP
$	101,000	Additional Grant Revenues-Police-Emergency Mgmt
$	461,000	Additional Sales Tax Revenue
$	(315,000)	Didn't receive Grant-Pumper Truck
$	(100,000)	Less Finance Salary Reimb from Utilities
$	(326,000)	Less Property Tax Revenue
$	(284,000)	Less various revenue from other city departments
$	(339,000)	

Actual transfers into the General Fund from other departments will be $140,247 higher than the 2012 budget.

Appropriations are forecast to be lower by $845,000, of which $500,000 will be a decrease in payroll costs compared to the budget. Several departments have experienced extended vacancies in job positions. General Fund Capital will also be lower than the original 2012 budget by $345,000.

Transfers out from the General Fund to other departments will be lower than the 2012 budget by $198,141. No transfer was required to the Police Reserve Fund due to no pre-1984 officers retired in 2012. Also, the transfer from General Fund to Capital Improvements Project 400 Fund is forecast to be $97,000 less.

General Fund Cash Reserves-2013 Budget Summary

In summary, the City's General Fund cash reserves are approaching recommended balances to maintain cash flow in the event of emergencies. Based upon a $24.1 million budget for personnel costs added to 8.7 million of operating expenses shown on page 24 of the Budget in Brief, a 90 day reserve would calculate to be 8.2 million. Page 6 of the Budget in Brief, shows the ending cash balance at 9/30/13 is budgeted to be 7.5 million.

Council may choose to take another look at the General Fund Capital requests from departments and also the 400 Fund Capital Improvement Project requests in order to reduce the shortfall of $253,000 and present a budget to the citizens of Grand Island that would not use the General Fund cash reserves or the 2012 cash surplus.

We will also revisit the law enforcement public safety study costs that were presented to Council on July 17th to determine which direction Council would like to take and the effects of any actions on the 2012-2013 Proposed Budget.

Any questions, please don't hesitate to contact me. Thank you. See you Tuesday.

CITY OF GRAND ISLAND

Budget in Brief

For Fiscal Year 2012-2013

October 1, 2012 – September 30, 2013

An Overview of the Operating Budget

&

Capital Improvement Program

100 East First Street, P.O. Box 1968
Grand Island, Nebraska 68802-1968
Phone: (308) 385-5444
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www.grand-island.com

BUDGET IN BRIEF 2012-2013

The Budget in Brief is produced each year by the City of Grand Island's Administration and Finance Departments in order to give the public an overview of the budget. This document highlights key information and provides a general summary of important factors impacting the development of the budget. Copies of the entire budget document(s) are available for viewing at the Grand Island Public Library, or can be downloaded on the City's web site at **www.grand-island.com** under the Finance Department. For specific questions or comments, please contact the Finance Department.

Mail:
100 East First Street
Box 1968
Grand Island, Nebraska 68802-1968

Phone: (308) 385-5444

Email: finance@grand-island.com

Website: www.grand-island.com

Budget Process

The Annual Operating Budget is the City's financial plan for providing programs to the community. The proposed budget is presented to the City Council and public by City Administration at special meetings, typically during the months of July to September. All citizens are invited to attend the budget meetings, and allowed the opportunity to share comments and concerns with the Council and Mayor. After discussion, making adjustments to the proposed budget, and public hearings, the City Council formally adopts the budget for the new fiscal year. The fiscal year runs October 1 to September 30, thus the 2012-2013 Budget begins October 1, 2012 and ends September 30, 2013.

About Program Prioritization

Program Prioritization, also known as budgeting for priorities, was utilized for the third year in a row. The City originally began this process in 2009, as a result of declining revenues, expenses outpacing revenues, and long-term fiscal problems. Program prioritization addresses these issues in a fiscally sustainable manner, by looking at Fiscal Health and Wellness.

Budgeting for priorities allows staff a tool to prioritize programs provided by the City, while also providing Council a deeper understanding of programs in the context of the cause-and-effect relationship on the organization's strategic results. Ultimately, budgeting for priorities articulates to the organization and the public how services are valued, and how priorities are invested.

The City made several improvements to program prioritization since inception. For the 2012 Budget, the current City Council and Mayor reviewed and validated the Strategic Result Maps. Additionally, the Governance Result Map was reviewed and changes were made to better define the map. The second improvement was to review the program inventory, and departments made adjustments as needed. Peer review was expanded to include more supervisors from each department, and Council was invited to participate. For 2013, programs were reviewed with departments by Administration and Finance. Programs remained within the same quartiles as previously scored for the 2012 Budget.

ELECTED OFFICIALS & MAYOR-COUNCIL FORM OF GOVERNMENT

Grand Island has a Mayor-Council form of government, with an appointed Administrator. The City Council, as the governing body, adopts ordinances and determines policy which directs City government. The ten member City Council is composed of two representatives from each of the five voting wards. A City Council President is elected by the Council each year. The Council meets in regular session on the second and fourth Tuesdays of each month at 7 p.m. in the Council Chambers of City Hall.

Meetings are called to order by the Mayor, and conducted in an orderly, parliamentary manner. Grand Island's Mayor is elected at large to a four-year term. The Mayor presides over official meetings, serving as the executive officer for the City. The Mayor votes, only when his/her vote is the deciding vote. The Mayor has the power to veto any ordinance or resolution.

The City Administrator reports to the Mayor, and is responsible for carrying out established policies and providing for the efficient administration of City activities. City staff provides information to assist in the Council deliberations and answer questions regarding agenda items.

Jay Vavricek
mayorvavricek@grand-island.com

Council Members:

Ward 1

Bob Niemann councilneimann@grand-island.com
Vaughn Minton councilminton@grand-island.com

Ward 2

Peg Gilbert councilgilbert@grand-island.com
Scott Dugan councildugan@grand-island.com

Ward 3

Kirk Ramsey councilramsey@grand-island.com
Linna Lee Donaldson councildonaldson@grand-island.com

Ward 4

Larry Carney councilcarney@grand-island.com
Mitch Nickerson councilnickerson@grand-island.com

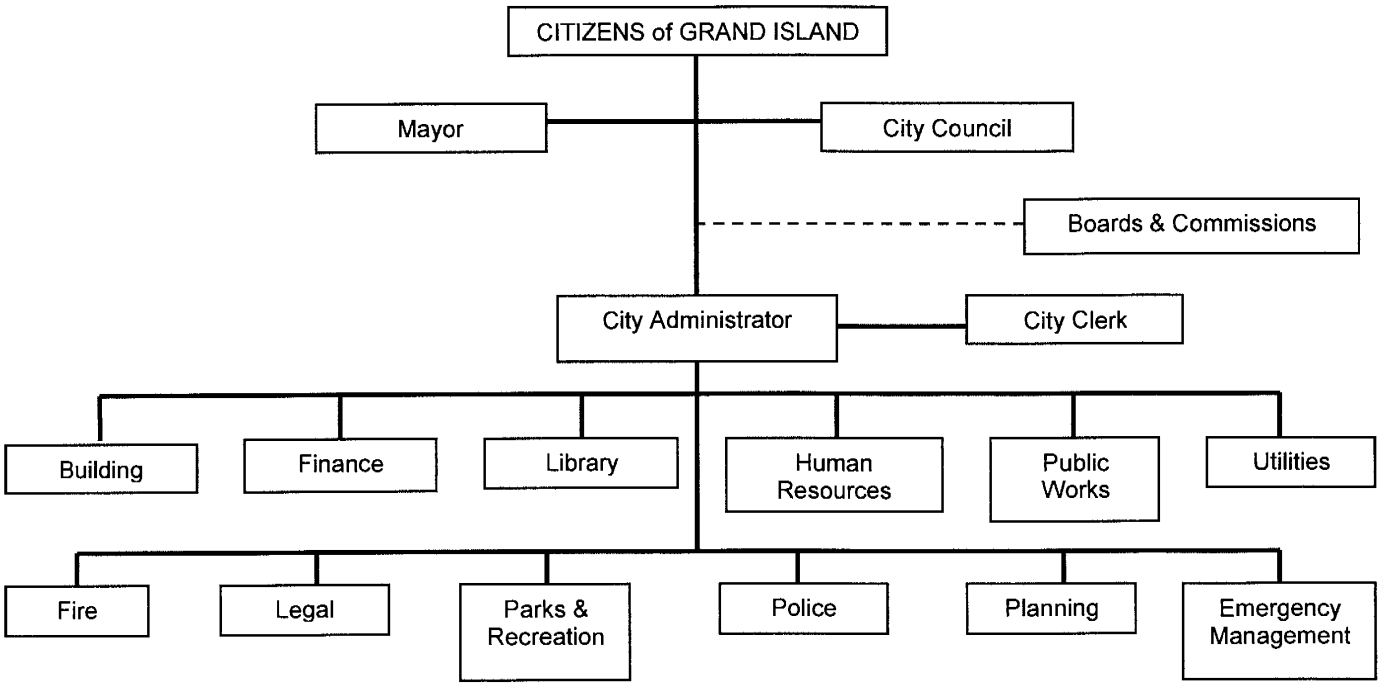
Ward 5

John Gericke councilgericke@grand-island.com
Chuck Haase councilchaase@grand-island.com

To find your council representative or for
further information please call
(308) 385-5444 Ext. 140
or
www.grand-island.com

CITY ORGANIZATION

ORGANIZATIONAL CHART



APPOINTED OFFICIALS

City Administrator
Mary Lou Brown

City Treasurer
Jaye Monter

City Clerk
RaNae Edwards

City Attorney
Robert Sivick

City Engineer
Terry Brown-Interim

DEPARTMENT DIRECTORS

Building Department
Craig Lewis

Parks & Recreation
Todd McCoy-Interim

Fire Department
Russ Blackburn-Interim

Emergency Department
Jon Rosenlund

Human Resources Dept
Brenda Sutherland

Police Department
Steve Lamken

Regional Planning Department
Chad Nabity

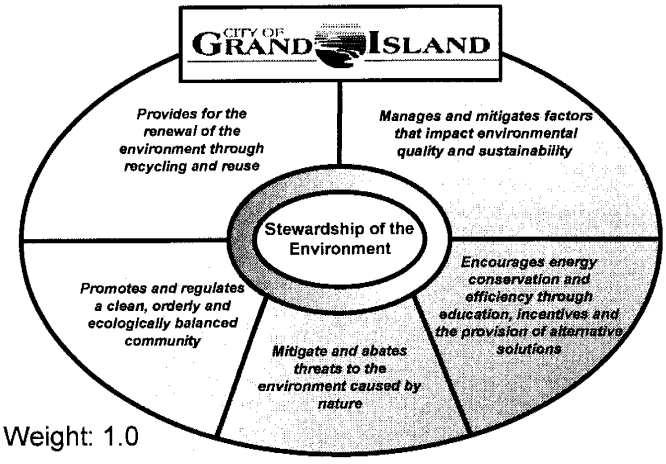
Utilities Department
Tim Luchsinger

Library
Steve Fosselman

100 East First Street, Box 1968
Grand Island, Nebraska 68802-1968
Phone : (308) 385-5444
Fax: (308) 385-5486
www.grand-island.com

Budget Foundation: City Council's Strategic Result Maps

The budget foundation begins with the Mayor and City Council's priorities for serving the community. This is accomplished through the Council's Strategic Result Maps (shown below). These core results were developed by the Mayor and City Council in 2009, and revalidated by the current Mayor and City Council. This "revalidating" exercise was necessary to ensure that the results remain an accurate reflection of the community's priorities. The "weight" below each map indicates the amount a score is weighted.



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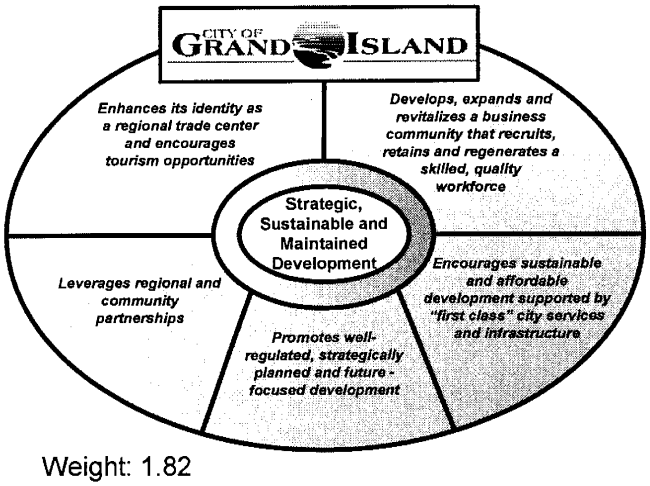
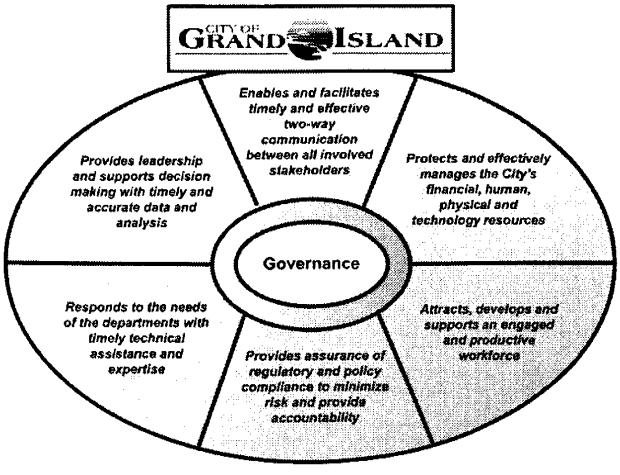
Weight: 2.03



Weight: 1.82

Weight: 1.58

The ***Governance Result Map*** is a map of the unique support functions of City government. These functions help other programs achieve the Strategic Result maps.



Description of Fund Types

General Fund – The General Fund is the general operating fund of the City. The General Fund includes departments under Genral Government, Public Safety, Public Works, Environment & Liesure, and Non-Departmental.

Special Revenue Fund – Special Revenue Funds are used to account for the proceeds of specific revenue sources. The use and limitations of each Special Revenue Fund are specified by City Ordinance and/or State Statues.

Debt Service Fund – The Debt Service Fund is used to account for the accumulation of financial resources and for the payment of general long-term debt principal, interest and related costs for General Obligation and Assesment Bonds.

Capital Improvment Fund – The Capital Improvment fund provides for major capital improvements, planning, infrastructure and building construction, renovation and replacement, streets and drainage improvments. Requirements of this fund include 1) have a useful life of at least one year, and 2) be a major capital facility or improvement to a facility in excess of $25,000, or 3) be part of an ongoing project that meets the preceding criteria on a total basis and 4) be for general government purpose.

Enterprise Fund – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Internal Service Fund – Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the City, on a cost-reimbursement basis.

Agency Fund – Agency Funds are used to account for assets held by the City in a purely custodial capacity.

Pension & Trust Fund – Pension & Trust Funds are used to account for assets held by the City for the members and beneficiaries of defined pension plans and defined contribution pension plans.

2013 Budget Summary

	Beginning Balance	Revenue	Bond Proceeds	Transfers In	Transfers Out	Appropriation	Ending Balance
General Fund	7,787,167	35,038,629	-	3,836,286	2,242,112	36,886,970	7,532,999
Permanent Funds	615,745	23,700	-	-	-	-	639,445
Special Revenue Funds	4,631,814	10,445,133	-	825,000	5,284,500	8,566,348	2,051,099
Debt Service Fund	19,854	1,508,500		-	-	1,488,270	40,084
Capital Improvement Fund	70,135	591,860	-	4,132,500	-	4,594,067	200,428
Special Assessments Fund	779,304	54,700	-	-	710,000	-	124,004
Total General Government	**13,904,019**	**47,662,522**	**-**	**8,793,786**	**8,236,612**	**51,535,655**	**10,588,059**
Enterprise Fund	42,790,858	87,487,967	16,200,000	470,000	663,286	110,092,308	36,193,231
Internal Service Fund	5,087,572	9,867,163	-	-	23,000	10,168,846	4,762,889
Total Proprietary	**47,878,429**	**97,355,130**	**16,200,000**	**470,000**	**686,286**	**120,261,154**	**40,956,120**
Agency Fund	168,712	1,200,955	-	-	-	1,201,355	168,312
Trust Fund	4,763,475	1,000,000	-	274,000	614,888	2,279,000	3,143,587
Total Fiduciary	**4,932,186**	**2,200,955**	**-**	**274,000**	**614,888**	**3,480,355**	**3,311,898**
Total All Funds	**66,714,634**	**147,218,607**	**16,200,000**	**9,537,786**	**9,537,786**	**175,277,164**	**54,856,076**

2012 Forecast Summary

	Beginning Balance	Revenue	Bond Proceeds	Transfers In	Transfers Out	Appropriation	Ending Balance
General Fund	6,307,153	33,194,909	-	4,542,347	1,473,163	34,784,079	7,787,167
Permanent Funds	587,938	27,807	-	-	-	-	615,745
Special Revenue Funds	4,337,242	7,304,788	-	1,158,973	4,766,698	3,402,491	4,631,814
Debt Service Fund	730,567	1,321,345	-	-	546,100	1,485,958	19,854
Capital Improvement Fund	90,942	340,614	-	2,640,580	-	3,002,001	70,135
Special Assessments Fund	472,513	652,450	-	-	345,659	-	779,304
Total General Government	**12,526,355**	**42,841,913**	**-**	**8,341,900**	**7,131,620**	**42,674,529**	**13,904,019**
Enterprise Fund	57,861,300	78,266,452	22,235,000	-	744,142	114,827,752	42,790,858
Internal Service Fund	5,685,313	9,311,398	-	-	20,000	9,889,139	5,087,572
Total Proprietary	**63,546,612**	**87,577,850**	**22,235,000**	**-**	**764,142**	**124,716,891**	**47,878,430**
Agency Fund	169,012	1,166,691	-	-	-	1,166,991	168,712
Trust Fund	4,864,244	1,019,369	-	176,100	622,238	674,000	4,763,475
Total Fiduciary	**5,033,256**	**2,186,060**	**-**	**176,100**	**622,238**	**1,840,991**	**4,932,186**
Total All Funds	**81,106,222**	**132,605,823**	**22,235,000**	**8,518,000**	**8,518,000**	**169,232,411**	**66,714,635**

2012 Budget Summary

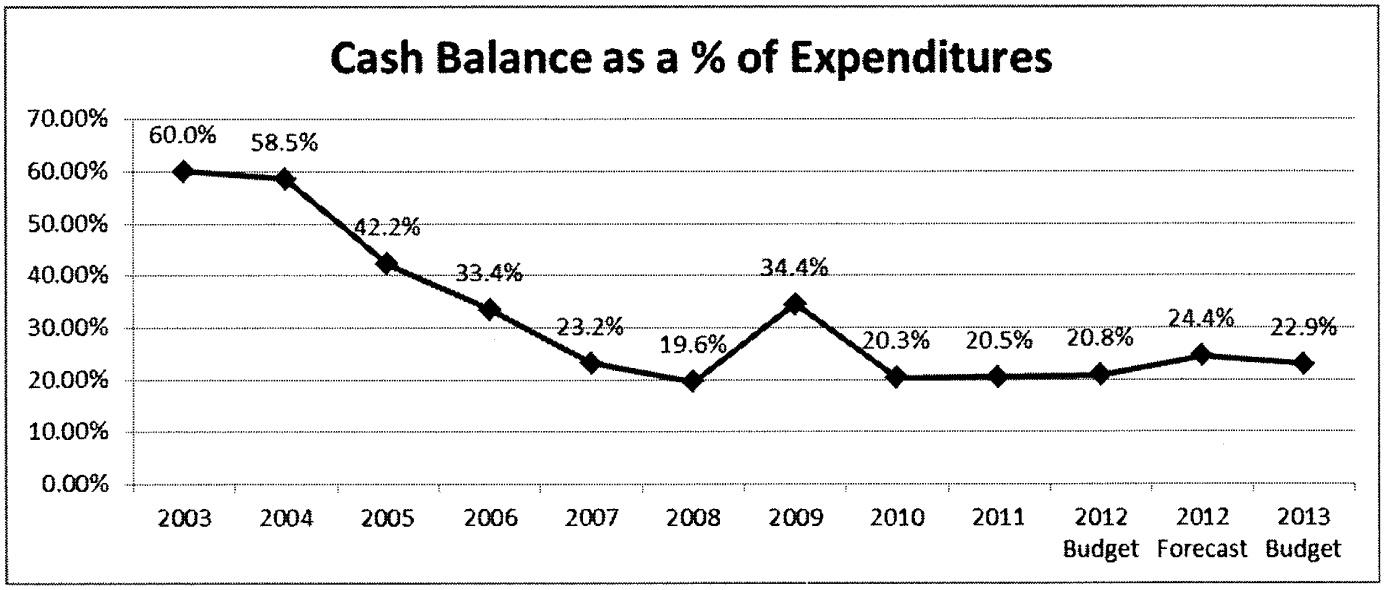
	Beginning Balance	Revenue	Bond Proceeds	Transfers In	Transfers Out	Appropriation	Ending Balance
General Fund	5,999,114	33,534,563	-	4,402,100	1,671,304	35,629,156	6,635,317
Permanent Funds	587,132	25,200	-	-	-	-	612,332
Special Revenue Funds	3,444,397	10,578,066	-	860,000	4,347,000	7,946,204	2,589,259
Debt Service Fund	848,128	1,295,862	720,000	-	1,148,100	1,696,793	19,097
Capital Improvement Fund	17,035	80,000	-	3,174,600	-	3,244,541	27,094
Special Assessments Fund	280,067	54,940	-	-	300,000	-	35,007
Total General Government	**11,175,873**	**45,568,631**	**720,000**	**8,436,700**	**7,466,404**	**48,516,694**	**9,918,106**
Enterprise Fund	47,591,985	79,620,768	10,800,000	-	632,000	110,181,934	27,198,819
Internal Service Fund	6,113,848	9,587,999	-	-	-	9,412,172	6,289,675
Total Proprietary	**53,705,833**	**89,208,767**	**10,800,000**	**-**	**632,000**	**119,594,106**	**33,488,494**
Agency Fund	123,994	1,122,647	-	-	-	1,122,947	123,694
Trust Fund	5,723,072	1,000,000	-	275,615	613,911	2,268,884	4,115,892
Total Fiduciary	**5,847,066**	**2,122,647**	**-**	**275,615**	**613,911**	**3,391,831**	**4,239,586**
Total All Funds	**70,728,772**	**136,900,045**	**11,520,000**	**8,712,315**	**8,712,315**	**171,502,631**	**47,646,186**

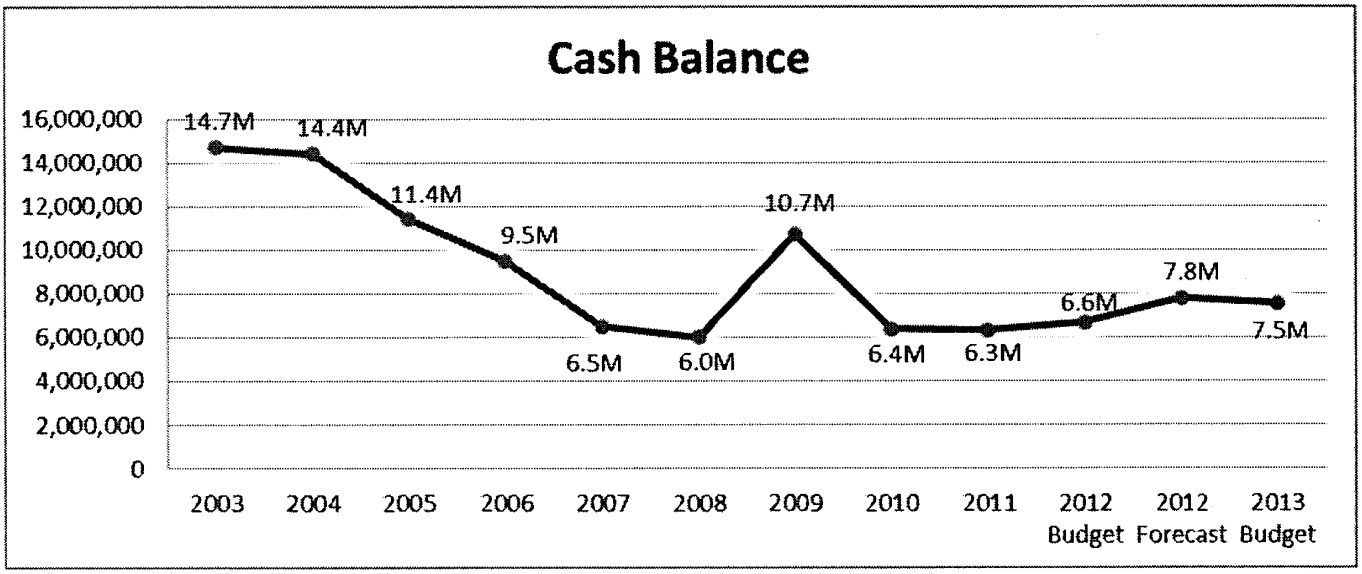
2011 Actual Summary

	Beginning Balance	Revenue	Bond Proceeds	Transfers In	Transfers Out	Appropriation	Ending Balance
General Fund	6,376,135	30,991,731	-	5,487,701	1,977,198	34,571,216	6,307,153
Permanent Funds	561,932	26,006	-	-	-	-	587,938
Special Revenue Funds	3,479,198	7,147,522	-	872,968	4,399,400	2,763,046	4,337,242
Debt Service Fund	213,539	7,152,542	-	439,100	-	7,074,614	730,567
Capital Improvement Fund	85,760	233,660	-	1,051,521	242,736	1,037,264	90,942
Special Assessments Fund	160,008	393,749	-	-	81,243	-	472,513
Total General Government	**10,876,571**	**45,945,210**	**-**	**7,851,290**	**6,700,577**	**45,446,140**	**12,526,355**
Enterprise Fund	53,512,770	74,616,782	-	-	711,073	69,557,180	57,861,300
Internal Service Fund	5,854,968	8,941,977	-	43,000	-	9,154,633	5,685,313
Total Proprietary	**59,367,738**	**83,558,759**	**-**	**43,000**	**711,073**	**78,711,813**	**63,546,612**
Agency Fund	139,367	1,098,652	-	-	15,000	1,054,007	169,012
Trust Fund	5,430,363	741,079	-	183,096	650,736	839,558	4,864,244
Total Fiduciary	**5,569,730**	**1,839,731**	**-**	**183,096**	**665,736**	**1,893,565**	**5,033,256**
Total All Funds	**75,814,040**	**131,343,701**	**-**	**8,077,386**	**8,077,386**	**126,051,518**	**81,106,222**

GENERAL FUND CASH BALANCE

It is important that the Cash Balance of the General Fund maintain adequately funded reserves. Reserves are critical for sufficient cash flow and emergencies. Natural disasters, like Joplin, Missouri, are a reminder of how critical it is to maintain reserves even in tough economic conditions. The General Fund's cash balance for the 2013 Budget is $7,532,999, or 23% of expenditures (less capital expenses). A 90 day reserve of General Fund Cash would require a balance of 8.2 million. Over the past few years, the City has made an effort to maintain or grow the cash reserve balance.



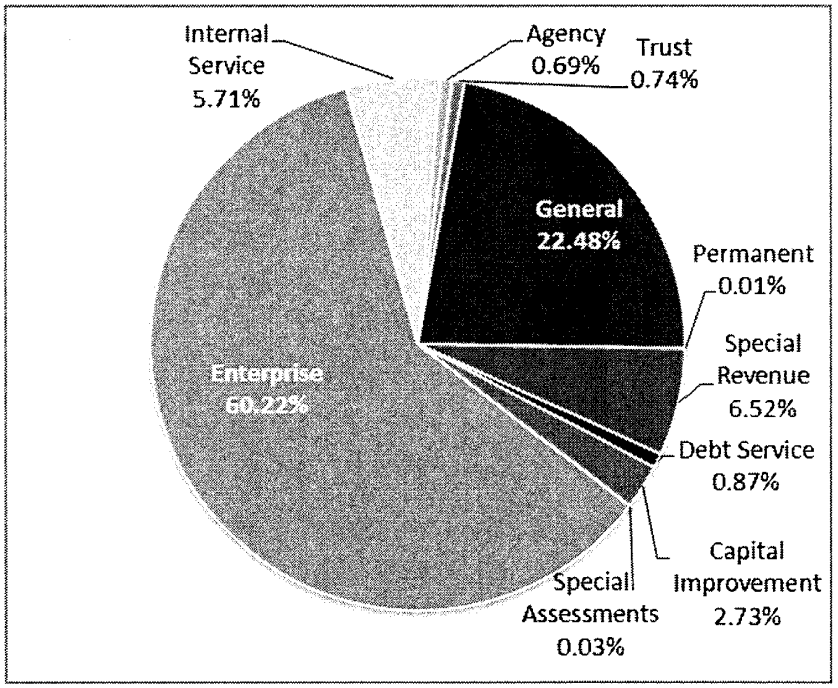


REVENUES

Developing the City's budget begins with revenues, not with expenses. This starts the budget process with the question, "how much do we have to spend?" not the question, "how much do we need?" This allows revenues to be allocated to expenses in a sustainable manner.

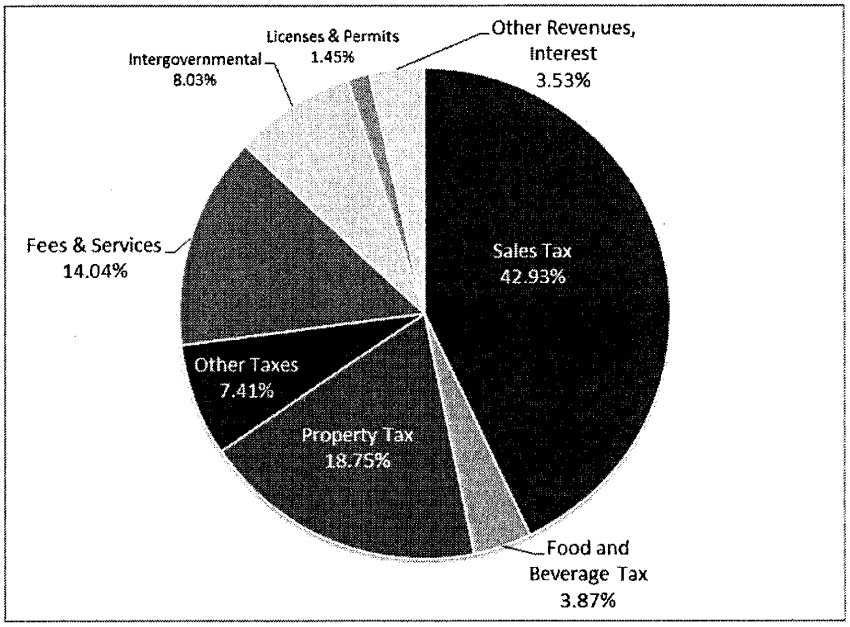
Revenue by Fund:

The pie chart to the right shows the total revenue by each fund. The table below shows that the total revenue is $147,218,607 before transfers and bond proceeds. Enterprise Funds along with the General Fund are home to 83% of the City's revenues. Bond Revenue of $16,200,000 is budgeted in the Wastewater Treatment Plant for Sewer Rehabilitation in 2013. Total Bond Revenue of $11,520,000 was budgeted between the Debt Service and Enterprise Funds for 2012.



Summary of Revenue by Fund	2013 Budget	Transfers In & Bond Proceeds	2013 Total	2012 Budget, Transfers In, & Bond Proceeds	% Growth
General	$ 35,038,629	$ 3,836,286	$ 38,874,915	$ 37,936,663	0.60%
Permanent	$ 23,700	$ -	$ 23,700	$ 25,200	0.00%
Special Revenue	$ 10,445,133	$ 825,000	$ 11,270,133	$ 11,438,066	-0.11%
Debt Service	$ 1,508,500	$ -	$ 1,508,500	$ 2,015,862	-0.32%
Capital Improvement	$ 591,860	$ 4,132,500	$ 4,724,360	$ 3,254,600	0.94%
Special Assessments	$ 54,700	$ -	$ 54,700	$ 54,940	0.00%
Enterprise	$ 87,487,967	$ 16,670,000	$ 104,157,967	$ 90,420,768	8.74%
Internal Service	$ 9,867,163	$ -	$ 9,867,163	$ 9,587,999	0.18%
Agency	$ 1,200,955	$ -	$ 1,200,955	$ 1,122,647	0.05%
Trust	$ 1,000,000	$ 274,000	$ 1,274,000	$ 1,275,615	0.00%
Total City Revenue	**$ 147,218,607**	**$ 25,737,786**	**$ 172,956,393**	**$ 157,132,360**	**10.07%**

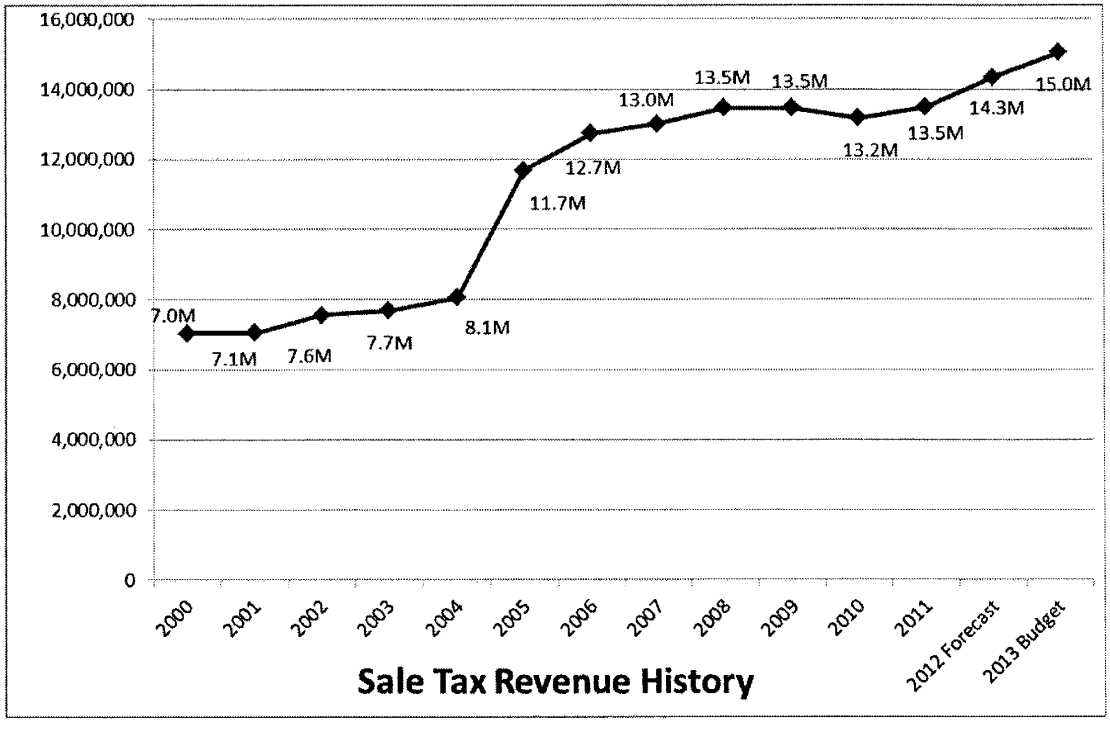
GENERAL FUND: REVENUES



The pie chart shows the major revenue sources in the General Fund. Other taxes include Telephone, Cell phone, Natural Gas, and Cable occupation taxes, along with Motor Vehicle taxes. Fees and Services include all department fees for services. Other Revenues include co-payments of employee health insurance, interest income, trade ins from sales of assets and miscellaneous revenue.

Sales tax represents almost 43% of the total revenue of the General Fund. Sales taxes have been the largest source of revenue in the General Fund since 2004, when voters adopted a half percent increase in sales tax. During 2008 through 2010, the City saw very little growth in sales tax revenues, which had been accentuated by the economic downturn. In 2011 sales tax showed a 3% increase and continues to be stronger in 2012. The estimate for 2013 will bring sales tax in 5% higher than our 2012 forecast.

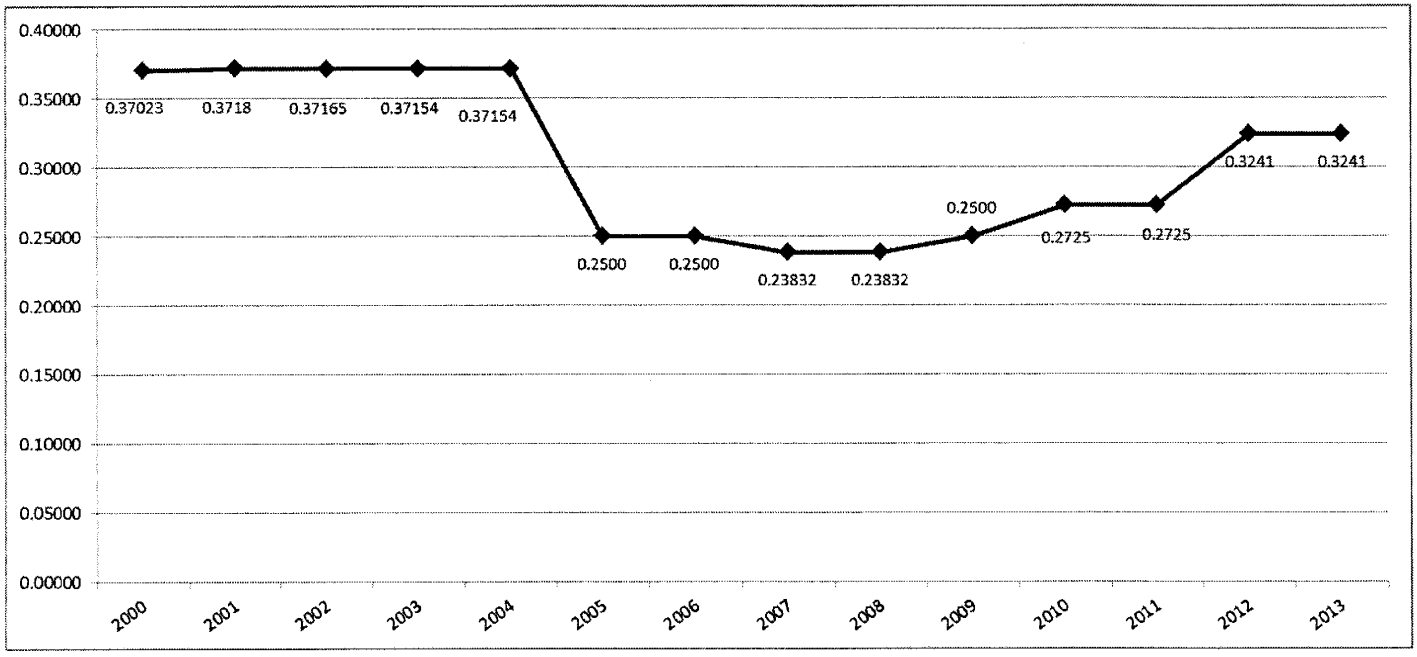
	2013 Budget
Sales Tax	$ 15,041,777
Food and Beverage Tax	$ 1,354,955
Property Tax	$ 6,568,128
Other Taxes	$ 2,595,745
Fees & Services	$ 4,920,612
Intergovernmental	$ 2,814,371
Licenses & Permits	$ 507,250
Other Revenues, Interest	$ 1,235,791
Total City Revenue	**$ 35,038,629**



PROPERTY TAX REVENUES

A levy indicates the amount of tax property owners pay for each $100 valuation of their property. Property Tax can be calculated by Assessed Valuation divided by 100, and then multiplied by the levy. The City's total levy rate is .3241, the same as the 2011-2012 Budget. A citizen can expect to pay ***$324.10*** in City taxes on a $100,000 home at the current ***.3241*** levy.

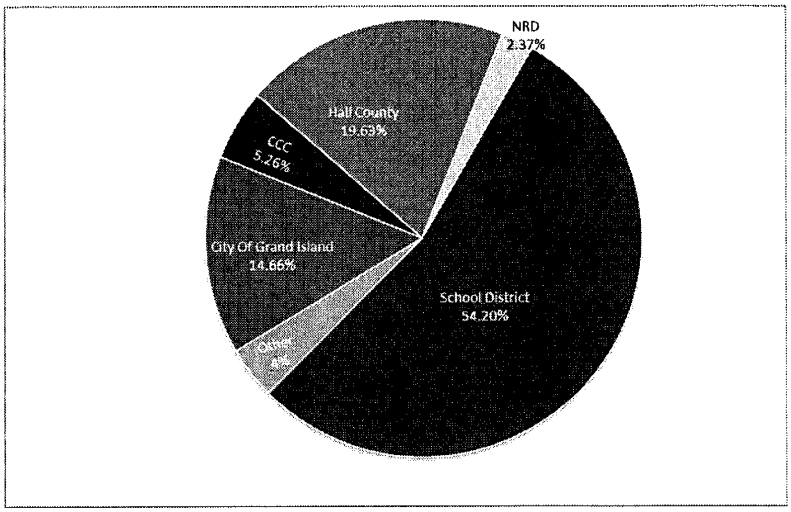
Property Tax Levy from 2012-2013:



The budgeted Mill Levy of .3241 is made up of 3 separate levy rates: the General Fund, Debt Service, and Interlocal agreements with Hall County, Central Nebraska Health District, and the Humane Society.

Fiscal Year 2012-2013	Rate
General	0.220598
Debt Service	0.060256
Interlocals	0.043246
2012-2013 Total	0.324100

Total property tax revenue is budgeted to slightly increase without a rate increase due to an increase in property valuations. Valuations increased from $2,395,497,486 in 2011 to $2,459,250,522 in 2012, an increase of $63,753,036. Actual valuation of property is determined by the Hall County Assessor. The 2013 Budget is estimating valuations to increase by $30,144,133.



Division of the Property Tax Dollar:
This chart shows that only one-eighth or 14.7% of the property taxes property owners will pay in 2012/2013 will go to the City of Grand Island. This chart is based on the current 2012 fiscal year. Other taxing entities include the CRA, Airport, Agricultural Society, and Educational Service Unit.

Natural Resource District (NRD)
Central Community College (CCC)

Tax Rate History

Fiscal Year	Valuation	Rate	Tax	Rate Change	Tax Change
General	2,489,394,655	0.220598	5,491,572		
Debt Service	2,489,394,655	0.060256	1,500,000		
Interlocals	2,489,394,655	0.043246	1,076,556		
2012-2013 Total	2,489,394,655	0.324100	8,068,128	0.00%	1.23%
General	2,459,250,522	0.228009	5,607,313		
Debt Service	2,459,250,522	0.052351	1,287,442		
Interlocals	2,459,250,522	0.043740	1,075,676		
2011-2012 Total	2,459,250,522	0.324100	7,970,431	18.94%	22.10%
General	2,395,497,486	0.174102	4,170,606		
Debt Service	2,395,497,486	0.067645	1,620,434		
Interlocals	2,395,497,486	0.030753	736,690		
2010-2011 Total	2,395,497,486	0.272500	6,527,730	0.00%	1.89%
General	2,351,143,887	0.183137	4,305,807		
Debt Service	2,351,143,887	0.065287	1,535,000		
Interlocals	2,351,143,887	0.024076	566,060		
2009-2010 Total	2,351,143,887	0.272500	6,406,867	9.00%	12.17%
General	2,284,748,540	0.176037	4,021,994		
Debt Service	2,284,748,540	0.063459	1,449,877		
Interlocals	2,284,748,540	0.010504	240,000		
2008-2009 Total	2,284,748,540	0.250000	5,711,871	4.90%	8.20%
General	2,215,765,896	0.155134	3,437,401		
Debt Service	2,215,765,896	0.072390	1,604,000		
Interlocals	2,215,765,896	0.010795	239,190		
2007-2008 Total	2,215,765,896	0.238319	5,280,591	0.00%	1.30%
General	2,187,011,870	0.149721	3,274,417		
Debt Service	2,187,011,870	0.077732	1,700,000		
Interlocals	2,187,011,870	0.010866	237,647		
2006-2007 Total	2,187,011,870	0.238319	5,212,064	-4.67%	0.00%
General	2,071,323,366	0.190738	3,976,551		
Debt Service	2,071,323,366	0.044128	920,000		
Interlocals	2,071,323,366	0.015134	315,513		
2005-2006	2,071,323,366	0.250000	5,212,064	0.00%	10.70%
2004-2005	1,883,272,257	0.250000	4,708,194	-32.71%	-28.66%
2003-2004	1,776,274,395	0.371540	6,599,570	0.00%	1.85%
2002-2003	1,746,977,924	0.371540	6,480,000	-0.30%	7.11%
2001-2002	1,627,889,323	0.371648	6,050,018	-0.40%	3.25%
2000-2001	1,574,307,749	0.371796	5,853,209	0.42%	6.00%
1999-2000	1,491,474,306	0.370231	5,521,895	-1.30%	2.79%
1998-1999	1,432,085,273	0.375107	5,371,853	-1.31%	6.36%
1997-1998	1,328,728,768	0.380100	5,050,487	-0.26%	3.29%
Valuation excludes motor vehicle from tax base valuation (LB271) 1997 legislative session					
1996-1997	1,399,421,981	0.381080	5,333,015	-9.40%	6.13%
1995-1996	1,350,855,644	0.420600	5,681,151	-2.91%	20.98%
1994-1995	1,084,055,614	0.433200	4,695,773	-10.22%	2.70%
1993-1994	947,713,703	0.482500	4,572,320	-10.27%	-8.43%
1992-1993	928,739,460	0.537700	4,993,275	-2.13%	5.00%
1991-1992	865,804,620	0.549300	4,755,500	2.86%	5.00%
1990-1991	848,049,994	0.534000	4,528,587	-24.50%	-22.19%
1989-1990	822,776,516	0.707400	5,820,321	35.90%	36.21%

Summary of Property Tax Levy

	FY2009	FY2010	FY2011	FY2012	FY 2013
Total Valuation	2,284,748,540	2,351,143,887	2,395,497,486	2,459,250,522	2,489,394,655
City of Grand Island levy					
General Fund	0.176037	0.183137	0.174102	0.228009	0.220598
Debt Service	0.063459	0.065287	0.067645	0.052351	0.060256
Interlocal Agreements	0.010504	0.024076	0.030753	0.043740	0.043246
Total City of Grand Island Levy	0.250000	0.272500	0.272500	0.324100	0.324100
Community Redevelopment Authority Levy					
Requested Levy	0.020790	0.018076	0.017742	0.017742	0.017742
Lincoln Pool Levy				0.008258	0.008258
	0.020790	0.018076	0.017742	0.026000	0.026000

Note: Under LB1140, Municipalities were restricted to a maximum levy of $.45 plus .05 for interlocal agreements beginning in FY 1998-1999

Note: The maximum levy that the Community Redevelopment Authority (CRA) can assess as a miscellaneous district is $.15

General Fund Revenue Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
ADMINISTRATION					
CO-PAY HEALTH INSURANCE	2,576	2,164	2,172	2,233	4,462
OTHER REVENUE	86,000	86,000	86,000	86,000	86,000
	88,576	88,164	88,172	88,233	90,462
CITY CLERK					
CLERK FEES	14,030	12,750	15,000	15,000	15,000
CO-PAY HEALTH INSURANCE	419	881	479	899	1,033
	14,448	13,631	15,479	15,899	16,033
FINANCE					
FEDERAL GRANT	2,040	2,200	-	-	-
OTHER FEES & SERVICES	10,540	10,529	10,500	10,500	10,500
CO-PAY HEALTH INSURANCE	30,414	34,769	34,280	32,899	38,451
SALARY REIMBURSEMENT	1,239,006	1,239,283	1,352,300	1,251,619	1,355,115
OTHER REVENUE	115	20	50	-	-
	1,282,115	1,286,800	1,397,130	1,295,018	1,404,066
LEGAL					
STOP CLASS REVENUE	4,819	4,360	5,000	5,000	5,000
CO-PAY HEALTH INSURANCE	1,670	2,743	3,237	3,237	3,005
OTHER REVENUE	-	-	-	-	-
	6,488	7,103	8,237	8,237	8,005
CITY HALL					
CO-PAY HEALTH INSURANCE	2,556	2,519	2,500	2,500	3,005
OTHER REVENUE	-	-	-	-	-
ONE STOP BUILDING-OTHER RENTAL	83,372	83,372	9,000	31,377	-
	85,928	85,891	11,500	33,877	3,005
HUMAN RESOURCES					
CO-PAY HEALTH INSURANCE	6,371	6,978	7,282	7,282	7,773
OTHER REVENUE	40	-	-	-	-
	6,411	6,978	7,282	7,282	7,773
TOTAL GENERAL GOVERNMENT	**1,483,967**	**1,488,568**	**1,527,800**	**1,448,546**	**1,529,344**
BUILDING INSPECTION					
BUILDING PERMIT	413,053	355,921	412,415	391,000	412,415
BUILDING LICENSE	55,090	53,711	50,000	54,000	54,550
BACKFLOW REIMBURSEMENT	96,173	65,509	64,890	69,000	70,000
CO-PAY HEALTH INSURANCE	16,083	22,037	14,710	14,710	20,256
OTHER REVENUE	2,890	6,207	3,500	12,000	11,000
TRADE IN ALLOW - VEHICLES	-	-	-	16,000	0
	583,289	503,386	545,515	556,710	568,221

General Fund Revenue Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
FIRE SERVICES					
HALL COUNTY AMBULANCE CONTRACT	-	197,355	203,275	203,275	207,815
FEDERAL GRANTS-FIRE	90,820	-	315,000	-	100,000
GRANTS-PAYROLL REIMBURSEMENT	7,335	-	12,000	9,715	12,000
INSPECTION FEES	41,470	40,664	81,200	35,000	40,000
BURN PERMIT	-	-	-	1,530	1,510
AMBULANCE SERVICE FEES	-	1,368,899	1,302,600	1,327,918	1,394,314
FIRE - OTHER FEES AND SERVICES	14,068	15,600	12,000	14,534	12,000
AMBULANCE - RECOVERY OF BAD DEBTS	-	33,411	35,000	35,000	35,000
FIRE - CO-PAY HEALTH INSURANCE	81,014	125,060	117,883	117,885	121,525
FIRE - OTHER REVENUE	2,619	14,174	6,945	12,340	12,000
FIRE - SALE OF FIXED ASSETS	-	-	3,000	20,500	3,000
HALL COUNTY AMBULANCE CONTRACT	191,607	-	-	-	-
GRANTS-PAYROLL REIMBURSEMENT	429	-	-	-	-
AMBULANCE SERVICE FEES	1,238,164	-	-	-	-
AMBULANCE - RECOVERY OF BAD DEBTS	30,128	-	-	-	-
AMBULANCE - CO-PAY HEALTH INSURANCE	26,553	-	-	-	-
AMBULANCE - OTHER REVENUE	591	-	-	-	-
AMBULANCE - SALE OF FIXED ASSETS	4,075	-	-	-	-
	1,728,871	1,795,163	2,088,903	1,777,697	1,939,164
POLICE SERVICES					
WEED ASSESSMENTS	1,387	460	-	250	0
WEED ASSESSMENTS INTEREST	142	258	-	64	0
STATE AID TO CITIES	365,262	348,390	-	-	-
FEDERAL GRANTS	81,492	97,328	271,000	249,391	271,000
DOG & CAT LICENSES	31,461	40,315	30,000	42,426	41,144
OTHER INTERGOVERNMENTAL	270,760	253,111	228,300	234,058	228,300
ALCOHOL TESTING	28,216	30,100	29,000	23,390	24,000
STORAGE FEES	73,745	76,202	70,000	90,000	70,000
IMPOUND FEES	28,720	22,060	22,000	25,000	25,000
TOWING CHARGES	82,305	68,490	85,000	81,630	85,000
SALE OF RECORDS	3,078	2,949	3,000	4,957	3,000
WEED MOWING SERVICES	2,455	830	-	151	-
OTHER FEES & SERVICES	6,301	6,444	3,500	6,000	3,500
UNCLAIMED PROPERTY	29,509	35,179	15,000	4,700	15,000
CO-PAY HEALTH INSURANCE	125,934	131,430	126,869	126,869	127,277
OTHER REVENUE	6,932	9,684	5,000	10,000	9,000
TRADE IN ALLOW - VEHICLES	10,750	-	-	-	-
SALE OF FIXED ASSETS	40,563	31,143	10,000	10,636	10,000
LAW ENFORCEMENT-OTHER INTERGOV'T	48,531	53,247	75,000	75,000	75,000
LAW ENFORCEMENT-CO-PAY HEALTH INS	1,362	1,635	1,215	1,215	1,459
SCHOOL CROSS GUARD REIMBURSE	30,824	-	-	-	-
	1,269,729	1,209,256	974,884	985,737	988,680
EMERGENCY MANAGEMENT					
LEPC REIMBURSEMENT	5,211	778	-	-	-
COUNTY SHARE OF COMM/CIVIL	433,398	360,225	414,000	414,000	405,500
FEDERAL GRANTS	81,294	167,911	155,000	155,000	160,000
EMERGENCY MGMT-CO-PAY HLTH INS	3,539	6,082	5,259	5,259	6,237
ALARM FEES	82,916	83,269	89,000	89,235	89,000
AMBULANCE SERVICE FEES	17,385	18,255	16,000	16,000	16,000
COMMUNICATION CO-PAY HLTH INS	17,944	15,233	13,320	13,320	14,457
COMMUNICATION-OTHER REVENUE	960	-	-	-	-
	642,647	651,752	692,579	692,814	691,194
TOTAL PUBLIC SAFETY	**4,224,535**	**4,159,556**	**4,301,881**	**4,012,958**	**4,187,259**

General Fund Revenue Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
ENGINEERING					
ENGINEERING PERMIT	7,556	7,179	7,000	8,109	8,000
LICENSE AGREEMENT FEES	1,800	1,400	1,500	3,750	3,000
ENGINEERING SERVICES	-	10,159	20,000	124,000	460,000
MAPS & PRINT SALES	441	270	400	5	-
CO-PAY HEALTH INSURANCE	10,375	9,881	11,733	11,732	14,863
OTHER REVENUE	-	118	300	932	500
SALE OF FIXED ASSETS	460	-	5,000	-	-
	20,631	29,007	45,933	148,528	486,363
STREET & ALLEY					
PAVING PERMIT	18,841	27,655	22,000	27,775	27,775
INCENTIVE PAYMENT	8,000	8,000	8,000	8,000	8,000
SERV & MAINT CONTRACT-STATE	45,451	45,451	45,451	45,451	45,451
OTHER INTERGOVERNMENTAL	94,548	15,671	-	-	-
CO-PAY HEALTH INSURANCE	32,952	36,242	31,856	31,856	41,662
OTHER REVENUE	11,240	4,972	5,000	31,500	5,000
TRADE IN ALLOW-MACH & EQUIP	-	53,892	15,000	45,150	-
TRADE IN ALLOW - VEHICLES	-	-	16,000	16,000	0
SALE OF FIXED ASSETS	2,000	-	-	-	-
	213,031	191,882	143,307	205,732	127,888
TOTAL PUBLIC WORKS	**233,662**	**220,889**	**189,240**	**354,259**	**614,251**
PLANNING					
COUNTY SHARE OF PLANNING	95,998	90,290	95,241	95,241	95,241
FEDERAL GRANTS	2,669	1,511	5,500	-	-
MAPS & PRINT SALES	1,224	730	1,200	1,515	1,200
LETTER OF MAP REVIEW	-	1,170	2,250	2,250	2,250
PLANNING-CO-PAY HEALTH INSURANCE	3,096	3,946	4,168	4,168	4,727
OTHER REVENUE	-	-	-	500	-
CRA-OTHER FEES & SERVICES	24,659	32,364	34,216	34,216	34,216
	127,646	130,011	142,575	137,890	137,634
LIBRARY					
COUNTY SHARE OF LIBRARY	10,588	-	-	-	-
STATE GRANTS	11,302	9,478	9,200	10,341	8,400
COPY MAHINE USE FEES	11,078	9,596	11,000	10,000	11,000
FINES & PENALTIES	27,820	24,238	29,000	26,000	29,000
NONRESIDENT CARD FEE	15,069	15,184	20,000	13,000	13,000
CO-PAY HEALTH INSURANCE	21,651	23,691	22,164	22,164	24,119
OTHER REVENUE	6,646	9,144	6,400	3,080	3,000
	104,153	91,330	97,764	84,585	88,519

General Fund Revenue Detail

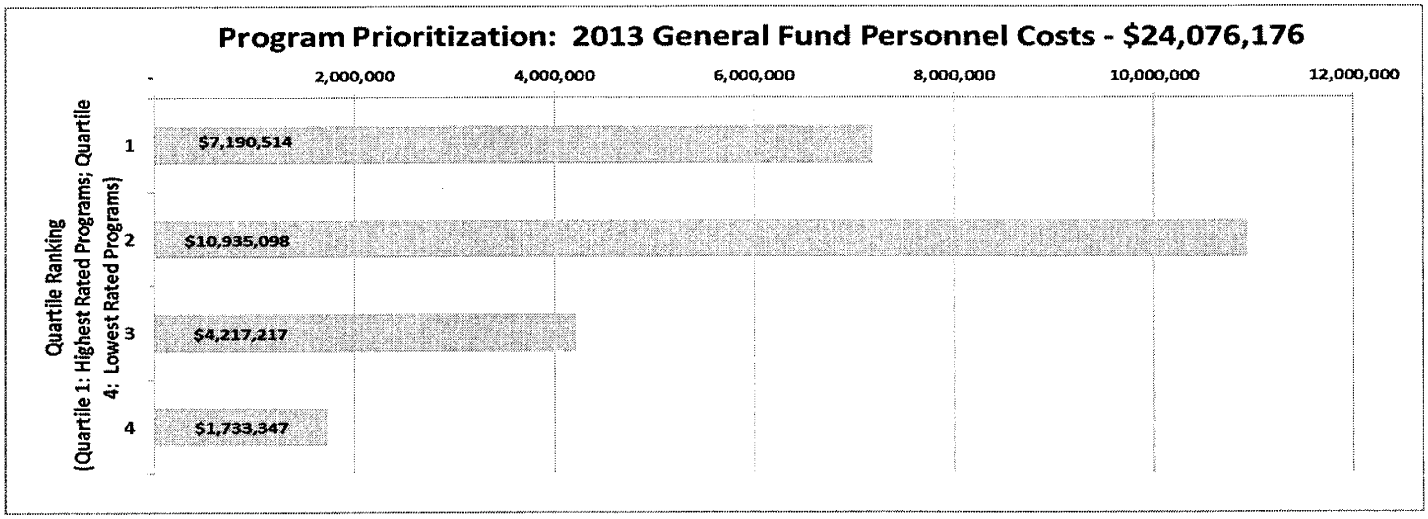
	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
PARKS					
PARK ADMINISTRATION - OTHER RENTAL	12	-	-	-	-
PARK ADMINISTRATION - CO-PAY HLTH INS	2,004	2,286	2,113	2,113	3,342
PARK OPERATIONS - CO-PAY HLTH INS	17,092	18,012	16,736	16,736	20,551
PARK OPERATIONS - OTHER REVENUE	15,721	13,415	40,000	32,000	32,000
GREENHOUSE - CO-PAY HEALTH INS	2,196	2,022	2,022	2,022	2,389
CEMETERY BURIAL SERVICES	55,300	66,625	60,000	50,000	50,000
CEMETERY - CO-PAY HEALTH INSURANCE	8,192	7,810	6,953	6,953	8,310
SALE OF CEMETERY LOTS	42,730	34,905	43,000	35,000	43,000
CEMETERY - OTHER REVENUE	-	70	-	35	-
	143,246	145,145	170,824	144,859	159,592
RECREATION					
RECREATION - CO-PAY HEALTH INS	1,769	2,022	1,769	1,769	2,389
BASKETBALL REVENUE	8,615	-	-	-	-
VOLLEYBALL REVENUE	22,136	-	-	-	-
PLAYGROUND REVENUE	4,158	9,244	9,000	9,000	9,000
FLAG FOOTBALL REVENUE	7,477	6,055	6,150	6,150	6,150
SOCCER REVENUE	3,808	3,315	4,000	3,600	4,000
SOFTBALL PROGRAM	7,212	7,865	8,000	8,000	8,000
STOLLEY PARK RAILWAY	10,149	11,361	12,120	12,050	12,050
FIELDHOUSE	-	94,511	146,994	183,331	184,444
SWIMMING LESSONS - WATER PARK	11,800	14,070	15,000	15,000	15,000
WATER EQUIP RENTAL-WATER PRK	18,899	15,201	17,655	17,655	17,655
LIFEGUARD REIMBURSE TRAINING	1,663	1,483	1,700	2,950	1,700
CONCESSIONS - WATER PARK	115,930	111,367	120,000	120,000	120,000
SEASON PASSES - WATER PARK	51,678	53,676	70,000	70,000	70,000
ADMISSIONS - WATER PARK	273,582	243,389	300,000	275,000	275,000
GROUP SALES - WATER PARK	35,761	49,935	39,000	39,000	39,000
AQUATIC UNIFORM SALES	2,962	3,223	4,000	4,000	4,000
SOUVENIR SALES	7,334	4,730	8,000	8,000	8,000
OTHER REVEUE-WATER PARK	376	4,658	350	1,051	1,000
SWIMMING LESSONS - LINCOLN POOL	7,930	8,225	9,500	9,500	9,500
ADMISSIONS - LINCOLN POOL	12,395	17,696	13,000	16,250	16,575
OTHER REVENUE-LINCOLN POOL	79	306	30	64	30
	605,714	662,331	786,268	802,370	803,493
PUBLIC INFORMATION					
CABLE T.V. FRANCHISE FEES	20,000	20,000	20,000	20,000	20,000
CO-PAY HEALTH INSURANCE	3,200	3,657	3,237	2,916	2,919
OTHER REVENUE	-	75	200	200	200
	23,200	23,732	23,437	23,116	23,119

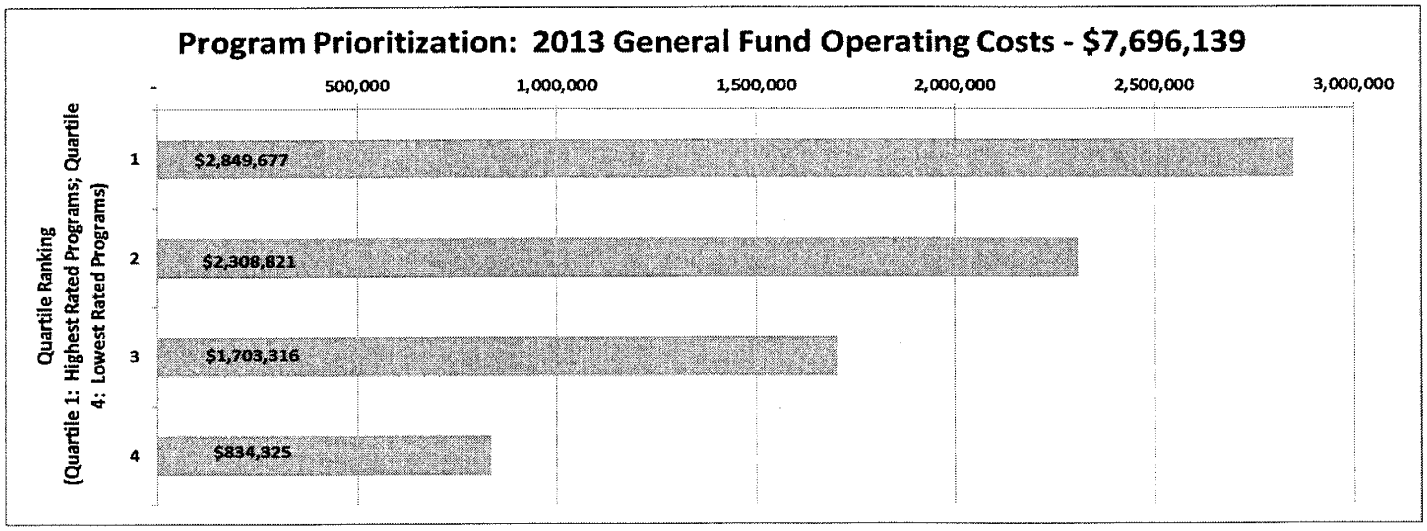
General Fund Revenue Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
HEARTLAND PUBLIC SHOOTING PARK					
MEMBERSHIP FEES	250	-	-	-	-
SPECIAL EVENTS REVENUE	87,357	103,565	87,125	120,000	120,000
SPORTING CLAY REVENUE	14,293	12,976	14,000	16,000	14,000
SPORTING CLAY REV-PUNCH CARDS	928	665	1,000	1,044	1,000
SPORTING CLAY REVENUE-YOUTH	1,125	1,919	1,600	2,000	1,600
SPORTING CLAY LEAGUE	512	1,075	600	1,000	600
TRAP REVENUE	5,407	7,417	7,700	7,400	7,700
TRAP REVENUE-PUNCH CARDS	1,743	3,672	3,700	2,500	3,700
TRAP REVENUE-YOUTH	13,381	13,394	14,000	18,790	14,000
TRAP LEAGUE	775	417	-	512	-
SKEET REVENUE	7,853	6,069	6,875	6,875	6,875
SKEET REVENUE-PUNCH CARDS	11,267	9,804	11,275	10,500	11,275
SHEET REVENUE-YOUTH	1,481	611	1,000	1,044	1,000
SKEET LEAGUE	737	248	750	4,000	4,000
5-STAND REVENUE	1,044	2,416	3,250	2,500	3,250
5-STAND REVENUE-YOUTH	194	586	350	700	350
SHOTGUN SHELL REVENUE	4,666	4,134	4,700	4,000	4,700
RIFLE-PISTOL LEAGUES	2,385	2,931	3,075	3,000	3,075
RIFLE-PISTOL REVENUE	17,943	22,166	22,550	24,500	24,500
MISC MERCHANDISE SALES	5,240	3,176	3,600	3,600	3,600
CART RENTAL FEE	1,961	2,357	2,500	2,768	2,500
CAMPING-RV FEES	1,763	1,354	1,000	3,500	1,000
OTHER RENTAL	13,394	6,094	13,500	6,500	6,500
DONATIONS & CONTRIBUTIONS	2,100	42,111	40,000	2,657	40,000
CONCESSIONS - SHOOT PARK	2,506	3,627	3,500	3,500	3,500
CO-PAY HEALTH INSURANCE	1,769	2,022	2,022	2,022	2,389
OTHER REVENUE	13,322	9,406	5,500	1,000	1,000
	215,398	264,212	255,172	251,912	282,114
TOTAL ENVIRONMENT AND LEISURE	**1,219,357**	**1,316,762**	**1,476,040**	**1,444,732**	**1,494,471**
NONDEPARTMENTAL					
PROPERTY TAXES	4,895,764	4,904,752	6,682,989	6,356,745	6,568,128
MOTOR VEHICLE TX	820,855	814,549	847,018	839,217	872,786
NATURAL GAS FRANCHISE	712,481	672,321	649,451	507,920	507,920
WIRELESS FRANCHISE	489,065	509,672	528,807	481,553	481,553
TELEPHONE FRANCHISE	144,331	140,792	142,151	143,029	144,459
FOOD & BEV OCCUPATION TAX	1,194,148	1,290,153	1,288,210	1,321,907	1,354,955
CABLE T.V. FRANCHISE	467,807	482,668	528,900	497,753	502,730
LIQUOR OCCUPATION TAX	59,205	61,955	60,556	64,495	65,150
OTHER FRANCHISE TAXES	1,125	1,125	1,338	1,125	1,147
GENERAL SALES TAX	12,192,381	12,485,533	12,793,283	13,254,519	13,917,245
MOTOR VEHICLE SALES TAX	971,896	1,033,852	1,038,173	1,081,281	1,124,532
MUNICIPAL EQUILIZATION FUNDS	-	-	-	-	258,000
ADMIN CHARGE - PLANNING	1,200	1,200	1,350	1,200	1,200
ADMIN CHARGE - LANDFILL	30,641	26,964	34,754	31,241	31,866
ADMIN CHARGE - GOLF COURSE	12,667	12,474	12,500	13,144	13,407
ADMIN CHARGE FOR SERV - ELEC	899,101	947,681	921,492	940,201	959,005
ADMIN CHARGE FOR SERV-WATER	73,152	75,362	78,000	75,848	77,365
ADMIN CHARGE FOR SERV-SEWER	223,176	205,332	224,615	196,451	200,380
COPY MACHINE USE FEES	9	8	15	111	15
OTHER RENTAL	11,000	11,000	11,000	11,000	11,000
INTEREST & DIVIDEND REVENUE	174,125	53,789	120,000	42,461	42,461
OTHER REVENUE	126,562	23,847	25,000	23,213	23,000
SALES TAX	46,860	50,923	50,000	50,000	55,000
	23,547,548	**23,805,956**	**26,039,602**	**25,934,414**	**27,213,304**
Total General Fund Revenues	**30,709,069**	**30,991,731**	**33,534,563**	**33,194,909**	**35,038,629**

GENERAL FUND: PROGRAM PRIOIRITIZATION

The scoring process of Program Prioritization allowed all programs to be ranked within each Department, and the array of program rankings are divided in to four quartiles with quartile 1 representing the highest ranked programs. The 2013 budget is presented to Council with the approach all departments will maintain their current level of program services to the citizens of Grand Island.





For 2013, General Fund Program costs total $31.8 million. In 2013, program costs were separated between personnel and operating. Personnel costs represent 76% of the General Fund program costs. All department program personnel costs are shown with the 2013 increases for wages, step increases and proposed health insurance premium increases. General Fund operating costs for programs were assigned with the following increases:

- Quartile 1 Programs 3%
- Quartile 2 Programs 2.75%
- Quartile 3 Programs; 2%
- Quartile 4 Programs; 1.75%

After three years of budget reductions, the 2013 budget is presented to Council with department program services incurring all 2013 payroll costs and a slight increase for operating costs for each program service.

General Fund Appropriation Summary

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
General Government					
City Administrator's Office	289,973	251,487	310,600	253,263	301,938
Economic Development	173,712	315,554	350,000	355,750	375,000
Mayor's Office	15,503	15,981	21,852	18,152	21,852
Legislative	82,843	70,615	75,365	75,127	75,365
City Clerk	106,867	105,575	106,978	110,804	109,169
Finance	1,921,092	1,887,113	1,969,113	1,893,428	2,027,823
Legal	279,180	271,538	311,447	295,432	319,793
City Hall	251,197	280,636	301,655	304,006	313,399
Human Resources	394,424	409,412	424,373	422,026	437,411
	3,514,790	3,607,911	3,871,383	3,727,988	3,981,750
Public Safety					
Building Inspection	816,307	787,682	834,760	805,170	838,881
Fire Services	4,583,904	6,091,336	7,556,920	6,978,831	7,778,908
Emergency Medical Service	2,026,277	-	-	-	-
Police	8,259,902	8,044,907	8,465,418	8,333,515	8,746,558
Emergency Management	1,110,208	1,066,695	1,088,617	1,037,630	1,105,265
	16,796,597	15,990,621	17,945,715	17,155,146	18,469,612
Public Works					
Engineering	969,496	825,126	910,411	867,876	933,788
Streets & Transportation	4,950,258	5,009,194	5,064,896	5,351,133	5,419,851
	5,919,754	5,834,320	5,975,307	6,219,010	6,353,639
Environment & Leisure					
Planning	227,369	228,682	233,518	232,639	247,952
Library	1,859,412	1,720,394	1,721,671	1,728,228	1,761,132
Parks	1,509,100	1,390,803	1,409,513	1,426,069	1,438,299
Cemetery	482,908	439,096	445,622	446,898	473,918
Recreation	185,506	327,811	369,869	386,362	386,804
Aquatics	621,095	546,608	578,373	580,857	581,166
Public Information	218,510	200,611	180,088	180,175	181,667
Heartland Shooting Park	320,929	402,108	380,776	379,032	395,412
	5,424,831	5,256,112	5,319,430	5,360,260	5,466,350
Non-Department					
Non-Department	6,637,395	3,882,252	2,517,321	2,321,676	2,615,619
Total General Fund Appropriation	38,293,366	34,571,216	35,629,156	34,784,079	36,886,970

General Fund Appropriation Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
General Government					
City Administrator's Office					
Personnel Services	260,868	219,768	280,506	223,287	269,666
Operating Expenses	29,105	31,719	30,094	29,976	32,272
Capital Outlay	-	-	-	-	-
Total City Administrator's Office	289,973	251,487	310,600	253,263	301,938
Economic Development					
Personnel Services	-	-	-	-	-
Operating Expenses	173,712	315,554	350,000	355,750	375,000
Capital Outlay	-	-	-	-	-
Total Economic Development	173,712	315,554	350,000	355,750	375,000
Mayor's Office					
Personnel Services	7,017	10,516	14,007	14,007	14,007
Operating Expenses	8,485	5,466	7,845	4,145	7,845
Capital Outlay	-	-	-	-	-
Total Mayor's Office	15,503	15,981	21,852	18,152	21,852
Council					
Personnel Services	64,620	64,620	64,647	64,647	64,647
Operating Expenses	18,223	5,995	10,718	10,480	10,718
Capital Outlay	-	-	-	-	-
Total Legislative	82,843	70,615	75,365	75,127	75,365
City Clerk					
Personnel Services	80,583	81,344	83,005	83,567	85,196
Operating Expenses	26,283	24,231	23,973	27,237	23,973
Capital Outlay	-	-	-	-	-
Total City Clerk	106,867	105,575	106,978	110,804	109,169
Finance					
Personnel Services	1,644,642	1,602,632	1,686,538	1,605,756	1,737,327
Operating Expenses	276,450	284,481	282,575	287,672	290,496
Capital Outlay	-	-	-	-	-
Total Finance	1,921,092	1,887,113	1,969,113	1,893,428	2,027,823
Legal					
Personnel Services	253,586	243,406	269,273	256,358	276,669
Operating Expenses	25,594	28,132	42,174	39,074	43,124
Capital Outlay	-	-	-	-	-
Total Legal	279,180	271,538	311,447	295,432	319,793
City Hall					
Personnel Services	103,738	107,793	114,005	111,607	107,461
Operating Expenses	147,459	172,843	187,650	192,399	190,938
Capital Outlay	-	-	-	-	15,000
Total City Hall	251,197	280,636	301,655	304,006	313,399
Human Resources					
Personnel Services	335,986	338,674	340,264	339,869	350,949
Operating Expenses	58,438	70,738	84,109	82,157	86,462
Capital Outlay	-	-	-	-	-
Total Personnel	394,424	409,412	424,373	422,026	437,411
GENERAL GOVERNMENT					
Personnel Services	2,751,039	2,668,754	2,852,245	2,699,098	2,905,922
Operating Expenses	763,750	939,157	1,019,138	1,028,890	1,060,828
Capital Outlay	-	-	-	-	15,000
TOTAL GENERAL GOVERNMENT	**3,514,790**	**3,607,911**	**3,871,383**	**3,727,988**	**3,981,750**

General Fund Appropriation Detail

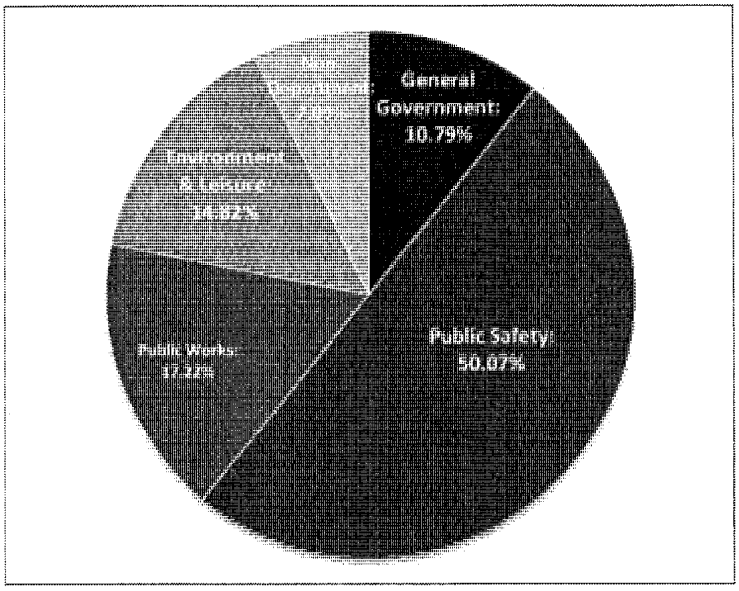
	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
Public Safety					
Building Inspecton					
Personnel Services	765,246	750,146	757,811	734,845	759,163
Operating Expenses	51,061	37,537	57,949	54,653	59,718
Capital Outlay	-	-	19,000	15,671	20,000
Total Building Inspecton	816,307	787,682	834,760	805,170	838,881
Fire Services					
Personnel Services	4,076,079	5,449,043	5,713,999	5,555,606	5,970,066
Operating Expenses	454,708	589,238	618,921	636,325	636,342
Capital Outlay	53,117	53,056	1,224,000	786,900	1,172,500
Total Fire Services	4,583,904	6,091,336	7,556,920	6,978,831	7,778,908
Emergency Medical Service					
Personnel Services	1,460,314	-	-	-	-
Operating Expenses	256,391	-	-	-	-
Capital Outlay	309,572	-	-	-	-
Total Emergency Medical Service	2,026,277	-	-	-	-
Police					
Personnel Services	6,733,997	6,584,490	6,844,289	6,744,658	6,974,603
Operating Expenses	1,371,732	1,338,210	1,464,684	1,459,955	1,501,270
Capital Outlay	154,174	122,208	156,445	128,902	270,685
Total Police	8,259,902	8,044,907	8,465,418	8,333,515	8,746,558
Emergency Management					
Personnel Services	1,049,646	986,598	981,632	948,811	1,000,598
Operating Expenses	60,562	51,972	91,985	74,134	89,667
Capital Outlay	-	28,124	15,000	14,685	15,000
Total Emergency Management	1,110,208	1,066,695	1,088,617	1,037,630	1,105,265
PUBLIC SAFETY					
Personnel Services	14,085,280	13,770,277	14,297,731	13,983,920	14,704,430
Operating Expenses	2,194,454	2,016,957	2,233,539	2,225,068	2,286,997
Capital Outlay	516,863	203,387	1,414,445	946,158	1,478,185
TOTAL PUBLIC SAFETY	**16,796,597**	**15,990,621**	**17,945,715**	**17,155,146**	**18,469,612**

General Fund Appropriation Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
Public Works					
Engineering					
Personnel Services	888,460	744,533	821,736	774,480	842,872
Operating Expenses	81,036	80,593	88,675	93,396	90,916
Capital Outlay	-	-	-	-	-
Total Engineering	969,496	825,126	910,411	867,876	933,788
Streets & Transportaion					
Personnel Services	1,895,533	1,734,201	1,718,578	1,725,371	1,783,557
Operating Expenses	2,971,905	3,208,099	3,177,868	3,326,141	3,265,194
Capital Outlay	82,820	66,893	168,450	299,621	371,100
Total Streets & Transportaion	4,950,258	5,009,194	5,064,896	5,351,133	5,419,851
PUBLIC WORKS					
Personnel Services	2,783,993	2,478,734	2,540,314	2,499,851	2,626,429
Operating Expenses	3,052,941	3,288,692	3,266,543	3,419,538	3,356,110
Capital Outlay	82,820	66,893	168,450	299,621	371,100
TOTAL PUBLIC WORKS	**5,919,754**	**5,834,320**	**5,975,307**	**6,219,010**	**6,353,639**
Environment & Leisure					
Planning					
Personnel Services	211,180	212,190	214,247	213,368	228,116
Operating Expenses	16,189	16,491	19,271	19,271	19,836
Capital Outlay	-	-	-	-	-
Total Planning	227,369	228,682	233,518	232,639	247,952
Library					
Personnel Services	1,274,881	1,182,348	1,150,679	1,127,934	1,179,546
Operating Expenses	584,532	538,046	535,992	573,786	546,586
Capital Outlay	-	-	35,000	26,508	35,000
Total Library	1,859,412	1,720,394	1,721,671	1,728,228	1,761,132
Parks					
Personnel Services	1,123,929	1,045,827	1,057,238	1,071,999	1,077,423
Operating Expenses	356,454	344,975	352,275	354,070	360,876
Capital Outlay	28,717	-	-	-	-
Total Parks	1,509,100	1,390,803	1,409,513	1,426,069	1,438,299
Cemetery					
Personnel Services	409,643	369,792	389,172	389,261	401,468
Operating Expenses	73,265	69,304	56,450	57,637	56,450
Capital Outlay	-	-	-	-	16,000
Total Cemetery	482,908	439,096	445,622	446,898	473,918
Recreation					
Personnel Services	152,942	235,796	272,689	274,417	280,815
Operating Expenses	32,564	92,015	97,180	111,945	105,989
Capital Outlay	-	-	-	-	-
Total Recreation	185,506	327,811	369,869	386,362	386,804

General Fund Appropriation Detail

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
Aquatics					
Personnel Services	338,384	319,089	350,445	350,445	353,238
Operating Expenses	282,711	227,519	227,928	230,412	227,928
Capital Outlay	-	-	-	-	-
Total Aquatics	621,095	546,608	578,373	580,857	581,166
Public Information					
Personnel Services	130,916	124,022	132,539	132,539	134,118
Operating Expenses	48,444	56,233	47,549	47,636	47,549
Capital Outlay	39,150	20,355	-	-	-
Total Public Information	218,510	200,611	180,088	180,175	181,667
Heartland Shooting Range					
Personnel Services	165,894	168,116	183,726	183,434	193,216
Operating Expenses	155,035	233,992	197,050	195,598	202,196
Capital Outlay	-	-	-	-	-
Total Heartland Shooting Range	320,929	402,108	380,776	379,032	395,412
ENVIRONMENT & LEISURE					
Personnel Services	3,807,770	3,657,181	3,750,735	3,743,397	3,847,940
Operating Expenses	1,549,194	1,578,576	1,533,695	1,590,355	1,567,410
Capital Outlay	67,867	20,355	35,000	26,508	51,000
TOTAL ENVIRONMENT & LEISURE	**5,424,831**	**5,256,112**	**5,319,430**	**5,360,260**	**5,466,350**
Non-Department					
Non-Department					
Personnel Services	-	-	53,126	53,126	53,126
Operating Expenses	446,195	388,574	388,918	606,355	482,048
Capital Outlay	6,191,200	3,493,678	2,075,277	1,662,195	2,080,445
TOTAL NON-DEPARTMENT	**6,637,395**	**3,882,252**	**2,517,321**	**2,321,676**	**2,615,619**
Total General Fund Appropriation					
Personnel Services	23,428,082	22,574,946	23,494,151	22,979,392	24,137,847
Operating Expenses	8,006,534	8,211,955	8,441,833	8,870,205	8,753,393
Capital Outlay-Departments	4,692,911	2,566,975	1,617,895	1,272,287	1,915,285
Captial Outlay-Debt	2,165,839	1,217,339	2,075,277	1,662,195	2,080,445
TOTAL GENERAL FUND	**38,293,366**	**34,571,216**	**35,629,156**	**34,784,079**	**36,886,970**



General Government:	3,981,750
Public Safety:	18,469,612
Public Works:	6,353,639
Environment & Leisure:	5,466,350
Non-Department:	2,615,619
Total General Fund:	36,886,970

General Fund Capital Department Requests 2012-2013 Budget			
	2012 Budget	2012 Forecast	2013 Budget
FIRE & AMBULANCE			
Concrete at Stations 3	70,000	70,000	-
Addition to St. 3- Dormitory, exercise	-	-	200,000
Concrete at Stations 4	-	-	75,000
Energy efficiency upgrades-grant funded	-	-	100,000
Back up power generator for Station 2	80,000	-	80,000
Ambulance Cot replacement	13,000	13,000	13,000
Back up power generator for Station 4	-	-	50,000
Staff vehicle-hybrid sedan	26,000	18,900	-
Rechasis Ambulance 5	135,000	135,000	-
Rescue pumper	550,000	550,000	-
Pumper Truck-90% grant funded/10% match	350,000		-
Pumper Truck	-	-	400,000
Staff vehicle	-	-	32,000
Ambulance	-	-	222,500
FIRE & AMBULANCE TOTALS	**1,224,000**	**786,900**	**1,172,500**
POLICE			
Capital Lease-Copy Machines	5,445	5,445	5,445
CSO Vehicle	17,000	17,361	-
Police Cars	134,000	106,096	265,240
POLICE TOTALS	**156,445**	**128,902**	**270,685**
STREET & ALLEY			
Right-of-way Acquisition	5,000	5,000	5,000
Equipment Storage Building	-	-	25,000
Truck Towed Attenuator	-	-	15,000
8' Offset Rotary Mower	-	-	15,000
Pavement Marking Remover/Groover	-	-	17,500
Snow Blower, Front-End Loader Mounted	-	-	18,500
Folding "V" Plow (1)	-	-	18,000
Folding "V" Plow (2)	-	-	18,000
11' Snow Plow and Frame (1)	-	-	11,000
11' Snow Plow and Frame (2)	-	-	11,000
Asphalt Reclaiming/Trenching Machine	-	-	23,000
Rubber Asphalt Applicator	32,750	-	-
Skid Steer Loader (buy back program)	29,100	29,100	29,100
Front End Loader	-	144,900	-
Sewer Combo Unit	-	-	73,000
3/4 Ton Pick-up with Snow Plow (1)	-	-	36,000
3/4 Ton Pick-up with Snow Plow (2)	-	-	36,000
Bucket truck for traffic signal maintenance	-	17,000	-
Dump Truck (10 cy)	91,600	83,621	-
Storm Cell Improvements	10,000	20,000	20,000
STREET & ALLEY TOTALS	**168,450**	**299,621**	**371,100**
CITY HALL			
Drive thru-window drop box relocate	-	-	15,000
Inspection Vehicle	19,000	15,671	-
Truck	-	-	20,000
CITY HALL TOTALS	**19,000**	**15,671**	**35,000**
EMERGENCY MANAGEMENT			
Outdoor Warning Sirens	**15,000**	**14,685**	**15,000**
LIBRARY			
3M Self-Check Machine	35,000	26,508	-
Fiber connection between Library & City Hall	-	-	35,000
LIBRARY TOTALS	**35,000**	**26,508**	**35,000**
PARKS & RECREATION			
Mower for Cemetery	-	-	**16,000**
GENERAL FUND TOTALS	**1,617,895**	**1,272,287**	**1,915,285**

ALL FUNDS APPROPRIATION

		2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 FORECAST	2013 BUDGET
GENERAL FUND	100	**38,293,366**	**34,571,216**	**35,629,156**	**34,784,079**	**36,886,970**
SPECIAL REVEUNES						
Enhanced 911 Communications	215	123,405	165,151	447,643	350,494	271,953
PSC Wireless	216	-	45,031	116,000	109,504	85,527
Community Youth Council	229	3,735	15,583	21,124	16,574	27,531
Revolving Loan	237	588	6,449	22,000	13,075	126,000
Economic Development	238	1,172,500	747,500	372,500	1,121,516	968,500
Housing Reuse Program	240	27	52,190	664,555	39	640,000
Community Development	250	64,768	46,014	140,442	77,320	118,957
Community Grants	251	775,703	1,311,236	5,459,483	1,250,736	5,553,273
Police Grants	260	320,552	160,215	236,996	111,325	185,442
Parking District #1	270	49,343	31,206	68,400	69,897	100,000
Parking District #2	271	18,436	27,266	34,800	39,423	107,300
Backflow Prevention Program	290	-	-	-	-	-
Local Assistance	295	12,604	155,206	362,261	242,588	381,865
		2,541,660	**2,763,046**	**7,946,204**	**3,402,491**	**8,566,348**
DEBT SERVICE FUND						
Debt Service Fund	310	1,557,472	7,074,614	1,696,793	1,485,958	1,488,270
		1,557,472	**7,074,614**	**1,696,793**	**1,485,958**	**1,488,270**
CAPITAL PROJECTS						
Capital Improvements	400	2,933,440	1,037,264	3,244,541	3,002,001	4,594,067
Special Assessments	401	-	-	-	-	-
		2,933,440	**1,037,264**	**3,244,541**	**3,002,001**	**4,594,067**
ENTERPRISE FUNDS						
Solid Waste	505	2,379,404	3,086,858	2,335,232	2,244,601	2,763,378
Golf Course	510	572,228	529,257	605,778	594,362	1,150,678
Electric Utility	520	52,576,188	52,647,437	73,544,127	86,080,547	71,717,104
Water Utility	525	3,674,219	4,168,786	14,559,300	12,148,285	7,674,656
Sewer Utility	530	10,360,615	9,124,843	19,137,497	13,759,956	26,786,492
		69,562,655	**69,557,180**	**110,181,934**	**114,827,752**	**110,092,308**
INTERNAL SERVICE						
Information Technology	605	907,140	863,773	1,005,421	1,008,502	1,098,827
Fleet Services	610	1,267,174	1,311,286	1,312,751	1,291,160	1,261,519
General Insurance	615	6,962,658	6,962,747	7,064,000	7,559,477	7,708,500
Equipment Reserve	620	15,995	16,827	30,000	30,000	100,000
		9,152,966	**9,154,633**	**9,412,172**	**9,889,139**	**10,168,846**
AGENCY						
Section 125 Cafeterial Plan	715	528,825	497,889	450,000	484,000	500,000
Other Agencies	725	355,632	365,287	481,500	485,538	496,500
BID Assessments	726	198,050	190,830	191,447	197,453	204,855
		1,082,507	**1,054,007**	**1,122,947**	**1,166,991**	**1,201,355**
PENSION & TRUST						
Police & Fire Pension	800	175,994	173,671	163,884	174,000	174,000
Police Reserve	805	584,387	2,090	100,000	-	100,000
Fire Reserve	810	1,221,118	663,798	2,005,000	500,000	2,005,000
		1,981,500	**839,558**	**2,268,884**	**674,000**	**2,279,000**
GRAND TOTAL		**127,105,567**	**126,051,518**	**171,502,631**	**169,232,411**	**175,277,164**

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of financial resources, and the payment of general long-term debt principal, interest and related costs for General Obligation Bonds.

The Chart below shows the various bonds and the City's total debt. The Heartland Events Center, Library Expansion, and State Fair Building are included in the General Fund as debt outside bond issues, and are detailed here because they are part of the City's total debt.

Total Debts:

	Wood River Flood Control Bonds	Various Purpose S Locust St Bond	Public Safety Center Bond	Heartland Event Center	Library Expansion	State Fair Building	Total
Pmt for 2012	$ 274,745	$ 378,865	$ 817,328	$ 151,074	$ 749,312	$ 753,112	$ 3,124,434
Balance at 9/30/2012	**$ 765,000**	**$ 2,045,000**	**$ 4,540,000**	**$ 5,730,000**	**$3,085,000**	**$3,360,429**	**$19,525,429**
Pmt for 2013	$ 275,615	$ 378,905	$ 816,250	$ 515,968	$ 796,828	$ 753,112	$ 3,536,677
Balance at 9/30/2013	**$ 515,000**	**$ 1,720,000**	**$ 3,820,000**	**$ 5,330,000**	**$2,325,000**	**$2,743,651**	**$16,453,651**
Pmt for 2014	$ 265,865	$ 378,055	$ 822,550	$ 518,751	$ 794,580	$ 753,112	$ 3,532,913
Balance at 9/30/2014	**$ 265,000**	**$ 1,390,000**	**$ 3,085,000**	**$ 4,925,000**	**$1,560,000**	**$2,100,382**	**$13,325,382**
Pmt for 2015	$ 270,433	$ 370,960	$ 815,790	$ 520,795	$ 794,948	$ 753,112	$ 3,526,037
Balance at 9/30/2015	$ -	**$ 1,060,000**	**$ 2,345,000**	**$ 4,515,000**	**$ 785,000**	**$1,426,484**	**$10,131,484**
Pmt for 2016		$ 377,545	$ 820,990	$ 522,080	$ 792,261	$1,506,223	$ 4,019,099
Balance at 9/30/2016		**$ 715,000**	**$ 1,585,000**	**$ 4,100,000**	$ -	$ -	**$ 6,400,000**
Pmt for 2017		$ 372,713	$ 823,625	$ 517,204			$ 1,713,541
Balance at 9/30/2017		**$ 365,000**	**$ 805,000**	**$ 3,685,000**			**$ 4,855,000**
Pmt for 2018		$ 376,863	$ 828,345	$ 520,684			$ 1,725,891
Balance at 9/30/2018		$ -	$ -	**$ 3,260,000**			**$ 3,260,000**
Pmt for 2019				$ 517,450			$ 517,450
Balance at 9/30/2019				**$ 2,830,000**			**$ 2,830,000**
Pmt for 2020				$ 522,484			$ 522,484
Balance at 9/30/2020				**$ 2,385,000**			**$ 2,385,000**
Pmt for 2021				$ 516,070			$ 516,070
Balance at 9/30/2021				**$ 1,935,000**			**$ 1,935,000**
Pmt for 2022				$ 513,553			$ 513,553
Balance at 9/30/2022				**$ 1,475,000**			**$ 1,475,000**
Pmt for 2023				$ 519,798			$ 519,798
Balance at 9/30/2023				**$ 995,000**			**$ 995,000**
Pmt for 2024				$ 514,758			$ 514,758
Balance at 9/30/2024				**$ 505,000**			**$ 505,000**
Pmt for 2025				$ 513,459			$ 513,459
Balance at 9/30/2025				$ -			$ -

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund provides for major improvements, planning, infrastructure and building construction, renovation and replacement, streets, and drainage improvements. During the 2010 fiscal year, the City implemented a new process to identify projects and priorities, similar to the Program Prioritization model. The main criteria used to rank programs include:

- Reaffirmation of Committed Projects
- Fund Leveraging
- Overall Cost to City
- Life Safety and Legal Issues
- Immediacy of Need-Urgency
- Operational Savings and Efficiencies
- Do-able, Ease of Implementation, Likelihood of Success, Difficulty Implementing

PROJECTS FUNDED BY GENERAL FUND-KENO-SPECIAL ASSESSMENTS			
	2012 Budget	**2012 Forecast**	**2013 Budget**
Annual Handicap Ramp Installation	$ -	$ -	$ 165,000
Digital Antenna/ Transmission Line Install	$ -	$ -	$ 65,000
Drainage Improvement Districts	$ -	$ -	$ 100,000
Underpass Bridge Engineering	$ -	$ -	$ 60,000
Cannon Ditch Lining	$ -	$ -	$ 250,000
Lincoln Park Pool	$ 80,000	$ -	$ -
Integrated/Comprehensive Drainage Plan	$ 125,000	$ -	$ -
Infrastructure Emergency Funds - Disaster Recovery	$ 100,000	$ 100,000	$ 60,000
Fiber Wireless Connections	$ 90,000	$ -	$ 125,000
City Hall Phone System	$ 100,000	$ -	$ 125,000
City Hall HVAC	$ 450,000	$ -	$ 325,000
Grand Generation Center Building Improvements			$ 100,000
Miscellaneous Park Projects	$ 150,000	$ 320,659	$ 150,000
Hiker/Biker Trails	$ -	$ -	$ 20,000
Hiker/Biker Trails - State and Capital Connector	$ 59,600	$ -	$ 83,310
Hiker/Biker Trails-Broadwell-Capital to Eagle Scout	$ 56,000	$ -	$ -
Hiker/Biker Trails- St. Joe	$ -	$ 192,107	$ -
Hiker/Biker Trails-Mormon Island Bridges	$ 9,000	$ -	$ -
Hiker/Biker Trails-Mormon Island Phase 1 & Phase 2	$ 25,000	$ -	$ -
Annual Sidewalk Projects	$ 25,000	$ 25,000	$ 25,000
Line Drainage Concrete Ditch	$ 50,000	$ 58,413	$ 50,000
Athletic Complex Development - Vets Home	$ -	$ 7,200	$ -
Northwest Drainage Project - Feasibiltiy & Design	$ 375,500	$ 375,000	$ 529,816
Moores Creek, Faidley, Edna Construction	$ -	$ 210,365	$ -
Construct Drainway - CCC to Wood River	$ 226,441	$ 250,000	$ 226,441
TOTALS	**$ 1,921,541**	**$ 1,538,744**	**$ 2,459,567**
PROJECTS FUNDED WITH GAS TAX MONEY			
	2012 Budget	**2012 Forecast**	**2013 Budget**
BNSF Shoulder Improvements	$ -	$ -	$ 40,000
Stagecoach Detention Cell Completion	$ -	$ -	$ 400,000
Independence Avenue Drainage	$ 70,000	$ -	$ -
Replace Wood River Bridge @ Blaine	$ 30,000	$ -	$ -
Resurfacing Various Locations - Fed Aid Project	$ 6,000	$ 125,300	$ 677,300
Capital Ave; Webb to Broadwell (includes trail)	$ 15,000	$ 79,807	$ 433,000
Husker Hwy (US Hwy 34) 281 to Locust	$ 20,000	$ 157,477	$ -
Hwy 30 - Grant to W end of concrete (NDOR Project)	$ 550,000	$ 571,424	$ -
Realign Walnut Ent. & Custer/15th Signal	$ 86,000	$ 22,400	$ 11,000
Misc. Safety Enhancements - Railroad Quiet Zone	$ 226,000	$ 297,000	$ -
Wasmer Detention Cell	$ 320,000	$ 94,600	$ 573,200
Capital Ave; Drainway to Webb Road	$ -	$ 115,249	$ -
TOTALS	**$ 1,323,000**	**$ 1,463,257**	**$ 2,134,500**
Total Capital Improvement Requests	**$ 3,244,541**	**$ 3,002,001**	**$ 4,594,067**

SPECIAL REVENUE FUNDS

Special Revenue Funds account for revenue and expenditures specified by City Ordinance and/or State Statues. The Enhanced 911 and the Public Service Commission Wireless Funds are designated by the State for telephone and cell phone surcharges. The Revolving Loan, Housing Reuse and Community Grant Funds all report revenue and expenditures involving Community Development programs. The Parking District funds deal with downtown parking lots and the parking ramp. The Local Assistance Fund receives and expends donations from various sources to specific City projects or improvements.

Special Revenues Appropriations	2011-2012 Budget	2012-2013 Budget	$ Difference	% Growth
Enhanced 911 Communications	$ 447,643	$ 271,953	$ (175,690)	-39.25%
PCS Wireless	$ 116,000	$ 85,527	$ (30,473)	-26.27%
Community Youth Council	$ 21,124	$ 27,531	$ 6,407	30.33%
Revolving Loan	$ 22,000	$ 126,000	$ 104,000	472.73%
Economic Development	$ 372,500	$ 968,500	$ 596,000	160.00%
Housing Reuse Program	$ 664,555	$ 640,000	$ (24,555)	-3.69%
Community Development	$ 140,442	$ 118,957	$ (21,485)	-15.30%
Community Grants	$ 5,459,483	$ 5,553,273	$ 93,790	1.72%
Police Grants	$ 236,996	$ 185,442	$ (51,554)	-21.75%
Parking District #1	$ 68,400	$ 100,000	$ 31,600	46.20%
Parking District #2	$ 34,800	$ 107,300	$ 72,500	208.33%
Local Assistance	$ 362,261	$ 381,865	$ 19,604	5.41%
Total Special Revenues	**$ 7,946,204**	**$ 8,566,348**	**$ 620,144**	**7.80%**

ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The Enterprise Funds make up 65% of the City's total appropriations. Enterprise Funds are supported by user fees.

Enterprise Fund Appropriations	2012 Budget	2013 Budget	$ Difference	% Growth
Solid Waste	$ 2,335,232	$ 2,763,378	$ 428,146	18.33%
Golf Course	$ 605,778	$ 1,150,678	$ 544,900	89.95%
Electric Utility	$ 73,544,127	$ 71,717,104	$ (1,827,023)	-2.48%
Water Utility	$ 14,559,300	$ 7,674,656	$ (6,884,644)	-47.29%
Wastewater Utility	$ 19,137,497	$ 26,786,492	$ 7,648,995	39.97%
TOTAL ENTERPRISE FUNDS	**$ 110,181,934**	**$ 110,092,308**	**$ (89,626)**	**-0.08%**

INTERNAL SERVICE FUNDS

The City's Internal Service Funds account for goods or services provided by one department to other departments. Information Technology maintains all the computers and network systems for the City of Grand Island. Fleet Services shop garage maintains all city equipment and vehicles. The General Insurance Fund evaluates and accumulates all costs of property, liability, automobile and workers compensation insurance for the City. The Equipment Reserve Fund provides for capital equipment replacement of the General Fund as well as the interlocal agreement between the City and Hall County for expenses to the City/County Public Safety Center.

Internal Service Fund Appropriations	2012 Budget	2013 Budget	$ Difference	% Growth
Information Technology	$ 1,005,421	$ 1,098,827	$ 93,406	9.29%
Fleet Services	$ 1,312,751	$ 1,261,519	$ (51,232)	-3.90%
General Insurance	$ 7,064,000	$ 7,708,500	$ 644,500	9.12%
Equipment Reserve	$ 30,000	$ 100,000	$ 70,000	233.33%
TOTAL INTERNAL SERVICE FUNDS	**$ 9,412,172**	**$ 10,168,846**	**$ 756,674**	**8.04%**

AGENCY FUND

Agency Funds account for assets held by the City of Grand Island on behalf someone else. The Cafeteria Plan Fund collects and disburses voluntary employee contributions for IRS code section 125. The Other Agencies Fund accumulates and disburses dollars for fees to the Grand Island Public Schools, the 2% Hotel Occupation Tax collected for Fonner Park and the federal monies associated with the Police Tri-City Task Force operations The BID Assessments Fund accounts for all activities of the four Business Improvement Districts within the City of Grand Island.

Agency Funds Appropriations	2012 Budget	2013 Budget	$ Difference	% Growth
Section 125 Cafeteria Plan	$ 450,000	$ 500,000	$ 50,000	11.11%
Other Agencies	$ 481,500	$ 496,500	$ 15,000	3.12%
BID Assessments	$ 191,447	$ 204,855	$ 13,408	7.00%
TOTAL AGENCY FUNDS	**$ 1,122,947**	**$ 1,201,355**	**$ 78,408**	**6.98%**

PENSION & TRUST FUND

Pension and Trust Funds account for assets held by the City for members and beneficiaries of defined benefit and defined contribution pension plans. The Police & Fire Pension Fund accounts for defined benefit payments to personnel or their beneficiaries who retired before 1984. The Police Reserve and Fire Reserve Funds hold reserves for defined contribution plans for the retirement of employees still employed with started prior to January 1, 1984.

Pension & Trust Funds Appropriations	2012 Budget	2013 Budget	$ Difference	% Growth
Police & Fire Pension	$ 163,884	$ 174,000	$ 10,116	6.17%
Police Reserve	$ 100,000	$ 100,000	$ -	0.00%
Fire Reserve	$ 2,005,000	$ 2,005,000	$ -	0.00%
TOTAL PENSION & TRUST FUNDS	**$ 2,268,884**	**$ 2,279,000**	**$ 10,116**	**0.45%**

2012-2013 DOLLAR SUMMARY OF FTE CHANGES

DEPARTMENT	POSITION	FTE	AMOUNT
Emergency Management			
	Sr Public Safety Dispatcher	(0.50)	(36,942)
	Total Emergency Management	**(0.50)**	(36,942)
Library			
	FT Library Assistant I	(1.00)	(57,791)
	2 PT Library Assistants	1.00	27,004
	1 FT Library Assistant I Step 15	(1.00)	(51,985)
	1 FT Library Assistant II Step 13	1.00	54,099
	Total Library	-	(28,673)
Emergency Management			
Enchanced 911 215 Fund		0.50	36,942
	Public Safety Dispatcher	(0.75)	(53,526)
	Total Emergency Management	**(0.25)**	(16,584)
Emergency Management			
PSC Wireless 216 Fund	Public Safety Dispatcher	0.75	53,526
	Total Emergency Management	**0.75**	53,526
Solid Waste Fund 505			
	Temporary/Seasonal Positions	**(0.50)**	(28,009)
	Temporary/Seasonal Positions	**(0.30)**	(7,476)
	Temporary/Seasonal Positions	0.15	3,152
	Equipment Operator	1.00	62,454
	Temporary/Seasonal Positions	0.30	7,476
	Total Solid Waste	**0.65**	37,597
Information Technology Fund 605			
	Computer Technician	1.00	57,681
	Total IT Department	**1.00**	57,681
	TOTAL CITY	**1.65**	**66,605**

BY FUND:	FTE	Amount
General Fund:	(0.50)	(65,615)
Special Revenue Funds:	0.50	36,942
Enterprise Funds:	0.65	37,597
Internal Service Fund:	1.00	57,681
Total:	**1.65**	**66,605**

Personnel Allocation by Department

	2010 FTE	2011 FTE	2012 FTE	2013 Change	2013 FTE	2013 Full Time
Administration	3.0000	3.0000	3.0000	-	3.0000	3.0000
City Clerk	1.0000	1.0000	1.0000	-	1.0000	1.0000
Finance	27.0000	25.5000	25.2500	-	25.2500	25.0000
Legal	3.0000	3.0000	3.0000	-	3.0000	3.0000
City Hall Buildings	2.0000	2.0000	2.0000	-	2.0000	2.0000
Human Resources	4.0000	4.0000	4.0000	-	4.0000	4.0000
GENERAL GOVERNMENT TOTALS	**40.0000**	**38.5000**	**38.2500**	**-**	**38.2500**	**38.0000**
Building Inspection	10.0000	10.0000	10.1000	-	10.1000	10.0000
Fire Services	75.0000	69.0000	69.0000	-	69.0000	69.0000
Police Services	99.9360	91.3838	90.7588	-	90.7588	87.0000
Emergency Management	17.0000	16.0000	15.0000	(0.50)	14.5000	15.0000
PUBLIC SAFETY TOTALS	**201.9360**	**186.3838**	**184.8588**	**(0.50)**	**184.3588**	**181.0000**
Engineering	10.2500	9.2500	9.7500	-	9.7500	9.0000
Streets and Transportation	28.0000	25.0000	23.5000	-	23.5000	24.0000
PUBLIC WORKS TOTALS	**38.2500**	**34.2500**	**33.2500**	**-**	**33.2500**	**33.0000**
Planning	2.6200	2.6200	2.5200	-	2.5200	3.0000
Library	27.3480	24.5556	23.5556	-	23.5556	16.0000
Parks & Cemetery & Greenhouse	31.5700	27.8500	27.1500	-	27.1500	19.0000
Recreation	23.4730	26.5530	26.5530	-	26.5530	3.0000
Public Information	2.0000	1.8500	1.8500	-	1.8500	2.0000
Heartland Shooting Range	4.5000	4.0000	4.0000	-	4.0000	2.0000
ENVIRONMENTAL / LEISURE TOTALS	**91.5110**	**87.4286**	**85.6286**	**-**	**85.6286**	**45.0000**
GENERAL FUND TOTALS	**371.6970**	**346.5624**	**341.9874**	**(0.50)**	**341.4874**	**297.0000**
Community Youth Council	**0.0000**	**0.1500**	**0.1500**	-	0.1500	**0.0000**
Backflow Prevention Program	0.0000	0.0000	0.0000	-	0.0000	0.0000
Parking Facility District #2	0.4000	0.0000	0.0000	-	0.0000	0.0000
Parking District #1	0.2250	0.0000	0.0000	-	0.0000	0.0000
Community Development	2.0000	2.0000	2.0000	-	2.0000	2.0000
Enhanced 911 Communications	1.0000	2.0000	2.2500	(0.25)	2.0000	2.0000
PSC Wireless 216 Fund	0.0000	0.0000	0.7500	0.75	1.5000	1.0000
SPECIAL REVENUE TOTALS	**3.6250**	**4.1500**	**5.1500**	**0.50**	**5.6500**	**5.0000**
Sewer Utility	30.3210	30.3210	32.3210	-	32.3210	30.0000
Water Utility	11.5000	11.5000	11.5000	-	11.5000	11.0000
Electric Utility	129.3800	129.3800	129.3800	-	129.3800	126.0000
Golf Course	5.5000	5.5000	5.5000	-	5.5000	3.0000
Solid Waste	12.0500	12.0500	12.0500	0.65	12.7000	11.0000
ENTERPRISE TOTALS	**188.7510**	**188.7510**	**190.7510**	**0.65**	**191.4010**	**181.0000**
Fleet Services	6.7500	6.0000	4.5000	-	4.5000	4.0000
Information Technology	7.5000	6.5000	6.0000	1.00	7.0000	7.0000
INTERNAL SERVICE TOTALS	**14.2500**	**12.5000**	**10.5000**	**1.00**	**11.5000**	**11.0000**
ALL FUND TOTALS	**578.3230**	**551.9634**	**548.3884**	**1.65**	**550.0384**	**494.0000**

APPENDIX

GENERAL FUND

	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 FORECAST	2013 BUDGET
Beginning Cash Balance	10,710,591	6,376,135	5,999,114	6,307,153	7,787,167
Revenues					
General Government	1,483,967	1,488,568	1,527,800	1,448,546	1,529,344
Public Safety	4,224,535	4,159,556	4,301,881	4,012,958	4,187,259
Public Works	233,662	220,889	189,240	354,259	614,251
Environment & Leisure	1,219,357	1,316,762	1,476,040	1,444,732	1,494,471
Other	23,547,548	23,805,956	26,039,602	25,934,414	27,213,304
Total Revenue	30,709,069	30,991,731	33,534,563	33,194,909	35,038,629
Transfers In	6,651,481	5,487,701	4,402,100	4,542,347	3,836,286
Subtotal	37,360,550	36,479,432	37,936,663	37,737,256	38,874,915
Total Resources Available	48,071,142	42,855,567	43,935,777	44,044,409	46,662,081
Disbursements					
General Government	3,514,790	3,607,911	3,871,383	3,727,988	3,981,750
Public Safety	16,796,597	15,990,621	17,945,715	17,155,146	18,469,612
Public Works	5,919,754	5,834,320	5,975,307	6,219,010	6,353,639
Environment & Leisure	5,424,831	5,256,112	5,319,430	5,360,260	5,466,350
Other	6,526,959	3,072,449	1,763,821	1,568,176	1,862,119
State Fair Bldg	110,436	809,802	753,500	753,500	753,500
Total Disbursements	38,293,366	34,571,216	35,629,156	34,784,079	36,886,970
Transfers Out	3,401,641	1,977,198	1,671,304	1,473,163	2,242,112
Total Requirements	41,695,007	36,548,414	37,300,460	36,257,242	39,129,082
Ending Cash Balance	6,376,135	6,307,153	6,635,317	7,787,167	7,532,999
Unrestricted Cash	4,866,797	6,101,555	6,575,997	7,413,280	6,932,269
Restricted Cash-Food & Drink	62,219	205,598	59,320	373,887	600,730
Restricted Cash-Athletic Complex	517,583	-	-	-	-
Restricted Cash-State Fair Bldg	929,536	-	-	-	-
	6,376,135	6,307,153	6,635,317	7,787,167	7,532,999

GENERAL FUND TRANSFERS

		2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 FORECAST	2013 BUDGET
Operating Transfers In						
To	**From**					
General Fund - 100	Gas Tax - 210	3,600,000	4,100,000	2,774,000	2,774,000	2,700,000
General Fund - 100	Community Development - 250				755	-
General Fund - 100	Backflow - 290	(15,217)	-	-	-	-
General Fund - 100	Debt Service - 310	-	-	546,100	546,100	-
General Fund - 100	Capital Projects - 400	1,354,329	181,632	-	-	-
General Fund - 100	Capital Projects - 401	8,628	-	-	-	-
General Fund - 100	Electric Utility - 520	777,289	654,280	580,000	689,459	595,291
General Fund - 100	Water Utility - 525	59,899	56,792	52,000	54,683	67,995
General Fund - 100	Fleet Services - 610				20,000	23,000
General Fund - 100	Equipment Reserve - 620	180,000	-	-	-	-
General Fund - 100	Cafeteria Plan - 715	-	15,000	-	-	-
General Fund - 100	Police Reserve - 805	172,612	-	-	-	-
General Fund - 100	Fire Reserve - 810	513,942	479,996	450,000	457,350	450,000
Total		6,651,481	5,487,701	4,402,100	4,542,347	3,836,286
Operating Transfers Out						
From	**To**					
General Fund - 100	Economic Development - 238	750,000	750,000	750,000	750,000	750,000
General Fund - 100	Community Development - 250	62,000	57,000	110,000	110,000	75,000
General Fund - 100	Debt Service - 310	107,000	439,100	-		-
General Fund - 100	Capital Projects - 400	1,500,434	675,743	699,600	601,951	838,000
General Fund - 100	Golf Course - 510	329,000	-	-	-	470,000
General Fund - 100	Fleet Services - 610	-	43,000	-	-	-
General Fund - 100	Pension Trust - 800	69,877	10,356	11,704	9,112	9,112
General Fund - 100	Police Reserve - 805	583,331	2,000	100,000	2,100	100,000
Total		3,401,641	1,977,198	1,671,304	1,473,163	2,242,112

Fund	Department Summary	Administrative Services
General		
Fund Type	Supervisor	
General Government	City Administrator	10001

Description

Administrative Services consists of all of the governance functions or support services for the City general fund departments. Within program prioritization, functions are divided between governance and community, with the customer being the identifying element. If the end customer is internal, the function is considered to be governance and if the end customer is the citizens of Grand Island, the function is considered to be community.

Grouping these governance functions together enhances the management of the delivery of the services to other City departments. It may also enable efficiencies that would have been harder to implement without common management.

The divisions within Administrative Services are as follows: City Clerk, Finance, Legal, Human Resources, and Public Information.

Personnel

Title	2010	2011	2012	Net Change	2013
Accountant	1	1	1	0	1
Accounting Clerk	7	7	7	0	7
Accounts Payable Clerk	1	1	1	0	1
Attorney	1	1	1	0	1
Audio Visual Technician	1	1	1	0	1
Cashier	2	1	1	0	1
City Attorney	1	1	1	0	1
City Clerk	1	1	1	0	1
Finance Director	1	1	1	0	1
Finance Secretary	1	1	1	0	1
Finance Temporary Worker/Intern	0	0	0.25	0	0.25
Human Resources Benefit & Risk Mgmt Coordinator	0	0	1	0	1
Human Resources Director	1	1	1	0	1
Human Resources Recruiter	0	0	1	0	1
Human Resources Specialist	3	3	1	0	1
Legal Secretary	1	1	1	0	1
Meter Reader	6	5.5	5	0	5
Meter Reader Supervisor	1	1	1	0	1
Payroll Specialist	1	1	1	0	1
Public Information Officer	1	0.85	0.85	0	0.85
Senior Accountant	1	1	1	0	1
Senior Accounting Clerk	3	3	3	0	3
Senior Meter Reader	1	1	1	0	1
Utility Services Manager	1	1	1	0	1
Totals:	**37**	**35.35**	**35.1**	**0**	**35.1**

Fund	Department Summary	Economic Development
General		
Fund Type	Supervisor	
General Government	City Administrator	11102

Description

This division reflects the direct costs associated pursuant to LB426 that was passed by the 2005 Legislature. The Department of Revenue is required to notify the most populous city, within the county in which the Sate Fair is located, the amount estimated to equal ten percent of the lottery money transferred to the Nebraska State Fair Support and Improvement Fund.

Budget Narrative

The City's 1.5 percent Food and Drink occupation tax along with quarterly receipts of $21,550 from Northwestern Gas company for economic development provide funding to the Nebraska State Treasurer. The 2012-2013 estimate for lottery match payments is $375,000.

Fund	Department Summary	Mayor's Office
General		
Fund Type	Supervisor	
General Government	Mayor	11203

Description

Grand Island operates under a Mayor/Council form of government. The Mayor is elected at large and serves a four-year term. The Mayor presides over official meetings and serves as the executive officer of the City. The Mayor and City Council establish goals and objectives of the community, attained through the adoption of policy. The Mayor appoints a City Administrator who is responsible for carrying out established policies and provides for the effective administration of City operations. The Mayor is responsible for appointments to citizen boards and commissions, and serves as the City representative in official proceedings.

Budget Narrative

This budget provides for the operation of the Mayor's office and salary. Personnel costs are the largest expense in the Mayor's budget. Other expenses provide for communication materials and daily operational costs. Because the Mayor is expected to perform official duties and obligations on behalf of the City, there is funding included for dues and travel costs.

Personnel

Title	2010	2011	2012	Net Change	2013
Mayor	1	1	1	0	1
Totals:	**1**	**1**	**1**	**0**	**1**

Fund	Department Summary	Legislative
General		
Fund Type	Supervisor	
General Government	City Administrator	11204

Description

Grand Island is governed by an eleven member body comprised of the Mayor and ten City Council members, two from each of the five wards. The City Council is responsible for the legislative and policy-making functions of the City. The City Council, along with the Mayor, establish goals and key results of the community, attained through the adoption of policy. The City Council holds regular meetings on the second and fourth Tuesday of each month at 7:00 PM in the Council Chambers of City Hall.

Budget Narrative

Personnel

Title	2010	2011	2012	Net Change	2013
Council Members	10	10	10	0	10
Totals:	**10**	**10**	**10**	**0**	**10**

Fund	Department Summary	City Administrator's Office
General		
Fund Type	Supervisor	
General Government	City Administrator	11101

Description

The City Administrator provides for the day-to-day administration of all functions of City government. The City Administrator serves as the Chief Operating Officer of the City and is charged with the responsibility of implementing the key results and priorities established by the Mayor and City Council. This is achieved through the supervision, coordination, and administration of the programs and services of City Departments; formulation, presentation, and administration of the budget; the development and preparation of analysis, reports and recommendations for consideration by the Mayor and City Council; and keeping the Mayor and City Council informed of operational and administrative needs and activities. The City Administrator also provides long-range planning, maintains public relations, and provides guidance and leadership to the City staff.

Budget Narrative

The City Administration Office oversees the implementation of the Mayor and City Council's key results and goals in priority areas across the City, as part of the larger effort to achieving fiscal health and wellness.

Personnel

Title	2010	2011	2012	Net Change	2013
Assistant to the Administrator	1	1	1	0	1
City Administrator	1	1	1	0	1
Receptionist	1	1	1	0	1
Totals:	**3**	**3**	**3**	**0**	**3**

Fund	Department Summary	City Clerk
General		
Fund Type	Supervisor	
General Government	City Administrator	11301

Description

The City Clerk is one of four statutory officers under Nebraska law and is responsible for fulfilling administrative responsibilities relative to the records management functions associated with City government. The City Clerk's Office records and maintains City Council proceedings and serves as the legal custodian of official records, including minutes, ordinances, resolutions, contracts, agreements, conditional use permits, liquor licenses and deeds. The City Clerk's Office is responsible for giving notice of meetings, preparing agendas and response to citizen inquiries. The City Clerk also has additional purchasing duties working with the Purchasing Agent.

Budget Narrative

The budget allocates funding for legal notices to provide for the publication of meeting notices, minutes and other official City business. Also included is election expenses for the General Election scheduled for November 2012.

Personnel

Title	2010	2011	2012	Net Change	2013
City Clerk	1	1	1	0	1
Totals:	**1**	**1**	**1**	**0**	**1**

Fund	Department Summary	Finance
General		
Fund Type	Supervisor	
General Government	Finance Director	11401

Description

The Finance Department maintains all financial accounting systems and records, including cash receipts, receivables, payables, purchase orders, encumbrances, payroll and information technology functions. The Department is also responsible for developing and monitoring a system of internal controls. The Finance Department provides financial management and accounting services for all departments, divisions, funds and enterprises. It also provides direct services for the electric, water and sewer utilities by reading meters, disconnections, re-connections, billings and payments, collection of past due accounts and account transfers. The Finance Director also serves as the Treasurer for Community Redevelopment Authority (CRA), Business Improvement Boards (BIDs), and the Grand Island Facilities Corporation. Other responsibilities include managing the City's banking and investment activities, debt service review and analysis, development of the City's Official Statement, preparation of reports and work papers for the annual audit, Worker's Comp and Commercial Insurance management, Health Insurance oversight, pension plan administration, and primary responsibility for the preparation of the Annual Budget. The Information Technology Department functions as a division of the Finance Department and is separated in Internal Service 605 Fund.

Budget Narrative

Expansion of on-line untility payments in December of 2010 lead the Finance department to helping Parks & Recreation become the first department in 2012 to accept on-line registrations and payments for all summer programs. The Heartland Public Shooting Park also jumped on board with on-line registrations for the first annual Pandemic 2012 Zombie shoot. In 2012 the payroll division within the Finance department has helped other departments use electronic employee absence slips where employees initiate a request for time off. After supervisor approval, data is automatically generated into payroll, thereby saving staff time. The Finance Department received a .25 FTE Temporary Worker/Intern in 2012. This individual from the College of Business and Technology at the University of Nebraska at Kearney was fundamental in helping many areas of the Finance Department this summer as well as exposing Finance staff to new technologies.

Personnel

Title	2010	2011	2012	Net Change	2013
Accountant	1	1	1	0	1
Accounting Clerk	7	7	7	0	7
Accounts Payable Clerk	1	1	1	0	1
Cashier	2	1	1	0	1
Finance Director	1	1	1	0	1
Finance Secretary	1	1	1	0	1
Finance Temporary Worker/Intern	0	0	0.25	0	0.25
Meter Reader	6	5.5	5	0	5
Meter Reader Supervisor	1	1	1	0	1
Payroll Specialist	1	1	1	0	1
Senior Accountant	1	1	1	0	1
Senior Accounting Clerk	3	3	3	0	3
Senior Meter Reader	1	1	1	0	1
Utility Services Manager	1	1	1	0	1
Totals:	**27**	**25.5**	**25.25**	**0**	**25.25**

Fund	Department Summary	Legal
General		
Fund Type	Supervisor	
General Government	City Attorney	11501

Description

The Legal Department provides legal advice to the Mayor, City Administrator, City Council, and Departments on City matters; represents the City in litigation; prosecutes ordinance violations; collects delinquent bills and tax assessments; reviews contracts; prepares ordinances, resolutions, and agreements; updates and publishes the City Code; negotiates major contracts; acts as liaison between the City and other public bodies; monitors and negotiates natural gas distribution rates; monitors legislative bills; attends all Council meetings, and advises on parliamentary procedure. Purchasing duties performed by the Legal Department include monitoring compliance with the procurement code and state statutes, processing purchase orders where appropriate, reviewing and processing contracts, bonds, and insurance certificates in connection with the City's purchases.

Budget Narrative

Personnel

Title	2010	2011	2012	Net Change	2013
Attorney	1	1	1	0	1
City Attorney	1	1	1	0	1
Legal Secretary	1	1	1	0	1
Totals:	**3**	**3**	**3**	**0**	**3**

Fund	Department Summary	City Hall
General		
Fund Type	Supervisor	
General Government	Building Department Director	11701

Description

This fund provides for the maintenance and operation of Grand Island's City Hall facility. Along with providing a positive working environment for government offices, the facility also provides meeting space for additional governmental and civic organizations. The fund provides the resources to maintain and improve the current building and grounds in an acceptable manner and to protect the City's investment into the future.

Budget Narrative

The proposed budget allows for the continued maintenance, operation, and improvements of the City Hall Facility. Included are funds to continue a sectional multi-year replacement of the City Hall parking lot.

Personnel

Title	2010	2011	2012	Net Change	2013
Maintenance Worker I	1	1	1	0	1
Maintenance Worker II	1	1	1	0	1
Totals:	**2**	**2**	**2**	**0**	**2**

Fund	Department Summary	Human Resources
General		
Fund Type	Supervisor	
General Government	Human Resources Director	11801

Description

The Human Resources Department is responsible for all aspects of human resource management for the City's 500+ employees. Primary responsibilities include: recruitment of all City-wide positions; employee orientation, development, and evaluation; labor negotiations; legal compliance; maintenance of position descriptions, classification and compensation plan; labor relations; and administration of all of the City's employee benefit programs, including the health, dental, wellness, life and long term disability insurance programs. The Human Resources department has the responsibility for managing the City's risk management program which includes worker's compensation claims and property damage claims. The Human Resources Department works closely with the Legal Department to ensure the City's compliance with federal and state employment laws.

Budget Narrative

The Human Resources Department's budget reflects the responsibility of Human Resources to administer the following programs: the recruitment efforts to fill open positions (Consulting Services and Advertising), maintenance agreement for performance evaluation software program, applicant tracking software, employee training programs, and negotiations and administration for the City's seven labor agreements.

Personnel

Title	2010	2011	2012	Net Change	2013
Human Resources Benefit & Risk Mgmt Coordinator	0	0	1	0	1
Human Resources Director	1	1	1	0	1
Human Resources Recruiter	0	0	1	0	1
Human Resources Specialist	3	3	1	0	1
Totals:	**4**	**4**	**4**	**0**	**4**

Fund	Department Summary	Building Inspection
General		
Fund Type	Supervisor	
Public Safety	Building Department Director	22001

Description

The Department is responsible for uniformly administering, enforcing and regulating building, zoning and construction laws and regulations adopted by City, State and Federal governments within the City of Grand Island and the two mile extra territorial area. The codes enforced by the Department include building, electrical, plumbing, mechanical, minimum housing, zoning ordinance, flood plain, state accessibility, subdivision regulations, sign regulations, sewer taps and caps, utility connections and mobile home parks ordinance. The Department is also charged with maintaining all departmental records such as records of inspections and permits, certificates of occupancy and ordinance violation correspondence.

Budget Narrative

The proposed budget provides funds for enforcement of City codes within the jurisdictional area of approximately 101 square miles. This year's budget includes funds for condemnation of substandard properties through a reduction in personal cost.

The Department revenue in building permit fees is projected to collected approximately 75% of the funds expended.

Personnel

Title	2010	2011	2012	Net Change	2013
Building Department Director	1	1	1	0	1
Building Inspector	2	2	2	0	2
Building Secretary	2	2	2.1	0	2.1
Electrical Inspector	2	2	2	0	2
Plans Examiner	1	1	1	0	1
Plumbing Inspector	2	2	2	0	2
Totals:	**10**	**10**	**10.1**	**0**	**10.1**

Fund	Department Summary	Fire-Emergency Medical Services
General		
Fund Type	Supervisor	
Public Safety	Fire Chief	22101

Description

The Grand Island Fire Department (GIFD) is a full-spectrum life safety agency protecting the more than 48,000 people who live, work and play in our city.

The GIFD emergency responders protect life, property and the environment through their direct involvement in fire prevention, firefighting, emergency medical care, technical rescue, hazardous materials mitigation, disaster response, public education and community service.

We deliver this variety of emergency services through our most valuable resource, our emergency responders. These responders are committed to professionalism. They display this professionalism by being highly trained and by being physically capable of meeting the rigorous physical demands that emergencies deliver.

We realize that the best response to a disaster is to prevent it before it happens. The GIFD is very aggressive in preventing fires and other emergencies. Our prevention efforts include construction plan reviews, new and existing building inspections, a smoke detector program, and a public education program that targets segments of our community that are most at risk (children and the elderly).

Budget Narrative

2012-2013 Fire/EMS Budget Highlights – Operations – this budget provides for all daily operational costs including response equipment, station maintenance, utilities, our medical director contract, training, and other things necessary to support our daily operations. We will continue to provide smoke detectors to vulnerable city residents through grant funding from FEMA and the United Way. Capital –The purchase of a new pumper truck ($400,000) will allow a 16 year old pumper to move from front line service to back up status and remove a 25 year old pumper from the fleet. With the purchase of one ambulance ($225,000) this will allow us to remove two ambulances from the fleet, due to the upgraded fleet we will no longer need an extra reserve ambulance. The addition to Station Three ($200,000) will allow for co-ed use of the facility, currently there is only one locker/bath room and one dormitory style bedroom. Also this station lacks an office and proper living quarters. If an energy grant ($100,000) is secured then we will look at employing alternative energy at a fire station.

Personnel

Title	2010	2011	2012	Net Change	2013
Administrative Assistant	1	1	1	0	1
Fire Captain	15	15	15	0	15
Fire Chief	1	1	1	0	1
Fire Division Chiefs	4	4	4	0	4
Firefighter / EMT	24	21	21	0	21
Firefighter / Paramedic	30	27	27	0	27
Totals:	**75**	**69**	**69**	**0**	**69**

Fund	Department Summary	Police
General		
Fund Type	Supervisor	
Public Safety	Chief of Police	22301

Description

The Police Department provides public safety services to all citizens and people in Grand Island. Examples of services include responding to calls for service, emergency responses to major crimes and serious incidents; accident investigation; traffic safety enforcement; investigation and apprehension of criminals and violators. The Department participates in community based programs such as School Resource Officers; G.R.E.A.T. classes and various business and community presentations. The Department participates in a regional drug and safe streets task force with Federal, State and other local agencies which targets drug dealers and violent criminals. The Department also includes a Victim Assistance Unit and Code Compliance Unit. We also have a Housing Authority Officer, who works closely with the Hall County Housing Authority to provide police services to over 1000 residents. The City contracts with the Humane Society to provide animal control services.

Budget Narrative

The 2012/2013 budget will allow the Department to maintain current staffing; but will not halt the slow degradation of police services to the community.

Personnel

Title	2010	2011	2012	Net Change	2013
Community Service Officers-Police Department	3.136	2.5088	2.5088	0	2.5088
Custodian	1.25	1.25	1.25	0	1.25
Evidence Technician	1	1	1	0	1
Maintenance Worker II	1	1	1	0	1
Office Manager-Police Department	1	1	1	0	1
Police Captain	3	3	3	0	3
Police Chief	1	1	1	0	1
Police Officer	62	60	60	0	60
Police Records Clerk	8	6.625	6	0	6
Police Sergeant	13	13	13	0	13
School Crossing Guards	4.55	0	0	0	0
Victim Assistance Office	1	1	1	0	1
Totals:	**99.936**	**91.3838**	**90.7588**	**0**	**90.7588**

Fund	Department Summary	Emergency Management
General		
Fund Type	Supervisor	
Public Safety	Emergency Management Director	226

Description

The Grand Island-Hall County Emergency Management Department provides five programs: 911 Communications, Emergency Management, Local Emergency Planning Committee (LEPC), Citizen Corps and our Alarm System management.

The 2012-2013 Budget provides for the continuation of each of these five programs. The 2012-2013 Budget also includes the movement of 0.5 FTE out of the General Fund and into the 215 Special Revenue Fund (E911 Fund) and 0.75 FTE moved from the 215 E-911 Fund to the 216 PSC Wireless Fund.

Budget Narrative

This budget provides for the maintenance of existing programs, with the movement of 0.5 FTE to the Special Revenue Funds.

Personnel

Title	2010	2011	2012	Net Change	2013
Emergency Management Coordinator	1	1	1	0	1
Emergency Management Deputy Director	1	1	1	0	1
Emergency Management Director	1	1	1	0	1
Public Safety Dispatcher	11	10	10	0	10
Senior Public Safety Dispatcher	3	3	2.5	-0.5	2
Telecommunicator/EMD	0	0	0	0	0
Totals:	**17**	**16**	**15.5**	**-0.5**	**15**

Fund	Department Summary	Engineering
General		
Fund Type	Supervisor	
Public Works	Public Works Director	33001

Description

The Administration & Engineering Division of the Public Works Department provides general Public Works management, administrative and engineering services for the City Repair Shop, Solid Waste, Streets and Wastewater Divisions as well as other City Departments and the Downtown Parking Districts. The Division provides design engineering services for sidewalks, streets, sanitary sewer, storm water drainage and trails; construction project management; Geographic Information System (GIS) management; Right-Of-Way management; storm water management; subdivision review; surveying; and traffic engineering. Responsible Charge duties for federal aid transportation projects and the recent MPO designation will require additional planning by the Department.

Budget Narrative

The Division will provide a combination of planning, coordination, district creation, design, right of way acquisition, construction management and project inspection services for projects including: continuation of the Northwest Grand Island flood control project; Highway 281 drainage improvements, Hike/Bike Trail from State Street to Capital Avenue, Wildwood Subdivision Sanitary Sewer District, Blaine Street bridges rehab, Walk to Walnut Safe Routes to School Project, Highway 30 drainage project, design work on resurfacing project; design work on Capital Avenue reconstruction project and design of an extension of sanitary sewer to the businesses at Highway 281 and Interstate 80.

Personnel

Title	2010	2011	2012	Net Change	2013
Administrative Assistant-Public Works	1	1	1	0	1
CADD Operator	0	0	1	0	1
Civil Engineer Manager	1	0	0	0	0
Engineering Technician	3	3	2	0	2
Engineering Technician Supervisor	1	0	0	0	0
GIS Specialist	0.5	0.5	0	0	0
GIS Technician	0	0	0	0	0
Manager Engineering Services	1	1	1	0	1
Project Manager	0	1	1	0	1
Public Works Director	1	1	1	0	1
Public Works Engineer	0	0	1	0	1
Seasonal Worker	0.75	0.75	0.75	0	0.75
Stormwater Technician	1	1	1	0	1
Totals:	**10.25**	**9.25**	**9.75**	**0**	**9.75**

Fund	Department Summary	Streets & Transportation
General		
Fund Type	Supervisor	
Public Works	Public Works Director	33501

Description

The Street Division provides for the maintenance of safe and efficient driving conditions for the traveling public by keeping over 850 lane miles of street in a good state of repair utilizing a preventative maintenance approach consisting of patching, crack sealing and asphalt resurfacing. This Division also maintains, services and operates 120 traffic signal locations. The Division maintains and upgrades traffic markings, traffic and street identification signs; cleans and maintains over 5,000 storm sewer catch basins and inlets; and utilizes street sweepers to pick up leaves and debris traveling an average of 12,500 miles and picking up over 7,000 cubic yards of material per year. Mowing of right-of-ways, drainage ditches, and detention cells are also performed by this Division, as well as snow plowing, hauling snow and ice control.

Budget Narrative

Over the past thirty years the street and drainage systems have grown by more than forty percent. Material used to perform roadway maintenance including: asphalt, concrete, salt, and fuel typically increases in price every year. In order to continue with the same amount of production the budget would need to increase with these material costs.

Personnel

Title	2010	2011	2012	Net Change	2013
Accounting Technician-Streets	1	1	0.5	0	0.5
Equipment Operator - Streets	7	6	6	0	6
Maintenance Worker - Streets	6	6	6	0	6
Seasonal Worker	1	0	0	0	0
Senior Equipment Operator	6	5	4	0	4
Senior Maintenance Worker - Streets	2	2	2	0	2
Street Foreman	2	2	2	0	2
Street Superintendent	1	1	1	0	1
Traffic Signal Technician	2	2	2	0	2
Totals:	**28**	**25**	**23.5**	**0**	**23.5**

Fund	Department Summary	Planning
General		
Fund Type	Supervisor	
Community Environment/Leisure	Planning Director	44001

Description

The core programs within the Planning Department provide land use planning-related services for the City and the County. This is done through participation in the Regional Planning Commission. The Regional Planning Commission functions as a unified Planning Department for Grand Island, Hall County and four small cities. The Planning Department is involved with 7 key programs as defined within the program prioritization process followed by the City of Grand Island; Subdivision Review and Regulation; Review of Proposed Developments; Technical Advice and Interpretation of Plans and Regulations; Flood Plain Management; Land Use Planning and Zoning; Mapping and GIS; and in 2012, Addressing (providing E911/street addresses to properties) was shifted from the Public Works Department to the Planning Department. The Department reviews and processes all development proposals and provides direct support to the public, the City Council, the Planning Commission, City staff, Hall County Board of Supervisors and staff and the small city governing bodies.

The Planning Department also provides staffing for the Community Redevelopment Authority (CRA). The CRA budget is separate from the Planning Department Budget and are not shared with Hall County.

The Community Redevelopment Authority (CRA) manages a portion of property tax funds. These funds are used for a variety of projects including: façade improvement grants, infrastructure, acquisition and demolition of substandard properties, redevelopment plans and other studies in blighted and substandard areas. The CRA has a 5 member Board that meets the 2nd Wednesday of each month. The CRA pays a portion of salary and benefits of the Planning Director and Planning Secretary.

Budget Narrative

As indicated by an Intergovernmental Agreement, the entire budget of the Regional Planning Commission is included in the City Budget. Hall County is billed on a monthly basis for one-half the actual monthly operating expenditures which is then reimbursed to the City; thus, the County and City equally share the funding for the Commission pursuant to the agreement. The budget provides for a continuation of the existing service level for this Department. All fees generated by rezoning applications and the filing of preliminary or final plats for subdivisions are submitted directly to the City or County depending on whose jurisdiction the request or subdivision is located. Since the activities of the Commission are primarily administrative in nature, the majority of its Annual Budget is directly related to staff salaries and related benefits. The Commission, by its agreement, does provide to the City a fee for administrative services for central accounting, bookkeeping, and office rental. $50.00 per month is provided from Hall County through the monthly billing for all services mentioned.

Personnel

Title	2010	2011	2012	Net Change	2013
Planning Director	1	1	1	0	1
Planning Secretary	1	1	0.9	0	0.9
Planning Technician	0.62	0.62	0.62	0	0.62
Totals:	**2.62**	**2.62**	**2.52**	**0**	**2.52**

Fund	Department Summary	Library
General		
Fund Type	Supervisor	
Community Environment/Leisure	Library Director	44301

Description

The Grand Island Public Library is the gateway for the people of our diverse community to achieve a lifetime of learning and literacy. Annual services include: circulation of 350,000 materials in a variety of formats, serving 250,000 visitors, answering 20,000 reference questions and aiding citizens in their research and daily informational needs, providing access to 100,000 uses of the Internet and other electronic information services through a computer lab and various computer centers (including wireless access), providing children's story hours, summer reading programs for 2,000 children and teens, various early childhood literacy and parent education efforts including Family Place and bi-lingual storytimes, offering 24/7 services through an Internet Branch at www.gilibrary.org, engaging in social media efforts such as Facebook and Twitter, participating in the interlibrary loan program, offering community meeting rooms, operating the Abbott Sisters Research Center, literary/cultural programming for general adult audiences and much more. The Public Library is located at 211 North Washington Street in central Grand Island. The building was constructed in 1972. Construction was completed for a fully expanded and renovated facility in 2007 that doubled the square footage and expanded services to the community.

Budget Narrative

This budget takes advantage of the Federal Universal Service Fund's significantly discounted charges for Internet access and other telecommunications services including an increase in Internet bandwidth at less cost than last year. Enhancement of the library's automation systems continues with the statewide Pioneer Consortium open source online catalog underway to reduce the costs of our automation systems. In addition, our library is benefiting from the Nebraska Library Commission's federal stimulus (BTOP) grant for public access computer replacements.

Personnel

Title	2010	2011	2012	Net Change	2013
Custodian	1	1	1	0	1
Librarian I & II	4	3	3	0	3
Library Assistant Director	1	1	0	0	0
Library Assistant I & II	14.3595	14.2787	14.2787	0	14.2787
Library Clerk	1	0	0	0	0
Library Director	1	1	1	0	1
Library Page	2.6135	2.2769	2.2769	0	2.2769
Library Secretary	1	1	1	0	1
Maintenance Worker 1	1	1	1	0	1
Seasonal Worker	0.375	0	0	0	0
Totals:	**27.348**	**24.5556**	**23.5556**	**0**	**23.5556**

Fund	Department Summary	Parks
General		
Fund Type	Supervisor	
Community Environment/Leisure	Parks and Recreation Director	444

Description

This division of the Parks and Recreation Department is responsible for the planning, development and maintenance of parks and municipal facilities and providing advice on actions needed to enhance the quality of park facilities in the City. The Parks Division is responsible for over 325 acres of park land and open space areas as well as community facilities. These areas include, but are not limited to the following: athletic fields, playgrounds, hike/bike trails, lakes and public facilities. This division has a supportive role in the maintenance of the aquatic facilities and recreational program facilities. The Greenhouse section is responsible for the establishment and maintenance of flowers throughout the park system.

Budget Narrative

This years budget maintains current FTE levels. The 2012-13 budget represents status quo operational plan from the previous year. No capital expenditures are provided for this budget.

Personnel

Title	2010	2011	2012	Net Change	2013
Grounds Management Crew Chief	1	1	1	0	1
Horticulturist	1	1	1	0	1
Maintenance Worker - Parks	10.16	8.58	8.58	0	8.58
Parks & Recreation Director	1	1	1	0	1
Parks & Recreation Secretary	1	1	1	0	1
Parks Maintenance Superintendent	1	1	1	0	1
Seasonal Workers	8.25	6.84	6.14	0	6.14
Senior Maintenance Worker - Parks	0	0	0	0	0
Totals:	**23.41**	**20.42**	**19.72**	**0**	**19.72**

Fund	Department Summary	Recreation
General		
Fund Type	Supervisor	
Community Environment/Leisure	Parks and Recreation Director	445

Description

The Recreation Division of the Parks and Recreation Department is responsible for providing a wide range of leisure activities for adult and youth. These activities include organized leagues, recreation activities and special events. Recreational activities include, but are not limited to the following: volleyball, basketball, flag football, children's theater, band concerts and various playground and craft programs.

Budget Narrative

This is a status quo budget from the previous year. No programs will be eliminated, no additional programs will be initiated, and FTE levels will remain the same. No capital expenditures are provided for in this budget.

Personnel

Title	2010	2011	2012	Net Change	2013
Maintenance Worker	0	0.58	0.58	0	0.58
Recreation Coordinator	0	1	1	0	1
Recreation Superintendent	1	1	1	0	1
Seasonal Worker	3.633	5.133	5.133	0	5.133
Totals:	**4.633**	**7.713**	**7.713**	**0**	**7.713**

Fund	Department Summary	Cemetery
General		
Fund Type	Supervisor	
Community Environment/Leisure	Parks and Recreation Director	44405

Description

This program provides for the operation of the Grand Island Cemetery. The facility consists of 90 acres located along Stolley Park Road in the southwest portion of the city. The cemetery's goal is to provide a dignified final resting place for the deceased including: well maintained and landscaped grounds, well maintained facilities, service to families and friends in need and assistance to the public in genealogical research.

Budget Narrative

This budget reflects status quo opertional funding. A $16,000 capital request to replace one mower is included in this year's budget.

Personnel

Title	2010	2011	2012	Net Change	2013
Cemetery Superintendent	1	1	1	0	1
Grounds Management Crew Chief	1	1	1	0	1
Maintenance Worker - Cemetery	4	3	3	0	3
Seasonal Worker	2.16	2.43	2.43	0	2.43
Totals:	**8.16**	**7.43**	**7.43**	**0**	**7.43**

Fund	Department Summary	Aquatics
General		
Fund Type	Supervisor	
Community Environment/Leisure	Parks and Recreation Director	44525

Description

The Aquatics Division of the Parks and Recreation Department provides recreational services in the form of aquatic programming through the operation of two swimming facilities, including one conventional pool (Lincoln) and one water park (Island Oasis). The division offers open swimming, swim lessons, equipment rental, food and beverage sales and special programming. The division offers season passes or a daily fee. The pools are seasonal operations. Both facilities are open from Memorial Day weekend until school begins in mid-August. Island Oasis offers innovative features including water slides, wave pool, lazy river, crossing activities, bubblers and fountains, sand play areas, grassy areas and sand volleyball. Specialized training for all lifeguards is required. The water park operates without property tax subsidy and generates revenues in excess of direct operating expenses.

Budget Narrative

This budget reflects no change in FTE's. No additional or elimination of programs for 2012-13. No capital items are provided for in this year's budget.

Personnel

Title	2010	2011	2012	Net Change	2013
Maintenance Workers	0.84	0.84	0.84	0	0.84
Seasonal Worker	18	18	18	0	18
Totals:	**18.84**	**18.84**	**18.84**	**0**	**18.84**

Fund	Department Summary	Public Information
General		
Fund Type	Supervisor	
Community Environment/Leisure	City Administrator	44601

Description

The purpose of the Public Information Division is to provide a one-stop place where the media and citizens can go to get accurate community and city government related information in an efficient and timely manner. Different mediums of information include, but are not limited to the City website, electronic Citizen Request Management System, social media tools, press releases, reports, newsletters, and Grand Island Television.

Grand Island Television, also known as GITV, is not public access television but is a Public Educational Governmental (PEG) station. GITV consists of channels 6 and 12 which are provided via Grand Island Charter cable television. Channel 6 is the programming channel that includes City Council meetings, Hall County Board of Supervisors meetings, Grand Island Public School Board of Education meetings, and other programs on governmental, educational, and community events. A particular emphasis is placed on programming associated with the city government departments, services, and programs.

Channel 12, referred to as Info Channel 12, serves as a community bulletin board and airs many public service announcements.

In 1994 a Low Power Television Transmitter was added to broadcast the programming channel to households that do not subscribe to cable television. K56FC, channel 56, was assigned for this purpose and contains the same content as channel 6. In late spring of 2012 GITV received its FCC approval to move to channel 50 and begin broadcasting a digital signal. This transistion process will be in 2012-2013.

GITV features also now includes a 24-hour live video stream and video archive system which is available to citizens with internet access to watch live and post production content from anywhere.

In 2012 an addition of a hearing-assist system within council chambers was installed, as well as a more modernized community bulletin board system for Info Channel 12. The ADA compliant hearing-assist system allows participants or audience members to clearly follow the meeting with adjustable volume in real-time. The community bulletin board has many new features including RSS feed capability, interactive bulletins, and the ability to view local traffic cameras, current weather and long-term forecasts, along with community calendars and GITV programming schedules.

Budget Narrative

The majority of the Public Information budget is comprised of funds for staffing and maintaining equipment and systems currently in place. Funding in this budget also includes repair and maintenance of existing GITV studio equipment and city council chamber audio/video equipment and an annual service maintenance agreement for the GITV studio and city council chambers. Furthermore, dollars will be used for website hosting and enhancement, contracts for the Citizen Request Management System and the live video streaming contract. Minimal dollars are included for other communication and citizen outreach tools and materials.

Personnel

Title	2010	2011	2012	Net Change	2013
Audio Video Technician	1	1	1	0	1
Public Information Officer	1	0.85	0.85	0	0.85
Totals:	**2**	**1.85**	**1.85**	**0**	**1.85**

Fund	Department Summary	Heartland Public Shooting Park
General		
Fund Type	**Supervisor**	
Community Environment/Leisure	Parks and Recreation Director	44801

Description

The Heartland Public Shooting Park is located on 412 acres in the south-east corner of the former Cornhusker Army Ammunition Plant. The development offers shooting activites for shotgun, rifle and pistol enthusiasts. The facility also offers a seven acre lake for fishing and retriever competitions. Phase one of the campground development has been completed which has made available ten campground pads with water and eletricity available for each pad.

Budget Narrative

This budget maintains current FTE levels, operationation plan, and programs. No funds are budgeted for capital items.

Personnel

Title	2010	2011	2012	Net Change	2013
Customer Service Representative-PT	0	0.75	0.75	0	0.75
Seasonal Workers	2.5	1.25	1.25	0	1.25
Shooting Range Operator	1	1	1	0	1
Shooting Range Superintendent	1	1	1	0	1
Totals:	**4.5**	**4**	**4**	**0**	**4**

Fund	Department Summary	Non-Departmental
General		
Fund Type	Supervisor	
Other	Finance Director	55001

Description

This division provides for general government operating costs that are not specifically attributable to any one department or budget division. The purpose is to provide for other general costs that are attributable to numerous departments or those inefficient to allocate. New for budget year 2012-2013, previous unallocated expenses such as postage, municipal dues, Information Technology department computer charges and telephone truck line charges will now be allocated accross city departments based upon the number of employees in each department allocation. Property tax collection fees paid to Hall County and remittance of sales tax revenues due to the state will remain in this division. The non-departmental revenue includes property tax, sales tax, occupation taxes and administrative fees for general fund support. Department specific revenue is listed under the respective department.

Budget Narrative

This budget also includes the final year of agency funding for Senior Citizen Industries, the Crisis Center, Hope Harbor, Convention and Visitors Bureau, Council for International Visitors, and Kid's Fishing Derby. An annual retirement contingency is included for employees eligible for retirement as well as a contingency amount set asside for unanticipated department expenditures during the fiscal year. An appropriation is provided for the annual contribution to the Central District Health Department. A significant expense is budgeted for capital lease payments, on the lease-purchase agreements for the Heartland Events Center, the Edith Abbott Memorial Library expansion, and the State Fair building.

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Administration				
Board of Adjustment Prior to Construction	100.00	100.00	200.00	
Board of Adjustment After Construction/No Building Permit	250.00	250.00	350.00	
Board of Adjustment After Construction/Not Conform	400.00	400.00	500.00	
Conditional Use Permit	200.00	200.00	1000.00	
Election Filing Fees - City Council	1% of salary	1% of salary	1% of salary	
Election Filing Fees - Mayor	1% of salary	1% of salary	1% of salary	
Haulers Permit (annual) Garbage	225.00	225.00	225.00	
Haulers Permit (annual) Refuse	75.00	75.00	75.00	
Pawnbroker License (annual)	75.00	75.00	100.00	
Pawnbroker Occupational Tax (annual)	75.00	75.00	100.00	
Blight Study Adoption		500.00	500.00	
Redevelopment Plan Adoption		500.00	500.00	
Redevelopment Plan Amendment		500.00	500.00	
Register of Deeds Filing fee			5.00 per page + .50 per legal	
Liquor Licenses - Occupational Tax (annual)				
Class A Retail beer, on sale	200.00	200.00	200.00	
Class B Retail beer, off sale	200.00	200.00	200.00	
Class C Retail liquor, on/off sale	600.00	600.00	600.00	
Class D Retail liquor/beer, off sale	400.00	400.00	400.00	
Class I Retail liquor, on sale	500.00	500.00	500.00	
Class L Brew Pub	500.00	500.00	500.00	
Class W Beer distributor	1000.00	1000.00	1000.00	
Class X Alcoholic liquor distributor, except beer	1500.00	1500.00	1500.00	
Class Z Micro Distiller LB-549	500.00	500.00	500.00	
Liquor License - School Fees (annual)				
Class A Retail beer, on sale	100.00	100.00	100.00	
Class B Retail beer, off sale	100.00	100.00	100.00	
Class C Retail liquor, on/off sale	300.00	300.00	300.00	
Class D Retail Liquor, Off sale	200.00	200.00	200.00	
Class I Retail liquor, on sale				
Advertisement Fee For All Liquor License Applications				
Class I Retail Liquor, on sale	250.00	250.00	250.00	
Advertising Fee	10.00	10.00	10.00	
Special Designated Liquor License	40.00	40.00	80.00	
Natural Gas Company Rate Filing Fee	500.00	500.00	500.00	
ANIMAL CONTROL SERVICES				
Pet License Fee - Un-neutered/un-spayed	30.00	30.00	31.00	
Pet License Fee - Neutered/Spayed	15.00	15.00	16.00	
****$5.00 per license retained by registered veterinarian making sale**				
Pet License Replacement Fee	5.00	5.00	5.00	
License Fees-late fee of $10.00 after Feb 1	10.00	10.00	10.00	
Impoundment Fee - 1st Offense*	25.00	25.00	25.00	
Impoundment Fee - 2nd Offense*	50.00	50.00	50.00	
Impoundment Fee - 3rd Offense*	75.00	75.00	75.00	
Impoundment Fee - 4th Offense*	100.00	100.00	100.00	
*Impoundment includes a per day boarding fee				
Boarding Fee - Impoundment	12.00+tax/day	12.00+tax/day	12.00+tax/day	
Boarding Fee - Rabies observation	17.00+tax/day	17.00+tax/day	17.00+tax/day	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Rabies testing There is no charge when Animal Control is dealing with a bite case or wildlife that is required to be tested If the public is requesting an animal be tested that is on the required testing list and AC/CNHS is not involved with the incident.			15.00	45.00
Rabies observation transportation fee			25.00	
Legal Proceeding holding fee			16.05+tax per day	
Deemed "Potentially Dangerous" fee			100.00	
Micro chip			25.00 per animal	
Live trap rental $50.00 deposit per trap. When trap is returned in working order, there is a refund of $40.00			50.00 deposit 40.00 refund when returned	
Adoptions: Neutered/spayed				
Adoption fees can be lower depending on length of stay, age and color of pet.. This is for both cats and dogs. Average fee is $100.00				
Dogs	100.00 + tax	100.00 + tax	100.00 + tax	
Cats & Kittens	100.00 + tax	100.00 + tax	100.00 + tax	
"VIP" Very Important Pets (Pure breed)	200.00 + tax	200.00 + tax	200.00 + tax	DELETE
Pickup and disposal of dead animals at owner's request	25.00	25.00	25.00	
Removal of wildlife from the home, garage or yard at home owner's request				
During business hours	N/C	N/C	N/C	
(No charge for removing skunks or bats)				
BUILDING DEPARTMENT				
Building Permit Fee, Electrical Permit Fee, Gas Permit Fee, Plumbing Permit Fee, Sign Permit Fee: Based on Valuation				
1,601.00 - 1,700.00	32.00	33.00	37.00	
1,701.00 - 1,800.00	34.00	35.00	39.00	
1,801.00 - 1,900.00	36.00	37.00	41.00	
1,901.00 - 2,000.00	38.00	39.00	43.00	
2,001 - 25,000 For each additional 1,000 or fraction, to and including 25,000	38.00 plus 6.50	39.00 plus 6.75	43.00 plus 7.25	
25,001 - 50,000 For each additional 1,000 or fraction, to and including 50,000	187.50 plus 5.00	194.25 plus 5.25	209.75 plus 5.00	
50,001 - 100,000 For each additional 1,000 or fraction, to and including 100,000	312.50 plus 3.60	325.50 plus 3.75	334.75 plus 3.75	
100,001 and up For each additional 1,000 or fraction	492.50 plus 3.20	513.00 plus 3.25	522.25 plus 3.25	
Plan Review Fee, Commercial (percentage of building permit fee)	50%	50%	50%	
Plan Review Fee, Residential (percentage of building permit fee)	10%	10%	10%	
Inspections outside of normal business hours*	50.00	50.00	75.00	
Reinspection Fee*	50.00	50.00	50.00	
Inspection for which no fee is specifically indicated*	50.00	50.00	50.00	
Additional plan review required by changes, additions or revisions to approve plans (minimum charge, one hour)*	50.00	50.00	100.00	
*Or the hourly cost to the jurisdiction, whichever is greater. The cost shall include supervision, overhead, equipment, hourly wages and fringe benefits of all the employees involved				
Contractor Registration - New and Renewal for Electrical, Mechanical, Plumbing, Sign, Soft Water, Mover and Wrecker	100.00	100.00	100.00	
New Contractor Set up fee	100.00	100.00	100.00	
Registration card - Electrical, Mechanical, Plumbing: Master or Journeyman	20.00	20.00	20.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
License: Mechanical, Plumbing, Soft Water - Master	50.00	50.00	50.00	
License: Mechanical, Plumbing, Soft Water - Journeyman	25.00	25.00	25.00	
License: Mechanical, Plumbing, Soft Water - Apprentice	0.00	0.00	0.00	
Board of Appeals application: Building, Electrical, Mechanical, Plumbing	50.00	50.00	50.00	
Board of Appeals - Review of Decision/Test Fees: Building, Electrical, Mechanical, Plumbing	50.00	50.00	50.00	
Investigation Fee	$50.00 or cost of permit	$50.00 or cost of permit	50.00 or cost of permit	
Mobile Home Park Registration (annual)				
Park with Facilities for 2 - 3 Mobile Homes	50.00	75.00	75.00	100.00
Park with Facilities for 4 - 15 Mobile Homes	75.00	100.00	100.00	125.00
Park with Facilities for 16 - 25 Mobile Homes	100.00	125.00	125.00	150.00
Park with Facilities for 26 - 50 Mobile Homes	125.00	150.00	150.00	175.00
Park with Facilities for 51 - 100 Mobile Homes	150.00	200.00	200.00	225.00
Park with Facilities for over 100 Mobile Homes	200.00	225.00	225.00	250.00
Mobile Sign Permit Fee for Special Event	100.00	100.00	100.00	N/C
Mobile Sign Permit Fee for 45 days	150.00	150.00	150.00	N/C
Temporary Buildings	100.00	100.00	100.00	N/C
Water Well Registration (Groundwater Control Area Only)	50.00	50.00	50.00	N/C
License Agreement	SEE PUBLIC	SEE PUBLIC	SEE PUBLIC	
Denial of application for license agreement	WORKS	WORKS	WORKS	
EMERGENCY MANAGEMENT				
Alarm Registration Fee (yearly)	102.38	102.38	110.00	
Digital Alarm Monitoring Fee (yearly-registration fee included)	228.90	228.90	250.00	
Supervised Alarm Monitoring Fee (yearly-registration fee included)	393.75	393.75	400.00	
Alarm Central Service Fee (yearly)	156.45	156.45	165.00	
False Alarms (each)	108.15	108.15	115.00	
Audio Tapes (per tape, includes search costs)	27.04	27.04	28.00	
Video Alarm Monitor	1622.25	1622.25	1750.00	
Emergency Medical Dispatch Protocol included in billing	36.06	36.06	36.06	36.00
FINANCE DEPARTMENT FEES				
Returned Check Charge (All City Departments)	30.00	35.00	35.00	
Handicap Parking Permit	0.00	0.00	0.00	
FIRE DEPARTMENT FEES				
Copy of Fire Report	10.00	10.00	10.00	
Education Fees				
Fire Extinguisher Class			minimum (up to 5 students) + 10.00 for each additional student	
CPR BLS Health Care Provider New (per 6 people, books not included) Books are 12.00 each			184.00	
CPR Class Recertification (per 6 people, books are not included) Books are 12.00 each			134.00	
HeartSaver AED (per 6 people, books not included) Books are 12.00 each			151.00	
CPR for family/friends: All ages (per 6 people, books not included) Books are 7.50/5 books			84.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
HeartSaver CPR, AED and First Aid (per 6 people, books not included) Books are 13.95 each			284.00	
Temporary Structures				
Tents over 200 sq ft	N/A	50.00	50.00	
Canopies over 400 sq ft	N/A	50.00	50.00	
Child Care Inspection*				
Consultation	15.00	15.00	n/a	
0-12 people	50.00	50.00	50.00	
13 + people	100.00	100.00	100.00	
Fire Department Patch Request Fee			5.00	
Fire Safety Inspection Fees				
Major Event Life Safety Inspection Fee				100.00 per event
State Fair Inspection Fee				1000.00/yr
Hall County Fair Inspection Fee				500.00/yr
Ordinary to Low Hazard Occupancy (up to 30,000 square feet)				DELETE
Less than 2500 square feet			75.00 valid for 3 years	DELETE
2501 - 10,000 square feet			100.00 valid for 3 years	DELETE
10,001 - 30,000 square feet			150.00 valid for 3 years	DELETE
Target Hazard Occupancy (public assembly of 300 or more, manufacturing, hazardous operations, square footage of greater than 30,000)				DELETE
Less than 50,000 square feet			100.00 valid for 1 year	DELETE
50,000 - 99,999 square feet			150.00 valid for 1 year	DELETE
				DELETE
Greater than 100,000 square feet			150.00 + 75.00 for each increment of 100,000 sq ft valid 1 year	DELETE
Square footage is calculated as a sum total for all building on business property				DELETE
Liquor Inspection (each)*				
Consumption	100.00	100.00	100.00	
Non-consumption	50.00	50.00	50.00	
Nursing Home, Health Care (each)*	100.00	100.00	100.00	
Hospital (each inspection)*	150.00	150.00	150.00	
Foster Care Homes*	50.00	50.00	50.00	
Building Department Fee Blue Print Review, Commercial Fire Safety (each review)	25%	25%	25%	
For duplicate building plans submitted within one (1) year of the review of the original plans	20%	20%	20%	
Alarm System Review	75.00	75.00	75.00	
Sprinkler System Review	$50.00/Riser + $25.00/design area	$50.000/Riser +25.00/design area	$50.000/Riser +25.00/design area	
Hood System Review	50.00	50.00	50.00	
Suppression System (other)	50.00	50.00	50.00	
Fireworks Permit **used to be under Administration**	400.00	400.00	400.00	550.00

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
*Fees regulated by State of Nebraska				
Standby Fees				
Fire Engine//Rescue Company (3 employees + truck)			165.00 per hour 2 hour minimum	
Fire Safety Standby				75.00/hr
Ambulance (2 employees + ambulance)			110.00 per hour 2 hour minimum	
AMBULANCE DIVISION				
Per call BLS (Basic Life Support) for non-emergency transportation, one way, 14.00 per mile	348.00	348.00	453.00	
Per call for BLS emergency transportation, plus mileage, one way. 14.00 per mile	534.00	534.00	610.00	
Per call for ALS (Advanced Life Support) Level 1 (ALS 1) non-emergency service, plus mileage. One way, 14.00 per mile	623.00	623.00	725.00	
Per call for ALS Level 1 (ALS 1) emergency service, plus mileage, one way. 14.00 per mile	662.00	662.00	756.00	
Per call for ALS Level 2 (ALS 2) Advanced care, emergency service, plus mileage, one way. 14.00 per mile	768.00	768.00	803.00	
Per call for ALS emergency service when patient is not transported but some service is rendered; (plus supplies)	289.00	289.00	365.00	
Additional Attendant	221.00	221.00	221.00	
Specialty Care Transport	692.80	692.80	803.00	
Mileage Fee, per patient mile	14.00	14.00	14.00	
Paramedic Intercept	593.00	593.00	593.00	
Mayor and Council have established fees for certain medical supplies used for ambulance calls based on prices currently charged by Saint Francis Medical Center. The Fire Chief is authorized to adjust prices and add or delete products as necessary.				
PARAMEDIC SERVICE RATES				
Oxygen	53.00	53.00	53.00	
O.B. Kits	17.00	17.00	17.00	
Splints (air and/or hare traction)	22.00	22.00	22.00	
Spinal Immobilization	86.00	86.00	86.00	
Advanced Airway	131.00	131.00	131.00	
IV1 (if single IV is started)	51.00	51.00	51.00	
IV2 (multiple IV's started)	86.00	86.00	86.00	
Bandages	12.00	12.00	12.00	
Combo Pad	46.00	46.00	46.00	
Resq Pod	100.00	100.00	100.00	
Bone drill	110.00	110.00	110.00	
Suction			12.00	
LIBRARY				
Overdue charge on Library Materials (per item per day)	.10 Juvenile .25 Adult	.10 Juvenile .25 Adult	.15 Juvenile .30 Adult	
Interlibrary loan per item (plus postage)	2.00	2.00	2.00	
Photocopy/Computer Print (mono, 8 1/2"x11" or 14")	0.10	0.10	0.10	
Photocopy/Computer Print (mono, 11"x17")	0.20	0.20	0.25	
Photocopy/Computer Print (color, 8 1/2"x11")	0.70	0.70	0.75	
Photocopy/Computer Print (color, 8 1/2"x14")	1.00	1.00	1.00	
Photocopy/Computer Print (color, 11"x17")	1.50	1.50	1.50	
Microform Reader-printer copy	0.40	0.40	0.50	
Replacement Fee for Lost ID Card	1.00/card	1.00/card	1.00/card	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Processing Fee for Lost Material	Replacement Cost	Replacement Cost	Replacement Cost	
FAX Services				
Outgoing - Staff assisted - U.S. only	1st page 3.00	1st page 3.00	1st page 3.00	
	2-10 page 1.25	2-10 page 1.25	additional pages 1.50	
Incoming - Staff assisted	1st page 2.00	1st page 2.00	1st page 2.00	
	2-10 page 1.00	2-10 page 1.00	additional pages 1.00	
Outgoing - Self service (Credit/Debit) - U.S.			1st page 1.50	
			additional pages 1.00	
Outgoing - Self service (Credit/Debit) - International			1st page 4.95	
			additional pages 3.45	
Non-Resident Annual Card Fee	40.00	40.00	40.00	
Purchase of computer disk	1.00/disk	1.00/disk	1.00/disk	
Purchase of computer thumb drive				10.00
Purchase of computer head phones				1.00
PARKS AND RECREATION DEPARTMENT				
CEMETERY DIVISION				
Open/Close Grave (per burial) **oversize vault - add $150.00**				
Urn Vault over 18" x 18" - Add $50.00				
Adult	450.00	500.00	500.00	
Child	125.00	200.00	200.00	
Ashes	100.00	150.00	150.00	
After 4:00 pm Monday - Friday (must leave gravesite by 4:30)				
After 12:00 pm Saturday (must leave gravesite by 12:30)				
Adult	600.00	650.00	750.00	800.00
Child	175.00	200.00	275.00	300.00
Ashes	150.00	175.00	250.00	300.00
Sunday & Holiday Open/Close (per burial)				
Adult	850.00	900.00	1000.00	1200.00
Child	350.00	375.00	450.00	500.00
Ashes	300.00	325.00	400.00	450.00
Disinternment				
Adult	750.00	800.00	800.00	1000.00
Child	250.00	300.00	300.00	400.00
Cremation	250.00	300.00	300.00	400.00
Burial Space				
One	450.00	500.00	500.00	
Two	900.00	1000.00	1000.00	
One-Half Lot (4 or 5 spaces)	1800.00	2000.00	2000.00	
Full Lot (8 or 10 spaces)	3600.00	4000.00	4000.00	
Babyland	100.00	125.00	125.00	
Cremation Space - Section J	200.00	225.00	225.00	
Transfer Deed (each new deed)	25.00	35.00	35.00	
RECREATION DIVISION				
The Parks and Recreation Director shall establish fees for miscellaneous merchandise sales, tournament and league play and special events and promotions				
Volleyball Program				
League Play - Per Team***	17.50	175.00-200.00 per session	175.00-225.00 per session	
Basketball Program				

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
League Play - Per Team***	34.00	250.00-300.00 per session	250.00-325.00 per session	
Flag Football Program				
League Play - Per Team***	25.00	225.00-300.00 per session	250.00-325.00 per session	
***Volleyballl, Basketball and Flag Football program and tournament fees determined by the number of teams signed up to play.				
Playground & miscellaneous Programs & camps		0-100.00	0-100.00	
Kinder camp & Playground Pals		10.00 per participant	10.00 per participant	
Lifeguard Training*	100.00	100.00	150.00	
Lifeguard Instructor Training*	100.00	100.00	150.00	
Water Safety Instructor Training*	100.00	100.00	150.00	
Lifeguard Refresher Course*	25.00	25.00	50.00	
Professional CPR Training*	50.00	50.00	100.00	
Professional CPR Recertification*	25.00	25.00	50.00	
*Plus any additional/increases assessed by the Red Cross				
Stolley Park Picnic Shelter (1/2 day)		25.00	25.00	
Stolley Park Picnic Shelter (all day)		50.00	50.00	
Stolley Park Kitchen (1/2 day)		25.00	25.00	
Stolley Park Kitchen (all day)		50.00	50.00	
Athletic Field Rental (per field)		25.00	50.00	
Athletic Field Preperation (1 time) per field		25.00	50.00	
Athletic Field Preperation Additional services per field		25.00-200.00	25.00-200.00	
Youth - Player participation fee (per child)			10.00	
AQUATICS				
The Parks and Recreation Director shall establish fees for miscellaneous merchandise sales, tournament and league play and special events and promotions				
Lincoln Pool				
Daily Fees - 4 & under w/paying adult	Free	Free	Free	
Daily Fees - 5 to 15	2.25	2.25	2.25	
Daily Fees - 16 to 54	3.25	3.25	3.25	
Daily Fees - 55 & Over	2.25	2.25	2.25	
Lincoln Swimming Lessons per person/per session	20.00	25.00	25.00	
WATER PARK				
Locker/Life Jacket Rental	1.00/daily 4.00 deposit or driver's license	1.00/daily 4.00 deposit or driver's license	2.00/daily 4.00 deposit or driver's license	2.00/daily 3.00 deposit or driver's license
Inner Tube Rental - Single	2.00/daily 1.00 deposit	2.00/daily 1.00 deposit	3.00/daily 1.00 deposit	
Inner Tube Rental - Double	4.00/daily 1.00 deposit	4.00/daily 1.00 deposit	4.00/daily 1.00 deposit	
Daily Fees				
Children 4 & under w/paying adult	Free	Free	Free	
Children 5 to 15	6.00	6.00	7.00	
Adults 16 to 54	7.00	7.00	8.00	
Adults 55 and over	6.00	6.00	7.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Twilight Fee after 7:00 pm	1.00 off gen Admission 3.00 off Family daily price	1.00 off gen Admission 3.00 off Family daily price	1.00 off gen Admission 3.00 off Family daily price	
Family One Day Pass (Family includes two adults and up to four children)	22.00	22.00	24.00	
Season Passes				
Children 5 to 15	70.00	70.00	75.00	
Adults 16 to 54	80.00	80.00	85.00	
Adults 55 and over	70.00	70.00	75.00	
Husband or Wife and Family	150.00	150.00	160.00	
Family	180.00	180.00	190.00	
Replace Season Pass	5.00	5.00	5.00	
Gold Season Passes				
Children 5 - 15		90.00	95.00	
Adults 16 to 54		100.00	105.00	
Adults 55 and over		90.00	95.00	
Husband or Wife and Family		190.00	200.00	
Family		225.00	235.00	
Group Fees - Age Group				
10-29 people 5 to 15	5.75	5.75	6.75	
10-29 people 16 to 54	6.75	6.75	7.75	
10-29 people 55 and over	5.75	5.75	6.75	
30-59 people 5 to 15	5.50	5.50	6.50	
30-59 people 16 to 54	6.50	6.50	7.50	
30-59 people 55 and over	5.50	5.50	6.50	
60+ people 5 to 15	5.25	5.25	6.25	
60+ people 16 to 54	6.25	6.25	7.25	
60+ people 55 and over	5.25	5.25	6.25	
Consignment Program - Island Oasis				
Age 5-15	4.50	4.50	5.50	
Age 16-55	5.50	5.50	6.50	
55 - Over	4.50	4.50	5.50	
Family	20.00	20.00	22.00	
Pool Rental	400.00/1 hr, includes the use of inner tubes	400.00/1 hr, includes the use of inner tubes	425.00/1 hr includes use of inner tubes	
All day facility rental 12:00 - 9:00 pm				15000.00
Swimming Lessons	20.00 per session	25.00 per session	25.00 per session	
Souvenir Stand items		1.00-20.00	1.00-20.00	
Concession Stand Items		.50-15.00	.50-15.00	
GOLF COURSE				
The Parks and Recreation Director shall establish fees for miscellaneous merchandise sales, tournament and league play and special events and promotions.				
Weekday Golfing				
Seniors 55 and older (weekdays & after 1:00 on weekends)				
9 holes	10.00	11.00	12.00	
18 holes	14.00	16.00	17.00	
9 holes	12.00	13.00	14.00	
Additional 9 holes weekdays	4.00	5.00	5.00	
Additional 9 holes weekends	4.00	5.00	5.00	
Junior Golf-9 holes (weekdays & after 1:00 on weekends)	7.00	8.00	9.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
18 holes	16.00	18.00	19.00	
Junior Golf-18 holes (weekdays & after 1:00 on weekends)	11.00	13.00	14.00	
Weekend/Holiday Golfing				
9 holes	14.00	15.00	16.00	
18 holes	18.00	20.00	21.00	
Passes (annual)				
Adult Seven Day	495.00	520.00	520.00	
Additional Family Member	220.00	230.00	230.00	
Family Pass	715.00	750.00	750.00	
Adult Five Day Pass (Mon-Fri only)	368.00	390.00	390.00	
Junior/Student pass includes full time college students (weekdays and after 1:00 on weekends)	150.00	160.00	160.00	
Senior Pass (55 & older, excludes holidays and weekends before 1:00 pm)	285.00	299.00	299.00	
Capital Maintenance Fee (included in daily green fee)(collected from each player per round played by an individual possessing a season pass)	1.87	1.87	2.34	
Cart Rental				
9 holes, **per** rider	8.00	8.00	9.00	
18 holes, **per** rider	12.00	12.00	13.00	
Golf Cart Punch Cards - 9 holes	99.00	99.00	115.00	
Golf Cart Punch Cards - 18 holes	155.00	155.00	169.00	
Group Fees/Discount Booklets				
25 - Rounds	350.00	375.00	375.00	
50 - Rounds	690.00	740.00	740.00	
100 - Rounds	1350.00	1450.00	1450.00	
Green Fee Discounts for large groups				
25-49 people	5%	5%	5%	
50-100 people	10%	10%	10%	
Over 100 people	15%	15%	15%	
HEARTLAND PUBLIC SHOOTING PARK				
The Parks & Recreation Director shall establish fees for miscellaneous merchandise sales, tournament and league play and special events and promotions.				
Archery (Adult) Practice range	5.00	5.00	5.00	
Archery (Adult) 3D			15.00	
Archery (Youth) Practice range	2.50	2.50	2.50	
Archery (Youth) 3D			8.00	
Adult Skeet/trap per round (25 targets/round)	5.25	5.50	5.75	6.25
Skeet/Trap - Youth Rate (age 18 & under)	3.75	4.00	4.25	4.75
Skeet/Trap Punch Card rate - 12 rounds @ 5.81/round	57.50	57.50	63.75	69.75
Adult Sporting Clays per round (50 targets/round)	16.00	16.00	17.00	18.00
Adult Sporting Clays per round (100 targets/round)	28.50	28.50	30.50	32.50
Sporting Clays - Punch Card rate - 6 rounds @ 15.33/round	85.00	85.00	91.00	92.00
Youth Sporting Clays per round (50 target/round)	11.00	11.00	12.00	13.00
Youth Sporting Clays per round (100 target/round)	22.00	22.00	24.00	26.00
Counters - Trap/Skeet (per target)	0.13	0.13	0.16	0.19
Counters - Sporting clays (per target)	0.22	0.22	0.26	0.29
Adults 5 Stand per round (25 targets/round)	6.00	6.00	6.50	7.00
Youth 5 Stand per round (25 targets/round)	4.00	4.00	4.50	5.00
Daily fee Rifle/Handgun Adult	10.00	10.00	10.00	11.00
Daily fee Rifle/Handgun Youth	5.00	5.00	5.00	6.00
Punch Cards (6 days at $8.50)	45.00	45.00	45.00	51.00
Family Pass Rifle/Handgun (12 months)	150.00	150.00	150.00	175.00
.22 Rimfire Range Adult	10.00	10.00	10.00	11.00

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
.22 Rimfire Range Youth	5.00	5.00	5.00	6.00
Rifle Range Rental w/o RSO (Law Enforcement per day)	100.00	100.00	100.00	
Rifle Range Rental with RSO (Law Enforcement per day)	200.00	200.00	200.00	
Rifle Range Rental w/o RSO (Business Rate per day)	150.00	150.00	150.00	500.00
Rifle Range Rental with RSO (Business Rate per day)	250.00	250.00	250.00	600.00
Golf Cart Rental per round (per rider)	4.00	4.00	4.00	5.00
Golf Cart Rental per half day	25.00	25.00	25.00	
Golf Cart Rental per day (4 rider limit)	50.00	50.00	50.00	
Range time for Instructors with staff 5 per student minimum charge	20.00	20.00	20.00	
Range time for Instructors without staff per student with no minimum	15.00	15.00	15.00	
Classroom Rental (Shooting Sports Educational per day)	100.00	100.00	100.00	
Classroom Rental (Business Rate per day)	200.00	200.00	200.00	
Classroom Rental with associated shooting event	N/C	N/C	N/C	
Camping with electricity/water (per night)	20.00	20.00	20.00	25.00
Camping no water/electricy (per night)	5.00	5.00	5.00	
Stolley Park Train				
Individual Rates				
Ages 1 and under w/paying adult	Free	Free	Free	
Ages 2 & 3 w/paying adult		1.00	1.00	
Single rider (4 and over)	2.00	2.00	2.00	
10 Ride Punch Card (savings of 2.50)	17.50	17.50	17.50	
25 Ride Punch Card (savings of 12.50)	37.50	37.50	37.50	
50 Ride Punch Card (savings of 37.50)	62.50	62.50	62.50	
Unlimited rides	100.00/hour	100.00/hour	100.00/hour	
Group Rates				
10 to 24 Riders	1.75 each	1.75 each	1.75 each	
25 - 49 Riders	1.50 each	1.50 each	1.50 each	
50 + Riders	1.25 each	1.25 each	1.25 each	
Community Fieldhouse				
Admission & Rental Prices				
Drop In:				
Children under 2		Free	Free	
Children (2-4)		2.00	2.00	
Youth (5-15) & Seniors (55 & older)		3.00	3.00	
Adults (16-54)		5.00	5.00	
Student Pass Discount				-1.00
City League Families "Game Night" Discount				
Children under 2		Free	Free	
Children (2-4)		1.00	1.00	
Youth (5-18) & Seniors (55 & older)		2.00	2.00	
Adults		4.00	4.00	
(use of entire facility as long as area not previously reserved)				
Rental (Hourly)				
Full Turf Field (Primary hours)		110.00	110.00	
Full Turf Field (Non primary hours) M-F 2:00 pm-5:00 pm Sat 8:00 - 12:00			80.00	
Full Turf Field Tournament (6 hour minimum)				70.00/hr
Half Turf Field (Primary hours)		60.00	60.00	
Half Turf Field Tournament (6 hour minimum)				35.00/hr
Half Turf Field (Non primary hours) M-F 2:00 pm-5:00 pm Sat 8:00-12:00			40.00	
Basketball Court (Primary hours)		30.00	30.00	
Basketball Court (Non primary hours) M-F 2:00 pm-5:00 pm Sat 8:00-12:00			20.00	
Basketball Court Tournament (6 hour minimum)				15.00/hr
Volleyball Court (Primary hours)		20.00	20.00	
Volleyball Court (Non primary hours) M-F 2:00 pm-5:00 pm Sat 8:00-12:00			15.00	
Volleyball Court Tournament (6 hour minimum)				10.00/hr

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Batting Cage Rental				
15 Minutes		10.00	10.00	
Hour		35.00	25.00	
League Fees:				
Per Individual Leagues		50.00 per person	60.00 per person	15.00-120.00
Per Team Leagues		190.00 - 600.00	190.00-600.00	
Small meeting room		15.00/hr	15.00/hr	
Kitchen/large room			30.00/hour	
Birthday Party pkg #1: Half field rental/room rental, up to 20 children ($3.00 per additional child)			80.00/hour	
Birthday Party pkg #2: Whole field rental/room rental, up to 30 children ($3.00 per additional child)			150.00/hour	
Bouncer rental			20.00/hour	
Facility rental (before or after hours)			200.00/hour	150.00/hour
Overnight Lock in Package			900.00	600.00
Clinics/camps/tournaments			10.00 - 500.00	
Season Passes for Fieldhouse (October thru April)				
Toddler Pass (ages 2-4)			40.00	
Youth Pass (5-15)			60.00	
Student Pass (Ages 16 and over w/student ID)				80.00
Adult Pass (16-54)			100.00	
Senior (55+)			60.00	
Season Passes for Fieldhouse (January thru April)				
Toddler Pass (ages 2-4)				25.00
Youth Pass (ages 5-15)				35.00
Student Pass (ages 16 and over w/student ID)				45.00
Adulst Pass (ages 16-54)				55.00
Planning				
Zoning				
Zoning Map Amendment: Grand Island	400.00	750.00	750.00	
Ordinance Amendment	500.00	750.00	750.00	
CD, RD, TD Rezoning, Grand Island	500.00	750.00	750.00	
Subdivisions				
Preliminary Plat	350.00 plus 10.00/lot	400.00 plus 10.00/lot	400.00 plus 10.00/lot	400.00 plus 15.00/lot
Final Plat - Administrative Approval				
Grand Island	25.00	50.00	50.00	
Final Plat				
Grand Island Jurisdiction	325.00	400.00 plus 10.00/lot	420.00 plus 10.00/lot	
Vacation of Plat	200.00	200.00	250.00	
Lots more than 10 acres				
Comprehensive Plan				
Map Amendment	400.00	750.00	750.00	
Text Amendment	400.00	750.00	750.00	
Publications				
Grand Island Street Directory	10.00	10.00	15.00	
Comprehensive Plan				
Grand Island	75.00	75.00	75.00	85.00
Other Municipalities	50.00	50.00	50.00	60.00
Zoning Ordinances				

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Grand Island	15.00	25.00	25.00	30.00
Other Municipalities	10.00	25.00	25.00	30.00
Subdivision regulations				
Grand Island	15.00	15.00	15.00	20.00
Other Municipalities	10.00	15.00	15.00	20.00
Grand Island				
800 Scale Zoning Map Unassembled	100.00	100.00	100.00	125.00
Generalized Zoning Map	40.00	50.00	50.00	60.00
Future Land Use Map	40.00	50.00	50.00	60.00
Grand Island Street Map	10.00	10.00	15.00	
Hall County				
Zoning Map Generalized	25.00	50.00	50.00	60.00
Zoning Map 2" = 1 mile	45.00	75.00	75.00	90.00
Road Map	10.00	10.00	15.00	
Wood River, Cairo, Doniphan, Alda				
Basemap	5.00	5.00	5.00	10.00
Zoning Map	30.00	50.00	50.00	60.00
Other Maps				
School District Maps	30.00	50.00	50.00	60.00
Election District Maps	30.00	50.00	50.00	60.00
Fire District Maps	30.00	50.00	50.00	60.00
Custom Printed Maps	10.00/sq foot in	15.00/sq ft	15.00/sq ft	
Electronic Publications				
GIS Data CD	50.00	100.00	100.00	
Aerial Photograph CD (MrSID Format)	50.00	100.00	100.00	
Comprehensive Plans All Jurisdictions	50.00	100.00	100.00	
Zoning and Subdivision Regulations All Jurisdictions	20.00	50.00	50.00	
Custom PDF Map		25.00/ 1/2 hr	25.00/ 1/2 hr	
Research & Documentation Fee	95.00/hr Minimum 2 hr	150.00/hr Minimum 2 hr	150.00/hr Minimum 2 hr	
Flood Plain				
Letter of Map Interpretation		10.00	20.00	
Review and Submission of LOMR		50.00	50.00	
POLICE DEPARTMENT				
Copy of Reports/Walk in			2.00/1-5 pages, 1.00 each add'l 5 pages in 5 page increments	
Copy of Reports/Mail or fax			4.00/1-5 pages, 1.00 for each add'l 5 pages in 5 page increments	
Firearms Permit	5.00	5.00	10.00	
Towing Fee - Day	Actual Cost	Actual Cost	Actual Cost	
Towing Fee - Night	Actual Cost	Actual Cost	Actual Cost	
Impoundment Fee for TOWED Vehicle	30.00	30.00	30.00	
Storage Fee for Impounded Vehicle (per day)	10.00	10.00	10.00	
Alcohol Test for DUI (each time)	149.15	149.15	149.15	
Solicitator's Permit (30 day permit)	25.00	25.00	25.00	
Solicitor's Permit - Application Fee (Nonrefundable)	25.00	25.00	25.00	
Street Vendor's Permit - Application Fee (Nonrefundable)	25.00	25.00	25.00	
Street Vendor's Permit - 30 days	25.00	25.00	25.00	
Street Vendor's Permit - 90 days	60.00	60.00	60.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Street Vendor's Permit - 365 days	200.00	200.00	200.00	
Parking Ramp Permit Fees:				
Lower Level:"Reserved Monthly"	25.00/month	25.00/month	25.00/month	
Middle & Upper levels: "Reserved Monthly"	15.00/month	15.00/month	15.00/month	
Downtown Metered Parking	20.00 per 120 to 180 minutes	20.00 per 120 to 180 minutes	20.00 per 120 to 180 minutes	
Additional 60 minutes or fraction thereof	20.00	20.00	20.00	
Downtown Express Zone Parking	25.00 per 21 to 40 minues	25.00 per 21 to 40 minues	25.00 per 21 to 40 minues	
Additional 20 minutes or fraction thereof	25.00	25.00	25.00	
Police Issued Parking Tickets (tickets issued away from downtown)	10.00	10.00	20.00	
Chamber Lot Parking Fee	10.00/year	50.00/year	50.00/year	
Vehicle Auction Bid Fee (per event)		10.00	10.00	
Photographs/E-mail			10.00	
Photographs/CD			15.00	
PUBLIC WORKS DEPARTMENT				
ENGINEERING				
Cut and/or Opening Permit	15.00	15.00	15.00	
Sidewalk and/or Driveway permit	15.00	15.00	15.00	
Sewer Tap Permit (Breakdown: PW 23.80, Building 46.20)	35.00	35.00	70.00	
GIS CD Aerial photos on CD or DVD	50.00	50.00	50.00	
s.f. Paper Prints				
s.f. Mylar Sepia	2.25	2.25	2.25	
Traffic Count Map	10.00	10.00	10.00	
Aerial Photos - Individuals, businesses and consultants working for	3.50/sq. ft.	3.50/sq. ft.	3.50/sq. ft.	
Directory Map	Planning sells	Planning sells	Planning sells	
Computer setup	15.00	15.00	15.00	
Quarter Section or any part thereof	5.00	5.00	5.00	
Photo Mosaic (dependent upon number of sections) Minimum of two (2)	15.00	15.00	15.00	
License Agreement Application (Non-refundable)	100.00	100.00	100.00	
License Agreement Appeal	50.00	50.00	50.00	
Permit and Plan Review Fee	50.00 plus 0.07 per ft based on project length	50.00 plus 0.07 per ft based on project length	50.00 plus 0.07 per ft based on project length	
Large copy prints (minimum $3.00 charge)	.50/sf	.50/sf	.50/sf	
Application for vacation of Right-of-Way or Easement (Non-refundable)	100.00	100.00	100.00	
Investigation Fee (per Section 30-28 of City Code)	35.00	35.00	35.00	70.00
STREETS DIVISION				
Pavement cut (sawed), whether bituminous or concrete	4.50/lf + 30.00 callout	4.50/lf + 30.00 callout	4.50/lf + 30.00 callout	
Curb section milling for driveways	8.50/lf + 30.00 callout and permits	8.50/lf + 30.00 callout and permits	8.50/lf + 30.00 callout and permits	
Remove & replace 4" Concrete Sidewalk	5.75/sf	5.75/sf	5.75/sf	
Remove & replace 5" Concrete Sidewalk or Drive	6.50/sf	6.50/sf	6.50/sf	
Replace 6" Concrete Paving with 7" Concrete Paving	43.50/sf	43.50/sf	43.50/sf	
Add 1 inch additional thickness over 6" concrete pavement	3.75/sy	3.75/sy	3.75/sy	
Replacement of bituminous surfaced pavement 2" thick with 6" concrete base	55.00/sy	55.00/sy	55.00/sy	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Replacement of 6" bituminous surfaced pavement without a concrete base	46.00/sy	46.00/sy	46.00/sy	
Replacement of 2" asphalt surfaced pavement over existing concrete paving	40.00/sy	40.00/sy	40.00/sy	
Replacement of 2" asphalt surfaced pavement over existing concrete paving (off season)	52.00/sy	52.00/sy	52.00/sy	
Block party closure (waived for "National Night Out")			50.00	
WASTEWATER TREATMENT (as Approved by Ordinance)				
Sewer Tap Permit (See engineering fees)				
Sewer Service Charge per month	8.24	8.24	8.24	
Monthly sewer bill for customers not hooked to City water	19.24	19.84	19.84	
TV Inspection of Sanitary Sewer (minimum $100.00 charge)	0.61	0.63	0.68	
SEPTIC TANK CHARGES				
Charges for Septic Tank Sludge minimum fee	7.64	8.00	8.40	
Charges for Septic Tank Sludge per 100 gallons	6.96	7.20	7.40	
Charges for High Strength Septic Sludge per 1,000 gallons	400.00	410.00	420.00	
FLOW CHARGES (Changes effective 1-1-2012)				
Cost per 100 Cubic feet of Flow (customers discharging directly into City's Treatment Plant)	1.29	1.20	1.18	1.0200
Cost per 100 Cubic feet of Flow (customers using City's collection system)	1.45	1.68 *	1.78	2.1300
Cost per 100 Cubic feet of Flow (low strength customers using City's collection system)	0.5800	0.777 *	0.7800	1.1300
INDUSTRIAL WASTE SURCHARGES (Changes effective 1-1-2012)				
BOD Charge $/lb over **250 mg/l**	0.2806	0.3042 *	0.3633	0.3385
SS Charge $/lb over **250 mg/l**	0.2180	0.2180 *	0.2450	0.2180
Oil & Grease $/lb over 100 mg/l	0.1465	0.1465 *	0.077	0.2050
Total Kjeldahl Nitrogen (TKN) ($/lb over 30 mg/l)	0.5539	0.5701 *	0.5701	
Ammonia (over 30 mg/l)		*	0.5701	0.7256
LOW STRENGTH INDUSTRIAL SERVICE FOUR-PART CHARGES (Changes effective 1-1-2012)				
BOD Charge ($/lb over 0 mg/l)	0.2806	0.3042 *	0.3633	0.3385
SS Charge ($/lb over 0 mg/l)	0.2180	0.2180 *	0.2450	0.2180
Oil & Grease ($/lb over 0 mg/l)	0.1465	0.1465 *	0.077	0.2050
Nitrates (over 25 mg/l)		1.8372 *	1.8739	
HYDROGEN SULFIDE CHARGES				
Total Sulfide charges for industrial discharging directly into City's Treatment Plant + $9160.00 per month, plus total sulfide $/lb over 0 mg/l	0.3569	0.3899	0.3899	0.4868
Total Sulfide $/lb over 0 mg/l (for customer's using City's collection system)	0.3569	0.3899	0.3899	
SOLID WASTE				
Minimum Charge (Landfill)	1 ton	1 ton	1 ton	
Minimum Charge (Transfer Station) (up to 260 pounds)	12.00	12.00	5.00	
A penalty will be applied at both locations (Transfer Station and Landfill) when the delivering vehicle is not properly equipped or the load is not completely covered.				
Passenger tire	3.25/tire	3.25/tire	3.25/tire	
Passenger tire on rim	13.25/tire	13.25/tire	13.25/tire	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Truck tire	10.00/tire	10.00/tire	10.00/tire	
Truck tire on rim	25.00/tire	25.00/tire	25.00/tire	
Implement tire	25.00/tire	25.00/tire	25.00/tire	
Implement tire on rim	50.00/tire	50.00/tire	50.00/tire	
Special Waste (as designated by Superintendent)* **Fee set by Superintendent based on product received**	Double the applicable rate	Double the applicable rate	Double the applicable rate	
Drive Off Fees	25.00	25.00	25.00	
Appliances	10.00	10.00	10.00	
LANDFILL SITE				
Asbestos, contaminated soils and other wastes requiring special handling may require Nebraska Department of Environmental Quality pre-approval and notification to landfill.				
General Refuse, solid waste (Residential Packer Truck)	27.50/ton	27.50/ton	27.50/ton	
General Refuse, solid waste-+ and demolition material (Commercial/Rolloffs)	31.20/ton	31.20/ton	31.20/ton	
Contaminated Soil	15.00/ton	15.00/ton	15.00/ton	
Street Sweepings	4.00/ton	4.00/ton	4.00/ton	
Liquid waste - sludge	not accepted	not accepted	not accepted	
Asbestos	85.00/ton 1 ton minimum	85.00/ton 1 ton minimum	85.00/ton 1 ton minimum	
Tails & by-products	34.40/ton	34.40/ton	34.40/ton	
Automotive Fluff			20.00/ton	
Late load fee			25.00/load	
Set pricing for special projects with the approval of the Public Works Director and City Administrator				
TRANSFER STATION				
General Refuse, solid waste (Residential Packer Truck)	29.85/ton	29.85/ton	29.85/ton	
General refuse, solid waste and demolition materials (Commercial/roll-offs and small vehicles)	37.10/ton	37.10/ton	37.10/ton	
COMPOST SITE				
All materials received at the compost site shall be clean of trash and debris. Plastic bags shall be removed by the hauler				
Private Vehicles Yard Waste - clean grass, leaves or other compostable yard and garden waste, tree limbs/branches	No Charge	No Charge	No Charge	
Commercial Hauler Yard Waste - clean grass, leaves or other compostable yard and garden waste	37.10/ton	37.10/ton	37.10/ton	
Commercial Hauler - tree limbs/branches	37.10/ton	37.10/ton	37.10/ton	
UTILITY SERVICE FEES				
Late Charge (payment not received prior to next billing)	2.00/plus 1% unpaid over 5.00	2.00/plus 1% unpaid over 5.00	2.00/plus 1% unpaid over 5.00	
Return Check Charge	30.00	35.00	35.00	
Turn on Charge (non payment)	35.00	40.00	40.00	
After 4:30 pm on a business day Turn on Charge (non payment)	200.00	275.00	375.00	
Trip Fee - Disconnect personnel (Applicable when payment is made to stop disconnection when disconnect personnel are on site		35.00	35.00	
Final notice fee - applicable when a trip is required to notify of a pending utility shut off			30.00	
Backflow Processing Fee	2.00/month	2.00/month	2.00/month	
Temporary Commercial Electric Service	130.00	130.00	130.00	
Service Charge (new connections, transfer service)	18.00	19.00	20.00	
Fire Sprinkler System Connection Fee	93.93/yr	93.96/yr	93.96/yr	
Temporary Water Meter on Fire Hydrant	90.00	95.00	95.00	

Proposed Fee Schedule for 2013				
	2010	2011	2012	2013
Locate Stop Box	35.00	40.00	40.00	
Pole Attachment Fee	4.00/yr	4.00/yr	4.00/yr	
Water Service				
3/4"	1200.00	1300.00	1300.00	DELETE
1"	1300.00	1400.00	1400.00	DELETE
Excavation Credit	165.00	225.00	225.00	DELETE
Bill and collect Sewer (monthly charge)	10125.00	10450.00	10450.00	
Unauthorized connections/re-connections, meter tampering	200.00	275.00	375.00	
Water Main Taps - 2" or less	100.00	110.00	110.00	

City of Grand Island
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City Services

City of Grand Island 2012-2013 Proposed Budget Includes

- With Council Consideration:
  - New revenue that will close gaps
  - A property tax increase can be avoided without diminishing the existing level of program services for the citizens of Grand Island
  - To lower crime and increase the strength of the Grand Island Police Department, additional revenue needs to be determined

2013 Budget Gap Closure Summary 8/21/12

	General Fund	Capital Improvements
July 10-July 24th Shortfalls	**$ (353,000)**	**$ (461,567)**
General Fund Capital Fire Dept. Increase	$ (80,000)	
Property Tax Revenue Decrease	$ (20,520)	
Contingency expense eliminated	$ 300,000	
Reimbursements from NDOR		$ 591,860
Final Valuation-Property Tax Revenue Increase	$ 89,687	
Reduce transfer from General Fund to 400 Fund	$ 130,000	$ (130,000)
Excess may be used for Police Budget Request	**$ 66,167**	**$ 293**

Capital Improvement Projects 400 Fund Changes in Proposed Budget

- On the following pages of 400 Fund Capital Improvements, the green highlights represent changes from previous Budget Study Sessions.
  - City Hall HVAC-decrease from $575,000 to $325,000
  - Grand Generation Center increase from $38,090 to $100,000

Capital Improvement Projects 400 Fund Updated-Proposed Budget

- Yellow highlighted amounts on the following pages represent projects the City will receive reimbursements from Nebraska Department of Roads.

	Total 400 Fund Appropriation	Reimb to City
Resurfacing Various Location-Federal Aid Projects	$ 677,300	$ 120,000
Capital Ave: Webb to Broadwell	$ 433,000	$ 320,000
Realign Walnut Ent. & Custer/15th Signal	$ 11,000	$ 10,000
Wasmer Detention Cell	$ 573,200	$ 103,900
Hiker/Biker-State and Capital Connector	$ 83,310	$ 37,960
Total Project Cost/Reimbursement to City	$ 1,777,810	$ 591,860

Funding Sources 2013 Capital Improvements

- Updated 8/21/12
- General Fund 2013 Transfers : $ 708,000
- State Gas Tax: $ 2,134,500
- Keno: $ 450,000
- Special Assessments: $ 710,000
- Total Revenue Sources: $ 4,002,500
- Total Capital Requests: $ 4,594,067
- Additional Funding Needed: $ (591,567)
- Additional Revenue-400 Fund $ 591,860

CAPITAL IMPROVEMENT PROJECTS 400 FUND
2012-2013 BUDGET
PROJECTS FUNDED BY GENERAL FUND-KENO-SPECIAL ASSESSMENTS

	2012 Budget	2012 Forecast	2013 Budget
Annual Handicap Ramp Installation	$ -	$ -	$ 165,000
Digital Antenna/Transmission Line Install	$ -	$ -	$ 65,000
Drainage Improvement Districts	$ -	$ -	$ 100,000
Underpass Bridge Engineering	$ -	$ -	$ 60,000
Cannon Ditch Lining	$ -	$ -	$ 250,000
Lincoln Park Pool	$ 80,000	$ -	$ -
Integrated/Comprehensive Drainage Plan	$ 125,000	$ -	$ -
Infrastructure Emergency Funds - Disaster Recovery	$ 100,000	$ 100,000	$ 60,000
Fiber Wireless Connections	$ 90,000	$ -	$ 125,000
City Hall Phone System	$ 100,000	$ -	$ 125,000
City Hall HVAC	$ 450,000	$ -	$ 325,000
Grand Generation Center Building Improvements	$ -	$ -	$ 100,000
Miscellaneous Park Projects	$ 150,000	$ 320,659	$ 150,000
Hiker/Biker Trails	$ -	$ -	$ 20,000
Hiker/Biker Trails - State and Capital Connector	$ 59,600	$ -	$ 83,310
Hiker/Biker Trails-Broadwell-Capital to Eagle Scout	$ 56,000	$ -	$ -
Hiker/Biker Trails- St. Joe	$ -	$ 192,107	$ -
Hiker/Biker Trails-Mormon Island Bridges	$ 9,000	$ -	$ -
Hiker/Biker Trails-Mormon Island Phase 1 & Phase 2	$ 25,000	$ -	$ -
Annual Sidewalk Projects	$ 25,000	$ 25,000	$ 25,000
Line Drainage Concrete Ditch	$ 50,000	$ 58,413	$ 50,000
Athletic Complex Development - Vets Home	$ -	$ 7,200	$ -
Northwest Drainage Project - Feasibility & Design	$ 375,500	$ 375,000	$ 529,816
Moores Creek, Faidley, Edna Construction	$ -	$ 210,365	$ -
Construct Drainway - CCC to Wood River	$ 226,441	$ 250,000	$ 226,441
Subtotal	***$ 1,921,541***	***$ 1,538,744***	***$ 2,459,567***

CAPITAL IMPROVEMENT PROJECTS 400 FUND

2012-2013 BUDGET

PROJECTS FUNDED WITH GAS TAX MONEY

	2012 Budget	*2012 Forecast*	*2013 Budget*
BNSF Shoulder Improvements	$ -	$ -	$ 40,000
Stagecoach Detention Cell Completion	$ -	$ -	$ 400,000
Independence Avenue Drainage	$ 70,000	$ -	$ -
Replace Wood River Bridge @ Blaine	$ 30,000	$ -	$ -
Resurfacing Various Locations - Fed Aid Project	$ 6,000	$ 125,300	$ 677,300
Capital Ave; Webb to Broadwell (includes trail)	$ 15,000	$ 79,807	$ 433,000
Husker Hwy (US Hwy 34) 281 to Locust	$ 20,000	$ 157,477	$ -
Hwy 30 - Grant to W end of concrete (NDOR Project)	$ 550,000	$ 571,424	$ -
Realign Walnut Ent. & Custer/15th Signal	$ 86,000	$ 22,400	$ 11,000
Misc. Safety Enhancements - Railroad Quiet Zone	$ 226,000	$ 290,000	$ -
Wasmer Detention Cell	$ 320,000	$ 94,600	$ 573,200
Capital Ave; Drainway to Webb Road	$ -	$ 115,249	$ -
Subtotal	***$ 1,323,000***	***$ 1,463,257***	***$ 2,134,500***
Total Capital Improvement Requests	**$ 3,244,541**	**$ 3,002,001**	**$ 4,594,067**

2012-2013 DOLLAR SUMMARY OF FTE CHANGES

DEPARTMENT	POSITION	FTE	AMOUNT
Emergency Management			
	Sr Public Safety Dispatcher	(0.50)	(36,942)
	Total Emergency Management	(0.50)	(36,942)
Library			
	FT Library Assistant I	(1.00)	(57,791)
	2 PT Library Assistants	1.00	27,004
	1 FT Library Assistant I Step 15	(1.00)	(51,985)
	1 FT Library Assistant II Step 13	1.00	54,099
	Total Library	-	(28,673)
Emergency Management			
Enchanced 911 215 Fund		0.50	36,942
	Public Safety Dispatcher	(0.75)	(53,526)
	Total Emergency Management	(0.25)	(16,584)
Emergency Management			
PSC Wireless 216 Fund	Public Safety Dispatcher	0.75	53,526
	Total Emergency Management	0.75	53,526
Solid Waste Fund 505			
	Temporary/Seasonal Positions	(0.50)	(28,009)
	Temporary/Seasonal Positions	(0.30)	(7,476)
	Temporary/Seasonal Positions	0.15	3,152
	Equipment Operator	1.00	62,454
	Temporary/Seasonal Positions	0.30	7,476
	Total Solid Waste	0.65	37,597
Information Technology Fund 605			
	Computer Technician	1.00	57,681
	Total IT Department	1.00	57,681
	TOTAL CITY	1.65	66,605

BY FUND:	FTE	Amount
General Fund:	(0.50)	(65,615)
Special Revenue Funds:	0.50	36,942
Enterprise Funds:	0.65	37,597
Internal Service Fund:	1.00	57,681
Total:	1.65	66,605

Enterprise Fund Capital Requests *2012-2013 Budget*			
	2012 Budget	*2012 Forecast*	*2013 Budget*
Jack Rabbit Run Golf Course			
Irrigation System			$ 470,000
Asphalt Around Clubhouse Area	$ -	$ -	$ 20,000
Greens Sand Top Dresser	$ -	$ -	$ 15,000
2 Demo or Used Utility Vehicles	$ -	$ -	$ 30,000
GOLF COURSE TOTAL	$ -	$ -	**$ 535,000**

GOLF COURSE

	2010 Actual	2011 Actual	2012 Budget	2012 Forecast	2013 Budget
Beginning Cash Balance	(213,302)	120,693	153,689	184,690	230,587
Revenue	577,224	593,254	691,582	640,259	640,259
Transfers In – General Fund	329,000	–	–	–	470,000
Total Resources Available	692,922	713,947	845,271	824,949	1,340,846
Total Expenditures:					
Personnel & Operating	544,999	520,257	605,778	594,362	615,678
Capital	27,229	9,000	–	–	535,000
Transfers Out	–	–	–	–	–
Total Requirements	572,228	529,257	605,778	594,362	1,150,678
Ending Cash Balance	120,693	184,690	239,493	230,587	190,168

Engineering for Wastewater Projects	Project Costs	Engineering Fee	2012	2013
Platte Valley Industrial Park Sanitary Sewer	$ 484,384	$ 48,400	$ 48,400	
Wildwood Subdivision Sanitary Sewer	$ 1,120,000	$ 112,000	$ 60,000	$ 52,000
Westwood Park Subdivision Sanitary Sewer	$ 643,300	$ 64,300	$ 64,300	
Blaine Street Paving-Added Part of PVIP	$ 900,000	$ 90,000	$ 90,000	
Husker Highway Sanitary Sewer	$ 1,550,000	$ 130,000		$ 130,000
Lift Station #7 Improvements		$ 37,750	$ 37,750	
Interstate 80 / Highway 281 Tap Sanitary Sewer District	$ 2,562,000	$ 25,620		$ 25,620
North Interceptor - Phase 1A	$ 2,376,000	$ 23,760		$ 23,760
North Interceptor - Phase 1B	$ 6,923,500	$ 69,230		$ 69,230
South / West Interceptor Rehabilitation	$ 935,000	$ 9,350		$ 9,350
4th - 5th Eddy / Vine Rehabilitation	$ 1,898,400	$ 18,980		$ 18,980
WWTP Headworks	$ 17,762,000	$ 177,620		$ 177,620
Master Planning	$ 500,000	$ 5,000		$ 5,000
		Totals	$ 300,450	$ 511,560
		Revenue in Budget	$ 124,000	$ 460,000
Highlighted amounts billed to WWTP from Public Works Engineering Department				
Other amounts could represent matching funds and therefore no money would be transferred from 251 Grant funds to Public Works				

Revenue Projection-Proposed Budget

	2011/2012 Forecast	2013 Budget	Growth
Sales Tax	$ 13,254,519	$ 13,917,245	5.0%
Property Tax-updated	$ 6,396,746	$ 6,658,335	4.0%
Occupation Taxes	$ 1,132,502	$ 1,133,932	--
Municipal Equalization	0	$ 258,000	100.00%
Gas Tax Transfer	$ 2,774,000	$ 2,700,000	(2.7)%
Food & Beverage Tax	$ 1,321,907	$ 1,354,955	2.5%
All Other	$ 12,415,962	$ 12,448,220	--
Total	**$ 37,295,636**	**$ 38,470,687**	**3.1%**

Program Expenditure Development-8/21/12

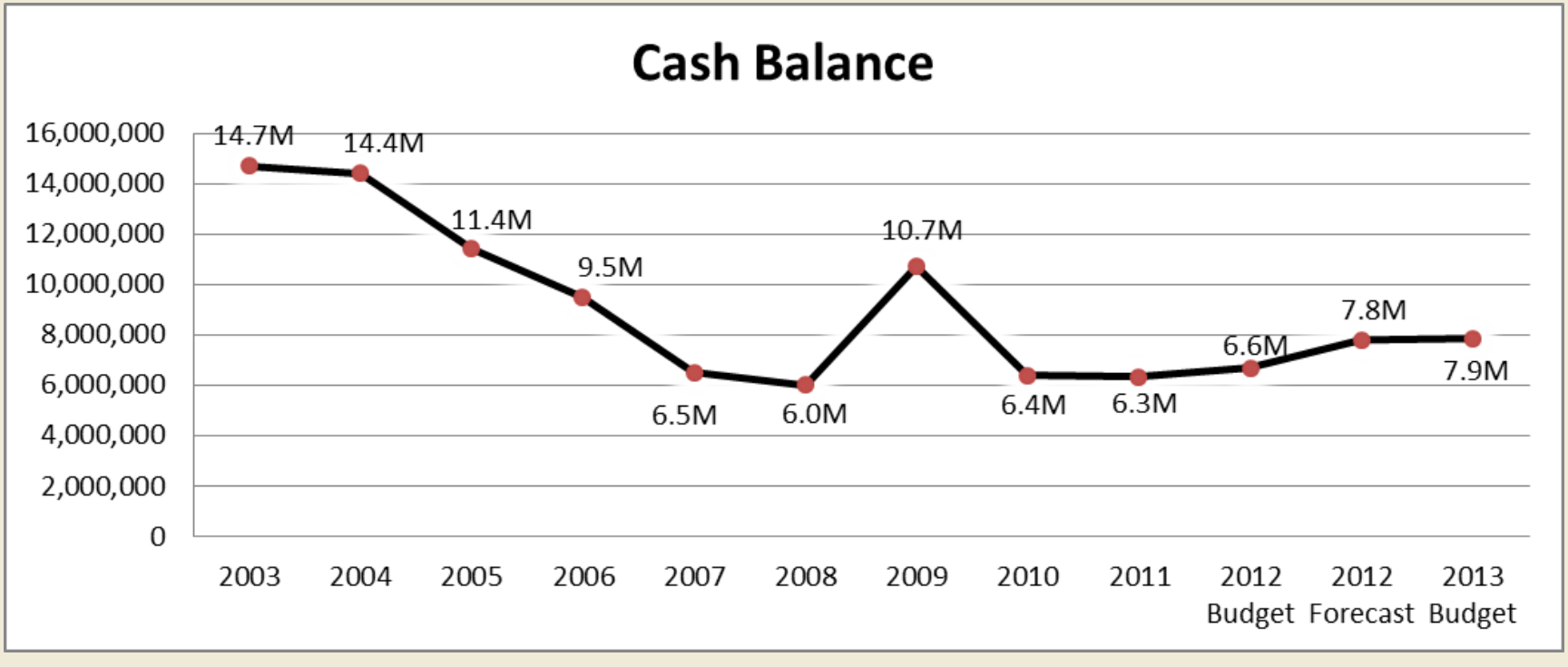
Revenue Estimate 2013- updated	$ 38,470,000
Expenditures Excluded from Program Prioritization	
Mayor & Council	$ (98,000)
Non-Departmental	$ (781,000)
Debt	$ (2,075,000)
General Fund Capital- updated	$ (1,915,000)
Transfers Out-other Funds- updated	$ (1,645,000)
Contingency- updated	$ (0)
General Fund Revenue Surplus	$ 66,000
Revenue Needed for General Fund Department Expenditures	$ 31,890,000

General Fund Cash Balances
Budget in Brief-Page 6

2013 Budget Summary	
Beg Cash 10/1/12	$7,787,167
End Cash 9/30/13	$7,532,999
Shortfall	$ (254,168)
8/21/12 Revisions	$ 319,687
Surplus	$ 65,519

2012 Forecast Summary	
Beg Cash 10/1/11	$ 6,635,317
End Cash 9/30/12	$ 7,787,167
Surplus	$ 1,151,850

It is important the Cash Balance of the General Fund maintain adequately funded reserves. The General Fund's cash balance for the 2013 Budget is $7,852,686, or 23% of expenditures (less capital expenses). A 90 day reserve of General Fund Cash would require a balance of 8.2 million or 25% of personnel and operating expenses. Over the past few years, the City has made an effort to maintain or increase the cash reserve balance.



2012/2013
Proposed Budget
General Fund

REVIEW OF STUDY SESSIONS

GENERAL FUND CAPITAL DEPARTMENT REQUESTS

General Fund Capital Department Requests
2012-2013 Budget
Public Safety

	2012 Budget	*2012 Forecast*	*2013 Budget*
Concrete at Stations 3	$ 70,000	$ 70,000	$ -
Addition to St. 3- Dormitory, exercise	$ -	$ -	$ 200,000
Concrete at Stations 4	$ -	$ -	$ 75,000
Energy efficiency upgrades-grant funded	$ -	$ -	$ 100,000
Back up power generator for Station 2	$ 80,000	$ -	$ 80,000
Ambulance Cot replacement	$ 13,000	$ 13,000	$ 13,000
Back up power generator for Station 4	$ -	$ -	$ 50,000
Staff vehicle-hybrid sedan	$ 26,000	$ 18,900	$ -
Rechasis Ambulance 5	$ 135,000	$ 135,000	$ -
Rescue pumper	$ 550,000	$ 550,000	$ -
Pumper Truck-90% grant funded/10% match	$ 350,000	$ -	$ -
Pumper Truck	$ -	$ -	$ 400,000
Staff vehicle	$ -	$ -	$ 32,000
Ambulance	$ -	$ -	$ 222,500
FIRE & AMBULANCE TOTALS	***$ 1,224,000***	***$ 786,900***	***$ 1,172,500***
Capital Lease-Copy Machines	$ 5,445	$ 5,445	$ 5,445
CSO Vehicle	$ 17,000	$ 17,361	$ -
Police Cars	$ 134,000	$ 106,096	$ 265,240
POLICE TOTALS	***$ 156.445***	***$ 128.902***	***$ 270.685***

General Fund Capital Department Requests
2012-2013 Budget
Street Department

	2012 Budget	*2012 Forecast*	*2013 Budget*
Right-of-way Acquisition	$ 5,000	$ 5,000	$ 5,000
Equipment Storage Building	$ -	$ -	$ 25,000
Truck Towed Attenuator	$ -	$ -	$ 15,000
8' Offset Rotary Mower	$ -	$ -	$ 15,000
Pavement Marking Remover/Groover	$ -	$ -	$ 17,500
Snow Blower, Front-End Loader Mounted	$ -	$ -	$ 18,500
Folding "V" Plow (1)	$ -	$ -	$ 18,000
Folding "V" Plow (2)	$ -	$ -	$ 18,000
11' Snow Plow and Frame (1)	$ -	$ -	$ 11,000
11' Snow Plow and Frame (2)	$ -	$ -	$ 11,000
Asphalt Reclaiming/Trenching Machine	$ -	$ -	$ 23,000
Rubber Asphalt Applicator	$ 32,750	$ -	$ -
Skid Steer Loader (buy back program)	$ 29,100	$ 29,100	$ 29,100
Front End Loader	$ -	$ 144,900	$ -
Sewer Combo Unit	$ -	$ -	$ 73,000
3/4 Ton Pick-up with Snow Plow (1)	$ -	$ -	$ 36,000
3/4 Ton Pick-up with Snow Plow (2)	$ -	$ -	$ 36,000
Bucket truck for traffic signal maintenance	$ -	$ 17,000	$ -
Dump Truck (10 cy)	$ 91,600	$ 83,621	$ -
Storm Cell Improvements	$ 10,000	$ 20,000	$ 20,000
STREET DEPARTMENT TOTALS	**$ 168,450**	**$ 299,621**	**$ 371,100**

General Fund Capital Department Requests *2012-2013 Budget*			
	2012 Budget	*2012 Forecast*	*2013 Budget*
CITY HALL			
Drive thru-window drop box relocation	$ -	$ -	$ 15,000
Inspection Vehicle	$ 19,000	$ 15,671	$ -
Truck	$ -	$ -	$ 20,000
CITY HALL TOTALS	**$ 19,000**	**$ 15,671**	**$ 35,000**
EMERGENCY MANAGEMENT	$ -	$ -	$ -
Outdoor Warning Sirens	$ 15,000	$ 14,685	$ 15,000
LIBRARY	$ -	$ -	$ -
3M Self-Check Machine	$ 35,000	$ 26,508	$ -
Fiber connection between Library & City Hall	$ -	$ -	**$ 35,000**
PARKS & RECREATION	$ -	$ -	$ -
Mower for Cemetery	$ -	$ -	**$ 16,000**
GENERAL FUND TOTALS	**$ 1,617,895**	**$ 1,272,287**	**$ 1,915,285**

City of Grand Island 2012-2013 Proposed Budget Includes

- With Council Consideration:
  - New revenue that will close gaps
  - A property tax increase can be avoided without diminishing the existing level of program services for the citizens of Grand Island
  - To lower crime and increase the strength of the Grand Island Police Department, additional revenue needs to be determined

Council Agenda Memo

From: Steven Lamken, Police Chief

Meeting: July 17, 2012

Subject: Grand Island Police Department Implementation Plan for the ICMA Public Safety Study

Item #'s: 2

Presenter(s): Steven Lamken, Police Chief

Background

The International City Managers Association, ICMA, was contracted to conduct a study on the operations of the Grand Island Police Department in 2011. The report received in 2012 provides a comprehensive and empirical analysis of the current state of the Police Department and where the Department needs to progress. The "End Game" or bottom line of the ICMA report was that the Police Department must do more to reduce crime and the fear of crime in Grand Island. The ICMA made multiple recommendations that should be implemented to reach our end goal.

The Police Department leadership was tasked in May of 2012 with developing an implementation plan for the recommendations for police services presented in the ICMA Public Safety Study. The following document and implementation chart are an explanation of our recommendations for implementation.

Attached with this report is a document entitled ICMA Recommendations. It incorporates the recommendations presented throughout the study into a summary document. The ICMA consultants presented sixteen recommendations as part of the study. (pages 13-15). They also proposed the Department report progress in implementation using six performance measures (page 27). There were also several additional recommendations included in the study that were part of implementation. These additional recommendations are noted on the ICMA Recommendations summary with the page number reference for your convenience.

You have also been provided reports that provide greater detail for the following:

- Summary Report of Implementation Costs.
- Personnel Costs Detail.

- Operational and Vehicle Costs for Police Officer and Community Service Officer.
- Mobile Field Reporting Cost Estimate for Patrol and Code Enforcement.

The Department would like to express our thanks for the support of the Finance Department for their ready help and in preparing personnel cost projections. We would like to thank the City IT Department for their staff support in developing cost estimates for Mobile Field Reporting. We also thank the City Public Safety Committee members for their input into and support of the Implementation Plan.

Discussion

Implementation Plan

Benchmarks

The ultimate goal or end game of the ICMA Police Department Study is to reduce crime and the fear of crime in Grand Island. ICMA recommended that the Police Department adopt six Performance Measures that can be used to demonstrate progress towards the end goal. (Page 27)

The Department will adopt the performance measures as benchmarks of our efforts to reduce crime and the fear of crime. We will work with the Public Works Department and the Nebraska Department of Roads to establish a traffic safety performance measure. We will also incorporate two additional performance measures that were recommendations of the ICMA. We will track and report clearance rates for investigators in the Criminal Investigations Division and we propose to measure the Saturation Index on Patrol Services to determine if resources needed for strategic policing are being lost to patrol services due to demand.

Some performance measures can and will be reported on a monthly basis to the Council and community. Some can be reported annually with the release of the State Uniform Crime Report and traffic accident data. Other performance measures will be done on a periodical basis. We propose to measure the Patrol Saturation Index in 2015/2016. The Fear of Crime will require a survey of citizens in the City. We believe that it should be conducted in the 2015/2016 fiscal year after the plan has been fully implemented.

Resources

ICMA uses data to determine the current status of an agency. ICMA found that the Police Department has more resources dedicated to Patrol than should be to provide for other policing functions that support Patrol. In addition, the ICMA study found that the Saturation Index of the Police Department Patrol was consistently above 50% where stress is placed on Patrol to effectively perform in a proactive manner and regularly exceeded 60% which is the threshold where Patrol loses the ability to perform proactively

in an effective manner. This is occurring even with the high percentage of officers committed to Patrol services.

ICMA analyzes and recommends better utilization and redeployment of personnel before making any recommendation for increased staffing. ICMA recommended significant increases in personnel resources for the Police Department to be able to have an impact on the recommended performance measures. We believe that given the recommended resources, we will accomplish the performance measures and achieve the goal of reduced crime and fear of crime.

ICMA recommended the Police Department sworn officer ranks be increased by ten positions to eighty seven officers. The Police Department agrees with this need and the implementation plan calls for an increase in sworn officers from the current strength of seventy seven to eighty seven officers over a two fiscal year period. The majority of these new officers will be committed to the Patrol Division but with an emphasis on providing additional resources to implement strategic policing. They will provide Patrol additional resources that are above the Saturation Index threshold.

ICMA further recommended that the Police Department add six full time CSOs and assign them to Patrol to be used as a resource in strategic policing. The Police Department is recommending an increase of five full time CSOs. Four of the full time CSOs and four of our current part time CSO positions (equivalent of six FTE) will be assigned to Patrol. One full time CSO will serve in Administration and allow us to reassign a Sergeant to Patrol. One part time CSO will remain in Administration. The CSOs in administration will be responsible for administrative duties such as the service and repair of fleet vehicles, maintaining found property and bicycles and operation of the impound lot.

ICMA recommends an increase of four support staff positions. These are a Crime Analyst, a Police Records Clerk in Criminal Investigations, a Police Records Clerk at the Service Desk to allow the Service Desk Officer to be reassigned to Patrol and an Evidence Technician to allow the Evidence Officer to be reassigned. The Police Department is recommending an increase of three positions, the Crime Analyst, one Police Records Clerk at the Service Desk and the Evidence Technician. The Department will review the workload demand on Police Records Clerks after implementation to determine if additional resources are needed in the future.

Strategic Policing

Definition

The ICMA study references the need for the Department to evolve from Problem Oriented Policing to Strategic Policing. The basic concept of strategic policing is:

> A well planned and coordinated initiative using multiple resources in cooperation with community resources, with the goal of creating a sustainable impact on crime.

This is a simplified explanation in my words of the concept but will provide further explanation as to how it applies to the ICMA recommendations.

A well planned and coordinated initiative -

Strategic Policing is data driven. Sometimes it is referred to as intelligence led policing. It requires the tracking of criminal or traffic activity and analysis of data to identify problem areas or targets. Strategic Policing expands problem oriented policing from the observations of individual personnel on specific problems to ongoing analysis of data to identify and link crime and activity and emerging criminal trends. This makes the Crime Analyst position an important component of the implementation plan. The Police Department lacks the capacity to do the in depth analysis for strategic policing. The Police Department does not have anyone with the skills set and training much less the time needed to provide adequate crime analysis. As the consultant Mr. McCabe said, when everyone is responsible, no one is responsible and it doesn't get done. This describes the current status of crime analysis with the Police Department.

Once we have the data to identify problems and targets, the Department needs to have a well coordinated action plan. This will be the responsibility of the Special Operations Sergeants under the leadership of the Patrol Captain.

Currently, our Patrol Sergeants are committed to supervising their shifts which encompass specific hours of the day. They are temporal or time oriented. They are supervising shifts that are often under stress or beyond capacity to provide meaningful proactive police services. They do not have supervisory responsibility over other units or resources other than their Patrol shift officers. While they have been responsive to problems with the use of problem oriented policing, it is normally tied to addressing a specific problem within their time frame of responsibility. At the same time, the Patrol Captain is responsible for the total operation of the Patrol Division and lacks time to plan and then carry out strategic policing activities. He cannot cover strategic operations 24 hours per day.

The Special Operations Sergeants are the second key link in the implementation of strategic policing. The Special Operations Sergeants will be provided training to prepare them for their new duties in developing strategies to attach crime and traffic problems. Working as a team, they will develop plans to attack identified targets. They will be able to access a variety of resources to carry out the work once the plan is approved by the Patrol Captain. Again, working as a team, the Sergeants will oversee the operations to ensure that activities and work are completed as planned. The Special Operations Sergeants and the Crime Analyst will conduct after action review and measurements of data to determine if there has been an impact and also determine if further action is needed.

Using multiple resources –

Many of the Department's problem oriented policing efforts have been conducted in a silo manner. We have not been able to incorporate or coordinate our resources when attempting to address problems. The lack of resources is still the most significant obstacle, yet there are others. For example, lack of relevant crime analysis data and assigned responsibility for planning, coordination and oversight of strategic policing initiatives is another that was discussed above. Another barrier is the organizational plan for the Department. ICMA recommends that many units or special operations be consolidated under the Special Operations Sergeants in the Patrol Division. The Department leadership recognizes the value in this and has planned to consolidate the Code Enforcement Unit, (CSOs), School Resource Officer Unit, (SROs) and our Housing Authority Officer under the supervision and leadership of the Strategic Policing Sergeants. ICMA also calls for the creation of a Crime Prevention Unit from new resources and these officers will also be assigned to the Special Operations Sergeants.

The Special Operations Sergeants would also be able to access Police Officer resources from the Swing or Impact Shift and the regular patrol shifts once a plan has been approved by the Patrol Captain. The Patrol Captain can obtain support from Investigations and the Drug and Violent Crime task force by working with the Criminal Investigations Division Captain.

This increase and realignment of resources will provide the Strategic Policing Sergeants multiple resources or tools within the Department to use to implement and carry out a strategic policing operation. Currently, our resources, whether Patrol, CSO, or others are consumed in providing responsive policing. It is important to understand that the reorganization of the Department without additional resources will not accomplish our goal or end game. It will result in placing four Sergeants in positions of responsibility without adequate data and analysis and without resources or tools in their toolbox to get the job done.

In cooperation with community resources –

The Police Department has many valued partnerships with the community in working to improve the quality of life in Grand Island. We cannot succeed without the support of the community. We will continue to work closely with our community partners and hopefully expand our cooperation under strategic policing as we have in some problem oriented policing efforts.

It is also vital to recognize that the safety of our community and success of the Police Department rests in the hands of our citizens. The Police Department enjoys good police/citizen cooperation and relationships. We are excited about the opportunities with strategic policing to strengthen and expand these relationships.

Implementation Plan Schedule

The Police Department proposal is a four year implementation plan. We recognize that it is aggressive but have chosen this schedule for the following reasons:

Timely – ICMA recommends that we implement the plan in a timely manner. The key to our ability to develop successful strategic policing initiatives is to have the resources or tools in place. We believe that front loading the implementation will provide the resources to fully implement strategic policing and hopefully allow us to impact the demand for responsive policing. Even with the proposed implementation, it will be late in 2015 before we have completed a full year of strategic policing with the recommended resources. It will be January of 2016 before we could assess our progress on some of the performance measures. Protracting the implementation over a longer period of time risks losing strategic policing resources and delaying attainment of performance objectives. Grand Island is continuing to grow and expand. Spreading implementation over a longer period of time will run the risk of new resources being absorbed into responsive policing as demand for services increases.

PD Logistical Capacity – The implementation plan calls for significant new resources and many substantial changes in the Department. Change takes time and energy to absorb and adjust. The hiring and assimilation of new employees takes time and resources within the Department. The Department is committed to the training and preparation of new Police Officers to serve our community. We believe that we can add five new Police Officer positions to the Department and also cover the hiring and training of replacement positions in one year with our resources and still ensure quality.

Officer Deployment Time – New Police Officer training takes approximately thirty two weeks to complete before the officer can be assigned to a Patrol shift. The State Academy offers three law enforcement certification courses per year further delaying our ability to hire new officers. Implementation of any sworn officers for strategic policing must take into consideration the limited classes at the State Academy and the time it takes for academy and field training an officer. The time required is typically ten to eleven months. Any delay or extension of adding Police Officers to the Department will extend deployment accordingly. An easy rule of thumb is to add one year onto implementation and performance measure attainment.

Operational Support

The Police Department has been consistently reviewing practices for several years and will continue. We have begun the review of department responses to alarms and traffic accidents in the City in cooperation with the City Public Safety Committee. We will continue to seek efficiencies in our work while ensuring quality service to the community.

We have prepared a cost estimate for the implementation of Field Reporting technology for the Department. Our fleet of patrol vehicle have in-car computer systems. These allow the officers to perform a variety of tasks and data searches, including the completion of some reports. Spillman has developed a Field Reports software module that allows officer to take formatted offense reports in the field. The software provides for the field report to be transferred to the Police Department records system automatically without further data entry.

There are four options the Department can use at this time for getting offense data into our records system without a Field Reports program. None of the current options is as efficient as the new Field Reporting program.

- An officer can take a report in a notebook. The officer can then return to his/her car and type the report on the car computer. This requires officers who are not expedient at data entry to do their own typing. The car computers are not ergonomically set up for entering large amounts of data. It also creates officer safety concerns when an officer is focused on typing while sitting in his/her patrol car on the street or in a parking lot, especially at night. The officer would be using multiple data entry screens in the Spillman records system that are not formatted that will result in more errors in what information is inputted.

- An officer can have the victim of the crime come to the patrol car and sit in the car while the officer types the information on the in-car computer. This has the same disadvantages as the above in typing ergonomics, accuracy, and officer safety. In addition, it can be highly inconvenient or often not feasible for every victim to come to sit in the patrol car.

- The officer can take the report in a notebook. The Officer would then have to travel to the Police Department or one of our two substations. The officer would use a desktop computer to enter the offense report. This uses more time in that the officer must drive to a location to data enter the report. The officer would still be using multiple data entry screens in the Spillman records system that are not formatted that will result in more errors in what information is inputted.

- The officer can take the report on a standardized report form. This form is then turned in and data entry is completed by a records clerk. This method reduces errors; however it still requires that the information be processed by multiple people and also creates a lag time from when the report is taken and when it is entered into the records system. This can create case investigation problems when other officers do not have access to the information. This is the current system being used by the Department.

Each of the four current options has significant problems and none are as efficient as a field reporting program. Field reporting can create efficiencies for the Department. We

would not have officers taking information on paper and then having to have that information entered into our records system either by an officer or records clerk. The information would be transferred directly into the system. The offense reports are custom formatted and use drop down tables that the officer follows which reduce errors to a minimum. The custom formatting and use of drop down tables reduces the amount of typing required to complete a report.

Field reporting requires the use of lightweight, mobile hardware to be user friendly. Officers do not take reports in their cars. They take them at residences, businesses, on the street, in parking lots and many other locations. Seldom is the victim of an offense sitting in a patrol car while the officer takes a report. Officers need hardware that allows them to take a report where the victim is located to be practical.

There are two current hardware options that are lightweight and mobile enough for field reporting; smart cell phones and tablets. Smart cell phones require cellular service with a data plan for each device. This option appears cost prohibitive for the Department as the cell and data plans would cost hundreds of dollars per year per device.

Tablets can be used with a wireless hotspot to provide the same service. The Department cost estimate of implementing Field Reporting is using the option of hand held tablets and the patrol cars cellular modems serving as wireless hotspots for the tablets. Spillman software operates on Windows so the Department would be required to purchase Windows 7 compatible tablets.

The Department recommendations are cost estimates. We worked with staff from the City IT Department to develop our estimates of cost. We believe that the estimates are reasonably accurate. We have also included an option to provide Field Reporting to our CSOs. Once again, there would be significant efficiencies gained by having the data being directly entered by the CSOs in the field. CSO vehicles would not need in-car computers to implement Field Reporting.

We have addressed the ICMA recommendations for training in the Department. We take pride in the level and quality of training we provide our employees with the resources provided. At the same time we recognize that there are areas we need to improve.

A critical area of concern is that the training function is supervised by one Sergeant. This Sergeant also has many other responsibilities that need to be done yet distract from the Sergeant's ability to devote time to training. The ICMA consultants felt that this position was critically overextended. This will be compounded with growth in the Department. We are following the ICMA recommendation to add a Police Officer position to the training function to ensure that we maintain and improve the quality of our in-service training.

The other significant area is leadership development. The Department has curtailed our training for our all of our supervisory and leadership as resources have been reduced. We recognize the value and need for supervisor leadership development. We are

recommending funding to create a supervisory leadership training track. We believe the Northwestern University's two week school of Police Supervision could be a key component of our leadership development plan. It is an outstanding program and reasonably available for scheduling new Sergeants to attend.

Implementation Cost Summary

We have provided a cover page that gives the cost summary of implementing the ICMA recommendations over the Department four year plan. We have also provided explanation summaries for the following:

- Operational Support Costs per Police Officer – The costs are derived from the department's program budget for the 2012/2013 fiscal year.
- Operational Support Costs per Community Service Officer – The costs are derived from the department's program budget for the 2012/2013 fiscal year.
- Police Patrol Fleet Costs for Expanded Officers
- CSO Fleet Costs for Expanded CSOs
- Police Mobile Field Report System Costs
- CSO Mobile Field Report System Costs

The cost summaries do not include recommended Operational costs that we are recommending for the following:

- Crime Prevention Unit – The Police Department does not have or support a crime prevention function. The Crime Prevention Unit will need operational support for printing and materials.
- Community Service Officer – The Department discontinued the nuisance abatement funds for cutting weeds and grass. This funding will allow CSOs to abate these nuisance complaints in a more timely and efficient manner.
- Crime Analyst Support – The new position of Crime Analyst will require the equipping of a workspace and also the investment in software used for crime analysis. The crime analyst will be required to complete initial certification training and continuing education training.

The cost summaries do not include the impacts upon other departments in the City. The Implementation Chart attempts to identify other departments that will be impacted; however, we are unable to assess the scope or cost of the impact.

Conclusion

The Police Department leadership believes that the ICMA study provides direction and opportunity for the Department to reach the End Game, reduced crime and fear of crime in Grand Island. We have prepared an implementation plan based upon the ICMA study that will allow us to move forward towards that goal. We recognize that this requires significant new resources. We also recognize that this creates a difficult challenge for the

City Council. We ensure you that whatever the course of action, the members of the Grand Island Police Department will remain committed to our spirit of service to our community.

MEMORANDUM

TO: The Honorable Jay Vavricek, Mayor of the City of Grand Island and Members of the Grand Island City Council
FROM: Members of the Special Committee on Public Safety
RE: Final Report of the Special Committee on Public Safety
DATE: July 17, 2012

I. INTRODUCTION

On August 11, 2011 the Grand Island City Council (Council) approved Resolution 2012-212 which authorized the International City/County Managers Association (ICMA) to perform a public safety study of the City of Grand Island (City). On April 28, 2012 representatives from ICMA presented the completed study to the Council.

In May, 2012 former City Administrator Mary Lou Brown formed the Special Committee for Public Safety to review the ICMA study and make recommendations to the Administration and Council as to what changes should be made to the City's public safety departments. The members of that committee are:

Bob Sivick, City Attorney (Chairperson)
Steve Lamken, Police Chief
Tim Hiemer, Fire Division Chief
Jon Rosenlund, Emergency Management Director
Brenda Sutherland, Human Resources Director
Jaye Monter, Finance Director
John Collins, Public Works Director

Carla Englund, Secretary to the City Attorney (Committee Staff)

II. COMMITTEE DISCUSSIONS

The Committee met regularly and thoroughly discussed a number of issues including:

A. Police
   1. Strategic Approach to Managing Operations
   2. Call for Service Committee
   3. Swing Shift
   4. Special Operations Sergeants
   5. Increase Number of CSOs
   6. Crime Prevention Program and Crime Prevention

Officer
7. Case Management System to Track Data
8. Civilian Administrator in CID
9. Civilian in CID for Intelligence and Crime Analysis
10. Review Crime Scene Investigations Protocols
11. Merging Administration into CID and Eliminating Captain Position
12. In Car System for Producing Reports
13. Leadership Development Program
14. Coordinating Internal Investigations
15. Assign Personnel For:
    a. Training
    b. Intelligence
    c. Community Policing

B. Fire
1. Integrated Risk Management Planning
    a. Quantify Risks and Hazards
    b. Rigorous Fire Prevention Program
    c. Training Residents as to Fire Prevention
    d. Structure Inspections
        (1) Industrial
        (2) Commercial
        (3) Residential
2. Software to Indentify Risks
    a. Fire
    b. EMS Calls
3. Paramedic Training and Staffing
4. Smaller Vehicles for EMS Calls
5. Leadership Succession
6. Leadership Organizational Structure
7. Community Risk Analysis for Fire
    a. Assignments
    b. Staffing
8. Private Staffing of Ambulance Services
9. Reducing Staffing in Stations 3 & 4
10. Develop Quality/Time Review System for EMS
11. Achieve Accreditation from Fire Accreditation International
12. Review and Revise Strategic Plan
13. Evaluate CAFS for Fire Suppression Apparatus
14. Multipurpose Apparatus for Stations 3 & 4

15. Public Access Defibrillation Program
16. Mobile Data Terminals for Emergency Response Vehicles

C. Emergency Management
   1. Joint Committee on Communications to Review:
      a. Staffing
      b. Call Taking
      c. Response Times
   2. All Hazard Mitigation and Response Plan
      a. Public Works
      b. Utilities
      c. City Administration
   3. Medical Priority Dispatch System
   4. Customer Response Information
   5. Meet NFPA Standards for Dispatch and Turnout Times
   6. Automatic Vehicle Locator System for Computer Aided Dispatch System

The Committee considered all the above topics worthy of thorough discussion. However, given the short timetable to complete its assigned task and the City's limited resources to implement all recommended changes, the Committee focused on three recommendations to be implemented during the 2012-13 fiscal year.

III. COMMITTEE RECOMMENDATIONS

The Committee does hereby make the following recommendations for the 2012-13 fiscal year:

A. Increase Police Department Staffing

Like all City Departments, the Grand Island Police Department (GIPD) has been under budgetary pressure for the last several years. The findings of the ICMA study reinforced and confirmed Police leadership's belief the GIPD needed additional staff to carry out its mission of protecting the people of Grand Island and their property. Accordingly, the Committee recommends the City's elected leadership take the necessary steps to implement staffing increases for the GIPD pursuant to the plan presented by Chief Lamken.

B. Implement a Fire Department Equipment Replacement Program

Presently the Grand Island Fire Department is operating with an equipment fleet that has aged to the point whereby the expense due to increased maintenance exceeds what would have been necessary if the equipment had been replaced in a more timely fashion. This lack of an equipment replacement program has also led to increased downtime of vital fire fighting and emergency rescue equipment. In addition, this necessitates the sudden increased expense of having to replace equipment when it is no longer serviceable. This impairs the ability of the City to effectively plan future budgets with steady consistent equipment replacement expenses. The Committee recommends the City's elected leadership implement an equipment replacement program for the GIFD.

C. Contract with a Private Firm for Ambulance Billing Collections

Presently the City handles ambulance service collections in-house with a collection rate of 53%. Research by the Committee indicated other cities that contract privately for ambulance collections have a higher rate of collections. For instance, the City of Lincoln, which contracts its ambulance collection services, has a collection rate of approximately 80%. The Committee recommends the City's elected leadership direct City staff to begin taking the necessary steps to ultimately contract out its ambulance collections.

Respectfully Submitted,

_____	_____
Robert J. Sivick – Chairperson	Steven Lamken
City Attorney	Police Chief

_____ _____

Tim Hiemer
Fire Division Chief

Jon Rosenlund
Emergency Management Director

_____ _____

Brenda Sutherland
Human Resources Director

Jaye Monter
Finance Director

_____

John Collins
Public Works Director

ICMA Recommendations

Summary of Major Recommendations (pages 13 – 15)

- **Adopt a strategic approach to managing police operations.**

  Track PD performance measurements as indicators of department progress. (Page 27)

  1. Performance Domain – Crime Reduction
     Measure – UCR Part 1 crime rate
     Benchmark – NE top 9 City average
     Target – 3.773 serious crimes per 100,000. Violent Crime Rate – 265, Property Crime 3,508

  2. Performance Domain – Holding Offenders Accountable
     Measure – Crime Clearance Rate
     Benchmark – UCR Part 1 average group IV (25 – 50 thousand) cities percent of cases cleared.
     Target – Violent Crime 49.9%, Property Crime – 21.3 %

  3. Performance Domain – Fear of Crime
     Measure – ICMA National Cities Survey
     Benchmark – IMCA Nation Cities Survey
     Target – Average

  4. Performance Domain – Public Centered Crime Defense
     Measure – Crime Prevention Programs
     Benchmark – Baseline
     Target – Increase overall baseline

  5. Performance Domain – Traffic Safety
     Measure – Traffic Accidents and Injuries
     Benchmark – Traffic Injury Rate of injuries per population
     Target – Baseline to be determined

  6. Performance Domain - Providing Emergency Services
     Measure – Calls for service response time and Saturation Index.
     Benchmark – Calls for service response time. Saturation index.
     Target – Less than 5.0 min for priority 1 calls. Less than 60% saturation index.

     GIPD adopt strategic policing approach with each major category of crime, traffic crashes, and quality of life violations. Plans addressing each – should be written and disseminated throughout the department and ultimately integrated into an overall strategic plan. (Page 35)

- **Empanel a "calls for service" committee with relevant stakeholders to identify calls of service that can be eliminated from a sworn police response.**

  ICMA recommends from a policy perspective, the responses to major categories of calls for service be reduced; including responses to traffic accidents involving only property damage, an alarm call back system be instituted; and 911 call takers and dispatchers be trained to trigger a police response in cases only when there is an emergency situation. (Page 40)

- **Create a third shift of officers (called a swing shift or impact team) and staff it with an appropriate number of officers and supervisors. This shift would supplement the current patrol deployment and would also engage in proactive enforcement to address crime and quality of life issues in the community.**

  Patrol Shift Staffing Model (Page 53)

Shift	Team	Sergeants	Officers
Days	A	2 (I –patrol, 1 spec. ops)	8
Days	B	2 (I –patrol, 1 spec. ops)	8
Nights	A	2 (I –patrol, 1 spec. ops)	8
Nights	B	2 (I –patrol, 1 spec. ops)	8
Swing	A	1(patrol)	5
Swing	B	1(patrol)	5

  Recommended that consideration be given to increasing sworn officer strength from current level of 77 sworn officers to an appropriate balance. Recommended strength based on data is 87. (Page 54)

- **Create a supervisory position on each shift called the special operations sergeant who will coordinate crime, traffic, and quality of life enforcement activities pursuant to the strategic management approach.**

  Grand Island and PD enact and execute civil nuisance laws available to use in Strategic Policing. (Page 57)

- **Increase the number of community service officers to six full-time positions and assign two CSOs to each tour to assist the special operations sergeants in implementing strategic policing.**

- **Create a robust crime prevention program and staff a dedicated, sworn position of crime prevention officer.**

- **Take immediate steps to implement a case management system that allows GIPD investigative supervisors to track investigations by individual investigator as well as monitor the clearance rates of the unit as a whole. These are essential pieces of information to evaluate the effectiveness on investigative efforts.**

- **Staff the criminal investigations division with one permanent civilian staff member to assist in the administration and management of the division.**

- **Staff the criminal investigations division with one permanent civilian staff member assigned to criminal intelligence and crime analysis.**

  Consideration should be given to civilianizing the sworn officer in Evidence and staffing the function with two civilian evidence technicians. (Page 67)

- **Review protocols for crime scene investigations.**

- **Consideration should be given to folding the administration division and criminal investigation division into thus transferring oversight of both functions to one captain and eliminating a captain position from the agency.**

  Recommend transfer of SROs to Patrol Special Operations Sergeants instead of the Training Sergeant. (Page 71)

  Recommend that CSOs conducting code enforcement should be reassigned to Patrol under the Special Operations Sergeants. (Page 71)

  Recommend that Service Desk Officer be civilianized and the officer be reassigned to an operational assignment in the department.(Page 72)

- **Empanel a joint committee on communications comprised of representatives from all agencies to discuss staffing, call taking, response, and emergency management issues.**

- **The PD and City should take immediate steps to determine what is needed to implement a filed reporting system for the department. A portable, in-car system is needed to obtain higher quality reports in a more efficient and timely manner.**

- **Institute a formal leadership development program for midlevel supervisors to ensure future leadership excellence within the PD.**

- **The department should consider designating investigative capacity to coordinate all internal investigations.**

- **Add sworn personnel to positions responsible for the areas of training, criminal intelligence, and community policing.**

Ancillary Recommendations

- **It is strongly recommended that the Chief identify and task one individual with responsibility for implementing these recommendations . This person should be given the authority and responsibility to effectuate the changes recommended – to ensure recommendations are executed in a timely fashion. (Page 17)**

- **All of the ICMA recommendations - - should be implemented by the police administration with a reasonable period of time. (Page 17)**

Grand Island Police Department Implementation Plan for the ICMA Public Safety Study

End Game

Reduce Crime and the Fear of Crime in Grand Island

Benchmarks

- Performance Objectives
  - Crime Reduction – 3773/100,000 population
  - Crime Clearance – Violent 50%, Property 21.3%
  - Fear of Crime – City Survey
  - Crime Defense – Crime Prevention Programs
  - Traffic Safety – to be determined
  - Emergency Services – 5 min. Response Time to Priority 1 Calls. Less than 60% Saturation Index.

Resources

- Saturation Index – Above 60% - Upper Threshold
  - Police Officers
    - Ten Additional Officers
    - Replacement and Reassignment of Two Officers
  - CSOs – 5 FTE Positions
  - Support Staff – 3 FTE Positions

Strategic Policing

A well planned and coordinated initiative, using multiple resources in cooperation with community resoruces, with the goal of creating a sustainable impact on crime.

Strategic Policing

- "A well planned and coordinated initiative" –
  - Crime Analysis and Targeting
  - Special Operations Sergeants

Strategic Policing

- "using multiple resources' –
  - Swing/Impact Shift
  - Patrol Shifts
  - Crime Prevention Unit
  - Code Enforcement Unit
  - Investigations
  - Drug and Violent Crime Task Force
  - School Resource Officers
  - Housing Authority Officer

Strategic Policing

- "in cooperation with community resources" –
  - Citizens
  - Law Enforcement
  - County and City Attorneys
  - Schools
  - Housing Authority
  - Probation & Juvenile Services
  - Service Providers

Implementation Plan

- Four Year Schedule
  - Timely – (ICMA, page 17)
  - PD Logistical Capacity
  - Officer Deployment Time

Operational Support

- Review of Current Practices
- Field Reporting Technology
- Training
- Leadership Development

Implementation Costs Summary

Program	2012/13	2013/14	2014/15	2015/16
Police Officers	$561,690	$820,220	$861,862	$921,047
CSOs	$137,723	$213,619	$286,556	$313,649
Support Staff	$70,583	$108,741	$111,581	$153,320
Totals	$769,996	$1,142,580	$1,259,999	$1,388,012

PUBLIC SAFETY POLICE STUDY

	Job Title	Start Date	FTE	2012-2013 Estimate	2013-2014 Estimate	2014-2015 Estimate	2015-2016 Estimate	2016-2017 Estimate
Salary & Benefits:	Police Officers	12/1/2012	1.0000	53,358	69,088	71,021	73,325	82,295
	Police Officers	12/1/2012	4.0000	213,432	276,352	284,084	293,300	329,180
	Police Officers	12/1/2013	1.0000	0	54,732	71,021	73,325	82,295
	Police Officers	12/1/2013	4.0000	0	218,928	284,084	293,300	329,180
			Sub-total:	266,790	619,100	710,210	733,250	822,950
Operating Expense:	See detail							
$12,200 per officer with 1% increase per year				61,000	123,220	124,452	125,697	126,954
Vehicle Expense:								
1 per 2.5 Officers	See detail			95,800	47,900	0	27,500	27,500
Mobile Field Equip	See detail			138,100	30,000	27,200	34,600	25,100
	Police Officers Personnel Cost:			266,790	619,100	710,210	733,250	822,950
	Police Officers Operating Cost:			294,900	201,120	151,652	187,797	179,554
	TOTAL POLICE OFFICERS:			**561,690**	**820,220**	**861,862**	**921,047**	**1,002,504**
Salary & Benefits:	Administrative CSO	5/1/2013	1.0000	17,171	48,039	48,718	49,078	56,617
Salary & Benefits:	CSO - Patrol Division	5/1/2013	1.0000	17,171	48,039	48,718	49,428	56,617
	CSO - Patrol Division	5/1/2013	1.0000	17,171	48,039	48,718	49,428	56,617
	CSO - Patrol Division	6/1/2014	1.0000	0	13,461	48,718	49,428	56,617
	CSO - Patrol Division	6/1/2014	1.0000	0	13,461	48,718	49,428	56,617
			Sub-total:	34,342	123,000	194,872	197,712	226,468
Operating Expense:	See detail							
$7,670 per CSO with 1% increase per year				23,010	38,580	38,966	39,356	39,749
Vehicle Expense:								
1 per 2 CSO's	See detail			21,000	0	0	18,500	18,500
Mobile Field Equip	See detail			42,200	4,000	4,000	9,000	7,400
	CSO's Personnel Cost:			51,513	171,039	243,590	246,790	283,085
	CSO's Operating Cost:			86,210	42,580	42,966	66,856	65,649
	TOTAL CSO's:			**137,723**	**213,619**	**286,556**	**313,646**	**348,734**
Salary & Benefits:	Police Records Clerk	2/1/2013	1.0000	29,813	49,793	51,363	53,024	61,297
Salary & Benefits:	Crime Analysis	1/1/2013	1.0000	40,770	58,948	60,218	61,518	69,730
Salary & Benefits:	Evidence Technician	1/1/2016	1.0000	0	0	0	38,778	63,406
	Personnel Cost:			70,583	108,741	111,581	153,320	194,433
GRAND TOTAL:				**769,996**	**1,142,580**	**1,259,999**	**1,388,012**	**1,545,671**
Additional FTE's By Year:			**18.0000**	**10**	**7**	**0**	**1**	**0**

PUBLIC SAFETY STUDY changes after the 7-17-2012 Study Session

	Job Title	Start Date	FTE	2012-2013 Estimate	2013-2014 Estimate	2014-2015 Estimate	2015-2016 Estimate	2016-2017 Estimate
Salary & Benefits:	Retain 3 Police Officers-Grant	10/1/2014	0.0000	0	0	224,004	256,820	274,323
Salary & Benefits:	Computer Technician	10/1/2014	1.0000	0	0	70,734	79,394	83,040
Salary & Benefits:	Attorney	10/1/2015	1.0000	0	0	0	96,495	102,608
	Personnel Cost:		2.0000	0	0	294,738	432,709	459,971
Adjustments from 7-17-2012 Presentation								
Health Insurance Rates-10% increase				0	24,106	68,775	118,859	171,188
Police Officer's Mobile Field Equipment				(16,700)	(23,000)	(21,200)	(9,500)	0
CSO Mobile Field Equipment				(17,200)	1,000	1,200	(1,600)	0
Physiological Evaluation (only on new officers)				0	(2,500)	(5,000)	(5,000)	(5,000)
Crime Prevention (Materials, Supplies)				5,000	3,000	3,000	3,000	3,000
Crime Analysis (Materials, Supplies)				12,000	4,000	4,000	4,000	4,000
CSO Annual Nuisance Fund (weed/trash, etc. complaints)				7,000	7,000	7,000	7,000	7,000
	Adjustment Totals:			(9,900)	13,606	57,775	116,759	180,188
	ADDITION TOTAL:		**20.0000**	**760,096**	**1,156,186**	**1,612,512**	**1,937,480**	**2,185,830**

Police Budget Request

	2012-2013 Estimate	2013-2014 Estimate	2014-2015 Estimate	2015-2016 Estimate	2016-2017 Estimate
Police Officers	561,690	820,220	861,862	921,047	1,002,504
CSOs	137,723	213,619	286,556	313,646	348,734
Support Staff	70,583	108,741	111,581	153,320	194,433
Sub Total:	769,996	1,142,580	1,259,999	1,388,012	1,545,671
Changes after 7-17-2012 Study Session					
10% Health Insurance rate increases	0	24,106	68,775	118,859	171,188
Police Officers Mobile Field Equipment	(16,700)	(23,000)	(21,200)	(9,500)	0
CSO Mobile Field Equipment	(17,200)	1,000	1,200	(1,600)	0
Physiological Evaluation (only on new officers)	0	(2,500)	(5,000)	(5,000)	(5,000)
Crime Prevention (Materials, Supplies)	5,000	3,000	3,000	3,000	3,000
Crime Analysis (Materials, Supplies)	12,000	4,000	4,000	4,000	4,000
CSO Annual Nuisance Fund (weed/trash complaints)	7,000	7,000	7,000	7,000	7,000
Adjustments to Original Amounts:	(9,900)	13,606	57,775	116,759	180,188
3-Police Officers- Grant Funded	0	0	224,004	256,820	274,323
Computer Technician	0	0	70,734	79,394	83,040
Attorney	0	0	0	96,495	102,608
Additional Staff:	0	0	294,738	432,709	459,971
GRAND TOTAL:	**760,096**	**1,156,186**	**1,612,512**	**1,937,480**	**2,185,830**
Additional FTE's By Year:	**10**	**7**	**1**	**2**	**0**

Police Officers:	**Start at Step 1 - $17,8037 per hour** **4.2% Step Increase between Steps** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$3,611 for premium Pay (OT) per FTE** **$1,598 for Other Additional Pay (Holiday, etc) per FTE** **6.5% Pension effective 10-1-2013** **7% Pension effective 10-1-2015**
Administrative CSO:	**Start at Step 1 - $12.3118 per hour** **2.2181% Step Increase between Steps** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$300 for premium Pay (OT) per FTE** **Eligible for Non-Union Benefits**
CSO's:	**Start at Step 1 - $12.3118 per hour** **2.2181% Step Increase between Steps** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$300 for premium Pay (OT) per FTE** **Eligible for Non-Union Benefits**
Police Records Clerk:	**Start at Step 1 - $12.8769 per hour** **4.8406% Step Increase between Steps** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$800 for premium Pay (OT) per FTE** **Eligible for Clerical/Service Union Benefits**
Crime Analysis:	**Start at Step 1- $16.93 per hour** **3% Step Increase between Steps** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$500 for premium Pay (OT) per FTE** **Eligible for Clerical/Service Union Benefits**
Evidence Technician:	**Start at Step 1- $15.5009 per hour** **2% Contract Salary Adjustment each year** **Family Insurance level budgeted** **$800 for premium Pay (OT)** **$75 for Other Additional Pay (Holiday, etc)** **Eligible for Clerical/Service Union Benefits**
Computer Technician:	**Start at Step 1 - $19.56 per hour in year 2013-14** **2% Salary adjustment each year** **Family Insurance level budgeted** **3.984% step increase between Steps** **Eligible for Benefits** **Eligible for Clerical/Service Union Benefits** **$500 Premium Pay (OT)**
Attorney:	**Start at Step 1 - $28.47 per hour in year 2014-15** **2% Salary adjustment each year** **Family Insurance level budgeted** **3.145% step increase between Steps** **Eligible for Non-Union Benefits**
Grant Officers:	**Start at Step 4 - $20.8656 per hour in year 2014-15** **2% Contract Salary Adjustment each year** **Maintained current level of Health Insurance** **4.275% step increase between Steps** **Eligible for FOP Benefits** **$3,611 for premium Pay (OT) per FTE** **$1,598 for Other Additional Pay (Holiday, etc) per FTE** **6.5% Pension Effetice 10-1-2013** **7% Pension effective 10-1-2015**

8-21-2012 Updated Costs
August Officer Support Costs 2012 Budget

We have changed one item in this document. We removed the reference to purchasing the brand of Data 911 mobile video and computing equipment. We will still be purchasing a Data 911 mobile video system for the vehicle, but will be purchasing a Dell tablet for the computer equipment. The computer equipment also includes a thermal printer and a scanner.

One Patrol Officer

Contractual Services	$ 1400	
Computer Support	$ 90	
Other Professional Svs.	$ 900	
R & M Vehicles	$ 2560	
Towing	$ 1230	
Insurance	$ 600	
Telephone	$ 150	
Training & Travel	$ 380	
Office Supplies	$ 260	
Gasoline **	$ 2570	(Based on $180,000 actual costs)
Misc. Operating Equip.	$ 1090	
Vests	$ 110	
Ammo	$ 200	
Other General Supplies	$ 150	
Copier Lease	$ 10	
Overtime	$ 3700	
Total	$ 15,400	
Less Overtime	$ (3700)	– Included in Personnel Costs
HR Physic Evaluation	$ 500	
Cost Per Officer	$12,200	

Vehicle – One additional Patrol Vehicle for each 2.5 Officers

Initial Vehicle Cost	$27000	Capital
Mobile Video and Computer Equipment	$10000	Misc. Operating Equipment
Lights & Siren & Equip.	$ 2500	"
Radio	$ 3500	"
Radar	$ 2500	"
Patrol Rifle & Equip.	$ 1200	"
Cage & Seat	$ 1200	"
Total	$ 47,900	

8-21-2012 Updated Costs

Vehicle Purchases

2012/2013 -	Two vehicles added to fleet	$95,800
2013/2014	One vehicle added to fleet	$47,900

Reoccurring costs each year - $27,500 starting in 2015/2016

CSO Support Costs 2012 Budget

Cost for one FTE CSO

R & M Vehicles	$ 2450	
Towing	$ 1000	
Gasoline **	$ 2750	(Based on $180,000 actual costs)
Other Profess. Svs.	$ 300	
Travel and Training	$ 100 *	New account
Office Supplies	$ 370	
Misc. Operating Equip.	$ 500	
Overtime/Holiday Pay	$ 300 *	New account
Other General Supplies	$ 200 *	New account
Total	$ 7970	
Less OT/Holiday Pay	$ (300) –	included in Personnel Costs
Cost Per CSO	$ 7670	

Vehicle – One additional vehicle for each 2 FTE CSOs

Initial Vehicle Costs	$18500
Lights and Equipment	$ 2500
Total	$21000

Reoccurring costs every year after FY 2014 - $18500 for vehicle

8-21-2012 Updated Costs

August 21, 2008 Mobile Field Reporting Implementation Cost Estimates

We have continued to research possible methods for implementation of Spillman Mobile Field Reporting with the support of City IT staff. We have developed a solution that we believe will reduce the costs of implementing the program.

City IT personnel have identified a new mobile tablet that has just become available on the market that will significantly change the Police Department's proposal for implementation of mobile field reporting. The new Dell tablets incorporate technology that will allow us to use the tablet as both our in-car computer and a handheld field reporting device. This will create savings in the cost of the mobile field reporting project and should also create some efficiencies in the cost of maintaining our mobile data equipment.

In addition, the Police Department is initiating an electronic citation program with support funding from the State Crime Commission. The Crime Commission is purchasing thermal printers and scanners for the current patrol fleet so that we can begin submitting electronic citations to the Courts.

We have also been able to better identify Spillman licensing costs for fleet vehicles and employees.

We have made estimates on the information we have developed. The following is the modified cost of mobile field reporting based upon the new Dell tablets and revised licensing cost estimates.

Patrol

2012/2013

$ 45,200	Spillman Field Reports licensing for twenty six vehicles (current fleet size)
$ 6,000	Cost for two additional patrol vehicles and five additional police officer Spillman licenses.
$ 70,200	Cost of 26 Dell Tablets including vehicle docking and mounting brackets. $2,200/tablet, $500/hardware.
$121,400	

2013/2014

$ 2,000	Spillman Maintenance Agreement
$ 3,200	Cost for one additional patrol vehicle and five additional police officer Spillman licenses
$ 1,800	Wireless service for three additional vehicles.
$ 7,000	

8-21-2012 Updated Costs

2014/2015

$ 2,000	Spillman Maintenance Agreement
$ 2,200	One replacement tablet
$ 1,800	Wireless service for three additional vehicles
$ 6,000	

2015/2016

$ 2,000	Spillman Maintenance Agreement
$ 22,000	Nine replacement tablets (1/3 of the fleet) and 3 replacement docking stations
$ 1,800	Wireless service for three vehicles
$ 25,100	

2016/2017

$ 2,000	Spillman Maintenance Agreement
$ 22,000	Nine replacement tablets (1/3 of the fleet) and 3 replacement docking stations
$ 1,800	Wireless service for three vehicles
$ 25,100	

Community Service Officer

2012/2013

$ 8,500	Spillman licensing for CSO fleet and 6 CSO employees
$ 13,500	Five Dell tablets including vehicle docking and mounting brackets
$ 3,000	Annual wireless service costs for CSO fleet
$ 25,000	

2013/2014

$ 2,000	Spillman licensing for two additional CSO employees
$ 3,000	Annual wireless service costs for CSO fleet
$ 5,000	

2014/2015

$ 3,000	Annual wireless service costs for CSO fleet
$ 2,200	One replacement tablet
$ 5,200	

8-21-2012 Updated Costs

2015/2016

$ 3,000	Annual wireless service costs for CSO fleet
$ 4,400	Two replacement tablets
$ 7,400	

2016/2017

$ 3,000	Annual wireless service costs for CSO fleet
$ 4,400	Two replacement tablets
$ 7,400	

Police Budget Request

	2012-2013 Estimate	2013-2014 Estimate	2014-2015 Estimate	2015-2016 Estimate	2016-2017 Estimate
Police Officers	561,690	820,220	861,862	921,047	1,002,504
CSOs	137,723	213,619	286,556	313,646	348,734
Support Staff	70,583	108,741	111,581	153,320	194,433
Sub Total:	769,996	1,142,580	1,259,999	1,388,012	1,545,671
Changes after 7-17-2012 Study Session					
10% Health Insurance rate increases	0	24,106	68,775	118,859	171,188
Police Officers Mobile Field Equipment	(16,700)	(23,000)	(21,200)	(9,500)	0
CSO Mobile Field Equipment	(17,200)	1,000	1,200	(1,600)	0
Physiological Evaluation (only on new officers)	0	(2,500)	(5,000)	(5,000)	(5,000)
Crime Prevention (Materials, Supplies)	5,000	3,000	3,000	3,000	3,000
Crime Analysis (Materials, Supplies)	12,000	4,000	4,000	4,000	4,000
CSO Annual Nuisance Fund (weed/trash complaints)	7,000	7,000	7,000	7,000	7,000
Adjustments to Original Amounts:	(9,900)	13,606	57,775	116,759	180,188
3-Police Officers- Grant Funded	0	0	224,004	256,820	274,323
Computer Technician	0	0	70,734	79,394	83,040
Attorney	0	0	0	96,495	102,608
Additional Staff:	0	0	294,738	432,709	459,971
GRAND TOTAL:	760,096	1,156,186	1,612,512	1,937,480	2,185,830
Additional FTE's By Year: 20.0000	10	7	1	2	0

Review of Funding Options

- Cell Phone Occupation Tax Increase
  - Increase from 3% to 6% – approximately $486,000
- Property Tax Increase
  - Current Mill Levy - .3241
  - $324 annual, $27 per month, on $100,000 home
  - .01 mill levy generates approximately $250,000
  - And would add an additional .83 cents per month for owner of $100,000 home or $10 per year.
- Allocate portion of Cash Reserves

Option #1 w/ Cell Phone Tax	2013	2014	2015	2016	2017
Police Budget Request	**$760,096**	**$1,156,186**	**$1,162,512**	**$1,937,480**	**$2,185,830**
Valuation Growth-1.5%	$2,517,067	$2,554,823	$2,593,145	$2,632,042	$2,671,523
2013-add .011 Mill	$276,877	$281,031	$285,246	$289,525	$293,868
2014-add .0152 Mill		$388,333	$394,158	$400,070	$406,071
2015-add .0171 Mill			$443,428	$450,079	$456,830
2016-add .0013 Mill				$34,217	$34,730
Cell Phone Growth-.5%	$486,000	$488,430	$490,872	$493,327	$495,794
Total Mill Levy	.3351	.3503	.3674	.3687	.3687
Revenue Needed	$ 0	$ 0	$ 0	$270,262	$498,537
Dollars Available-Debt Payments end in Prior Years				**Wood River $270,433**	**Library & Wood River $1,062,694**

Impact to Taxpayer

Option #1

w/ Cell Phone Tax	2013	2014	2015	2016	2017
Proposed Mill Levy	.3351	.3503	.3674	.3687	.3687
Proposed Mill Levy Yearly Increase	.011	.0152	.0171	.0013	--
% of Increase	3.4%	4.5%	4.9%	.35%	
Proposed Property Tax on a $100,000 Home	$335.10	$350.30	$367.40	$368.70	$368.70
Current Property Tax on a $100,000 Home	$324.10	$335.10	$350.30	$367.40	$368.70
Annual Increase to Home Owner	$11.00	$15.20	$17.10	$1.30	--
% of Increase	3.4%	4.5%	4.9%	.35%	--

Option #2 Only Property Tax	2013	2014	2015	2016	2017
Police Budget Request	**$760,096**	**$1,156,186**	**$1,612,512**	**$1,937,480**	**$2,185,830**
Valuation Growth-1.5%	$2,517,067	$2,554,823	$2,593,145	$2,632,042	$2,671,523
2013-add .0302 Mill	$760,154	$771,557	$783,130	$794,877	$806,800
2014-add .0151 Mill		$385,778	$391,565	$397,438	$403,400
2015-add .0169 Mill			$438,242	$444,815	$451,487
2016-add .0012 Mill				$31,585	$32,058
Total Revenue	$760,154	$1,157,335	$1,612,937	$1,668,715	$1,693,745
Total Mill Levy	.3543	.3694	.3863	.3875	.3875
Revenue Needed	$ 0	$ 0	$ 0	$268,765	$492,085
Dollars Available-Debt Payments end in Prior Years				**Wood River $270,433**	**Library & Wood River $1,062,694**

Impact to Taxpayer

Option #2

Only Property Tax	2013	2014	2015	2016	2017
Proposed Mill Levy	.3543	.3694	.3863	.3875	.3875
Proposed Mill Levy Yearly Increase	.0302	.0151	.0169	.0012	--
% of Increase	9.3%	4.3%	4.6%	.31%	
Proposed Property Tax on a $100,000 Home	$354.30	$369.40	$386.30	$387.50	$387.50
Current Property Tax on a $100,000 Home	$324.10	$354.30	$369.40	$386.30	$387.50
Annual Increase to Home Owner	$30.20	$15.10	$16.90	$1.20	--
% of Increase	9.3%	4.3%	4.6%	.31%	--

	Wood River Flood Control Bonds	Various Purpose S Locust St Bond	Law Enforce Center Bond	Heartland Event Center	Library Expansion	State Fair Building	Total
Pmt for 2012	$ 274,745	$ 378,865	$ 817,328	$ 151,074	$ 749,312	$ 753,112	$ 3,124,434
Balance at 9/30/2012	$ 765,000	$ 2,045,000	$ 4,540,000	$ 5,730,000	$3,085,000	$3,360,429	$19,525,429
Pmt for 2013	$ 275,615	$ 378,905	$ 816,250	$ 515,968	$ 796,828	$ 753,112	$ 3,536,677
Balance at 9/30/2013	$ 515,000	$ 1,720,000	$ 3,820,000	$ 5,330,000	$2,325,000	$2,743,651	$16,453,651
Pmt for 2014	$ 265,865	$ 378,055	$ 822,550	$ 518,751	$ 794,580	$ 753,112	$ 3,532,913
Balance at 9/30/2014	$ 265,000	$ 1,390,000	$ 3,085,000	$ 4,925,000	$1,560,000	$2,100,382	$13,325,382
Pmt for 2015	$ 270,433	$ 370,960	$ 815,790	$ 520,795	$ 794,948	$ 753,112	$ 3,526,037
Balance at 9/30/2015	$ -	$ 1,060,000	$ 2,345,000	$ 4,515,000	$ 785,000	$1,426,484	$10,131,484
Pmt for 2016		$ 377,545	$ 820,990	$ 522,080	$ 792,261	$1,506,223	$ 4,019,099
Balance at 9/30/2016		$ 715,000	$ 1,585,000	$ 4,100,000	$ -	$ -	$ 6,400,000
Pmt for 2017		$ 372,713	$ 823,625	$ 517,204			$ 1,713,541
Balance at 9/30/2017		$ 365,000	$ 805,000	$ 3,685,000			$ 4,855,000
Pmt for 2018		$ 376,863	$ 828,345	$ 520,684			$ 1,725,891
Balance at 9/30/2018		$ -	$ -	$ 3,260,000			$ 3,260,000
Pmt for 2019				$ 517,450			$ 517,450
Balance at 9/30/2019				$ 2,830,000			$ 2,830,000
Pmt for 2020				$ 522,484			$ 522,484
Balance at 9/30/2020				$ 2,385,000			$ 2,385,000
Pmt for 2021				$ 516,070			$ 516,070
Balance at 9/30/2021				$ 1,935,000			$ 1,935,000
Pmt for 2022				$ 513,553			$ 513,553
Balance at 9/30/2022				$ 1,475,000			$ 1,475,000
Pmt for 2023				$ 519,798			$ 519,798
Balance at 9/30/2023				$ 995,000			$ 995,000
Pmt for 2024				$ 514,758			$ 514,758
Balance at 9/30/2024				$ 505,000			$ 505,000
Pmt for 2025				$ 513,459			$ 513,459
Balance at 9/30/2025				$ -			$ -

Questions ?

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item G1

Approving Minutes of July 24, 2012 City Council Regular Meeting

Staff Contact: RaNae Edwards

CITY OF GRAND ISLAND, NEBRASKA

MINUTES OF CITY COUNCIL REGULAR MEETING
July 24, 2012

Pursuant to due call and notice thereof, a Regular Meeting of the City Council of the City of Grand Island, Nebraska was conducted in the Council Chambers of City Hall, 100 East First Street, on July 24, 2012. Notice of the meeting was given in *The Grand Island Independent* on July 18, 2012.

Mayor Jay Vavricek called the meeting to order at 7:00 p.m. The following City Council members were present: Chuck Haase, Larry Carney, Bob Niemann, Kirk Ramsey, Peg Gilbert, Mitch Nickerson, Linna Dee Donaldson, Scott Dugan, Vaughn Minton, and John Gericke. The following City Officials were present: City Clerk RaNae Edwards, City Attorney Robert Sivick, Public Works Director John Collins and Finance Director Jaye Monter.

INVOCATION was given by Pastor Gary Schulte, Evangelical Free Church, 2609 South Blaine Street followed by the PLEDGE OF ALLEGIANCE.

Mayor Vavricek stated a press release would be sent out regarding the City Administrator's position.

Mayor Vavricek introduced Community Youth Council member Kennedy Martinez and Board member Roy Swan.

PRESENTATIONS AND PROCLAMATIONS:

Proclamation Nebraska State Fair 1868 Foundation "Blue Ribbon Roll Out Week" July 30 – August 4, 2012. Mayor Vavricek proclaimed the week of July 30 - August 4, 2012 as "Blue Ribbon Roll Out Week". Lindsey Koepke, Executive Director of the Nebraska State Fair 1868 Foundation was present to receive the proclamation.

PUBLIC HEARINGS:

Public Hearing on Amendment to Redevelopment Plan Area #6 Located at 709 & 715 West 18th Street. Regional Planning Director Chad Nabity reported that Baker Development Inc. had submitted a proposed amendment to the redevelopment plan that would provide for site acquisition, clearance and extension of utilities and subsequent construction of a duplex at 709 and 715 West 18th Street. Council was asked to approve the cost benefit analysis, the amended redevelopment plan for CRA Area #6 and authorize the CRA to execute a contract for TIF. Staff recommended approval. No public testimony was heard.

Public Hearing on Budget Amendment for Neighborhood Stabilization Program Grant. Community Development Administrator Marco Floreani reported that there were grant funds remaining for use in the New Construction activity of the budget. By requesting these funds to be reallocated to Clearance/Demolition activity the City would have the opportunity to demolish an additional vacant and blighted property to utilize these funds. Staff recommended approval. No public testimony was heard.

ORDINANCES:

Councilmember Gilbert moved "that the statutory rules requiring ordinances to be read by title on three different days are suspended and that ordinance numbered:

> #9391 – Consideration of Amendments to Chapter 13 and 32 of the Grand Island City Code Relative to Downtown BID Encroachments

be considered for passage on the same day upon reading by number only and that the City Clerk be permitted to call out the number of this ordinance on second reading and then upon final passage and call for a roll call vote on each reading and then upon final passage." Councilmember Nickerson seconded the motion. Upon roll call vote, all voted aye. Motion adopted.

Public Works Director John Collins reported that Federal-aid Transportation projects included requirements for encroachments in the public Right-of-Way. The Third and Wheeler Historical Lighting received Federal aid through the Transportation Enhancement Program. The Grand Island Downtown had several encroachments that must be addressed before the Nebraska Department of Roads would approve final design plans and specifications.

Motion by Haase, second by Dugan to approve Ordinance #9391.

City Clerk: Ordinance #9391 on first reading. All those in favor of the passage of this ordinance on first reading, answer roll call vote. Upon roll call vote, all voted aye. Motion adopted.

City Clerk: Ordinance #9391 on final passage. All those in favor of the passage of this ordinance on final passage, answer roll call vote. Upon roll call vote, all voted aye. Motion adopted.

Mayor Vavricek: By reason of the roll call votes on first reading and then upon final passage, Ordinance #9391 is declared to be lawfully adopted upon publication as required by law.

CONSENT AGENDA: Agenda item G-11 was pulled for further discussion. Motion by Ramsey, second by Carney to approve the Consent Agenda excluding item G-11. Upon roll call vote, all voted aye. Motion adopted.

Approving Minutes of July 9, 2012 Annual Joint Central District Health Department Meeting.

Approving Minutes of July 10, 2012 City Council Regular Meeting.

Approving Minutes of July 10, 2012 City Council Study Session.

Approving Minutes of July 17, 2012 City Council Study Session.

Approving Re-Appointments of Donald Skeen, Mike Spilinek, and Steve Grubbs to the Building Code Advisory Board.

Approving Re-Appointments of Al Avery, Deb Trosper, Glen Murray, John Schultz, Karen Bredthauer, and Mike Nolan to the Zoning Board of Adjustment.

#2012-181 – Approving Final Plat and Subdivision Agreement for Sheaffer Second Subdivision. It was noted that Kevin and Karen Houtwed, owners, had submitted the Final Plat and Subdivision Agreement for Sheaffer Second Subdivision for the purpose of creating 2 lots on property located west of Claude Road and south of Arch Avenue containing 5.6046 acres.

#2012-182 – Approving Bid Award for Cooling Tower Reconditioning at Platte Generating Station with Cooling Depot, Inc. of Golden, CO in an Amount of $132,235.00.

#2012-183 – Approving Bid Award for Coal Conveyor #1 Transfer Point Upgrade at Platte Generating Station with Martin Engineering of Neponset, IL in an Amount of $146,201.59.

#2012-184 – Approving Supplemental Agreements with Burlington Northern Santa Fe Railroad – Double Track Project.

#2012-186 – Approving Bid Award for HVAC Renovation at City Hall with Honeywell Building Solutions of Omaha, NE in an Amount of $105,620.52.

#2012-187 – Approving Five-Year Maintenance Contract for Monitors with Physio-Control.

#2012-188 – Approving Budget Amendment for Neighborhood Stabilization Program Grant.

#2012-189 – Approving Authorization to apply for Additional Disaster Prevention Funds.

#2012-185 – Approving Use of Land Owned by the City of Grand Island for the Trail to be Constructed on the State Street and Capital Avenue Connector Trail Project. Public Works Director John Collins reported that the property owned by the City next to the State Street and Capital Avenue Connector Trail Project needed a "Declaration of Use" document signed by the City as required by the Nebraska Department of Roads in order to get funding.

Paul Wicht, 936 South Kimball spoke of concerns of the cost for this project. Mr. Collins stated this was a Federal Aid project with the City paying 20%.

Motion by Ramsey, second by Gericke to approve Resolution #2012-185. Upon roll call vote, all voted aye. Motion adopted.

RESOLUTIONS:

#2012-190 – Approving FY 2012-203 Annual Budget for Business Improvement District #6, 2nd Street from Garfield Avenue to Eddy Street and Setting Date of Board of Equalization. Finance Director Jaye Monter reported that BID #6 requested $32,148 in assessments for fiscal year 2012-2013. This resolution also sets September 11, 2012 for the Board of Equalization hearing.

Motion by Gilbert, second by Donaldson to approve Resolution #2012-190. Upon roll call vote, all voted aye. Motion adopted.

#2012-191 – Approving FY 2012-2013 Annual Budget for Business Improvement District #7, South Locust Street from Stolley Park Road to Highway 34 and Setting Date for Board of Equalization. Finance Director Jaye Monter reported that BID #7 requested $47,892 in assessments for fiscal year 2012-2013. This resolution also sets September 11, 2012 for the Board of Equalization hearing.

Motion by Dugan, second by Minton to approve Resolution #2012-191. Upon roll call vote, all voted aye. Motion adopted.

#2012-192 – Approving FY 2012-2013 Annual Budget for Business Improvement District #8, Downtown and Setting Date for Board of Equalization. Finance Director Jaye Monter reported that BID #8 requested $90,000 in assessments for fiscal year 2012-2013. This resolution also sets September 11, 2012 for the Board of Equalization hearing.

Discussion was held regarding the budget amount under "other expenditures" and "land improvements". Kurt Haecker, Board member stated there were funds carried over along with grant money received that had to be allocated in the 2012-2013 budget. Money left over at the end of the district could be carried over to a new BID. He thanked the Council for the Quiet Zone. The following accomplishments were mentioned: facades, memorial park at Dodge Parking Lot, Quiet Zone, and historical lighting.

Motion by Gilbert, second by Gericke to approve Resolution #2012-192. Upon roll call vote, all voted aye. Motion adopted.

#2012-193 – Approving Amendment to Redevelopment Plan Area #6 Located at 709 & 715 West 18th Street. This item related to the aforementioned Public Hearing.

Motion by Donaldson, second by Ramsey to approve Resolution #2012-193. Upon roll call vote, all voted aye. Motion adopted.

#2012-194 – Approving Memorandum of Understanding with Chief Industries and the Grand Island Community Redevelopment Authority. Regional Planning Director Chad Nabity reported that Chief Industries had purchased the former Aurora Coop property at Fonner Park Road and Lincoln Avenue and were in the process of demolishing the old structures. CRA had approved a grant of $100,000 to aid Chief in this process. CRA had asked Chief to consider a Memorandum of Understanding (MOU) that would allow the CRA to recapture the grant at some point in the future if TIF was requested on the property.

Comments were made regarding the improvement to this area.

Motion by Haase, second by Carney to approve Resolution #2012-194. Upon roll call vote, all voted aye. Motion adopted.

#2012-195 – Approving Request of Hall County Historical Society, Inc. for Release of Funds from the Stolley Fund held by the Nebraska Historical Society Foundation. Building Department Director Craig Lewis reported that the Hall County Historical Society had constructed a memorial in Stolley Park and were requesting reimbursement from the Foundation Stolley Fund in the amount of $15,000.

Judy Humiston, 1110 West 10th Street spoke in support.

Motion by Niemann, second by Gericke to approve Resolution #2012-195. Upon roll call vote, all voted aye. Motion adopted.

#2012-196 – Approving Bid Award for 2012 Lincoln Park Swimming Pool. Interim Parks & Recreation Director Todd McCoy reported that funding was made available using bonding authority provided through the CRA to replace Lincoln Park Swimming Pool. On January 24, 2012 Council passed Resolution 2012-25 setting a project budget of $1,550,000 for construction of the pool.

Four bids were received ranging from $1,679,000 to $1,695,700 with one bid being rejected. It was recommended that the bid be awarded to Hausmann Construction of Lincoln, NE in an amount of $1,679,000 and that Council amends Resolution 2012-25 to increase the project budget for the construction of the pool to $1,679,000.

Paul Wicht, 936 South Kimball and Pat Buettner, 714 South Broadwell spoke in opposition. Discussion was held regarding amending Resolution #2012-25 to increase the budget set by Council from $1,550,000 to $1,679,000. Regional Planning Director Chad Nabity commented on CRA looking at funding $1.7 to $1.8 million with bond council.

Comments were made concerning taking the low bidder over local preference. City Attorney Robert Sivick commented City Code requirements and possible civil liability to the city if the Council did not award to the lowest bidder.

Dave Henke representing JEO, 142 West 11th Street, Wahoo, NE commented on the estimate which included extra features not originally included. Mr. Henke commented on the experience between Hausmann and Lacy Construction.

Motion by Gilbert, second by Ramsey to approve Resolution #2012-196 and amend Resolution #2012-25. Upon roll call vote, all voted aye. Motion adopted.

#2012-197 – Approving Contract for Health Plan. Human Resources Director Brenda Sutherland reported that Requests for Proposals had been received for health insurance for the employees of the City. The Health Insurance Committee had reviewed the plan changes and recommended Blue Cross and Blue Shield of Nebraska to serve as the Third Party Administrator for the City's health insurance plan, Discovery Benefits, Inc. to administer COBRA, and Strong Financial Resources as broker.

Discussion was held regarding the Wellness Program. Ms. Sutherland stated is had been successful and the City had seen a reduction in claims.

Motion by Gericke, second by Dugan to approve Resolution #2012-197. Upon roll call vote, all voted aye. Motion adopted.

#2012-198 – Approving Appointment of Terry Brown as Interim Public Works Director/City Engineer. Mayor Vavricek recommended the appointment of Terry Brown as Interim Public Works Director/City Engineer.

Paul Wicht, 936 South Kimball spoke in support. Public Works Director John Collins recommended the appoint of Terry Brown.

Motion by Gilbert, second by Ramsey to approve Resolution #2012-198. Upon roll call vote, all voted aye. Motion adopted.

PAYMENT OF CLAIMS:

Motion by Dugan, second by Gericke to approve the Claims for the period of July 11, 2012 through July 24, 2012, for a total amount of $4,022,075.71. Unanimously approved.

ADJOURNMENT: The meeting was adjourned at 9:00 p.m.

RaNae Edwards
City Clerk

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item G2

Approving Minutes of July 24, 2012 City Council Study Session

Staff Contact: RaNae Edwards

CITY OF GRAND ISLAND, NEBRASKA

MINUTES OF CITY COUNCIL STUDY SESSION
July 24, 2012

Pursuant to due call and notice thereof, a Study Session of the City Council of the City of Grand Island, Nebraska was conducted in the Council Chambers of City Hall, 100 East First Street, on July 24, 2012. Notice of the meeting was given in the *Grand Island Independent* on July 18, 2012.

Mayor Jay Vavricek called the meeting to order at 9:15 p.m. The following Councilmembers were present: Chuck Haase, Larry Carney, Bob Niemann, Kirk Ramsey, Peg Gilbert, Mitch Nickerson, Linna Dee Donaldson, Scott Dugan, Vaughn Minton, and John Gericke. The following City Officials were present: City Clerk RaNae Edwards, City Attorney Bob Sivick, Public Works Director John Collins and Finance Director Jaye Monter.

SPECIAL ITEMS:

Presentation of 2013 Wastewater Budget. Public Works Director John Collins reviewed the Wastewater Budget 2013 Enterprise Fund. There were 27 full time and 3 seasonal employees in the Wastewater Division. Operating revenue funding sources was $29,793,935. General operations were $3,740,338. Treatment Plant, compost & capital was $7,610,308. Collection and capital was $15,435,846. Expenditure totals for general, treatment, and collections was $26,786,492. An ending cash balance was $8,531,981.

Reviewed were the following 2013 Wastewater Capital Projects for a 2013 budget for total improvements of $18,527,952

- Wildwood Subdivision – Sanitary Sewer District No. 528
- Sanitary Sewer Extension; US Hwy 281 to I-80
- Platte Valley Industrial Park – East
- Lift Station No. 7 Repairs/Improvements
- North Interceptor – Phase 1A, Phase 1B, Phase 2
- South and West Interceptor
- 4th St. to 5th/Eddy to Vine
- Westwood Subdivision
- Husker Highway Sanitary Sewer Extension
- Annual Sewer Rehabilitation
- Sewer Districts

The following Treatment Plant projects for the 2013 budget were presented:

- Capital Outlay
- Aeration Basin
- Headworks
- Final Clarifier Repair
- Third Primary and Fourth Secondary Clarifier

- Automation

Mr. Collins gave an overview of the Wastewater Treatment Plant progress. Leadership was in place. Introduced was Plant Engineer Marvin Strong.

Discussion on Grand Generation Center Funding. Finance Director Jaye Monter reported that additional funding for the Grand Generation Center (GGC) would change the Capital Improvement Projects Fund total for the budget year 2012-2013 from $4,744,067 to $4,532,157, an addition of $38,090 for the Grand Generation Center and a decrease in the cost estimate of the City Hall HVAC system of $25,000.

Pam Lancaster, 2809 Apache Road spoke concerning the 1/2 cent sales tax and the funding mentioned in several documents back in 2004. She stated $100,000 would be given annually to the GGC.

Gary Quandt, 609 West 14th Street spoke in support. He stated he thought the GGC was receiving $100,000 annually but found out the funding had been decreasing. He said the seniors were important to the community.

Mayor Vavricek clarified that there had not been a Councilmember approved by the City Council to serve as liaison for the City on the GGC board for many years.

Comments were made regarding the elimination of funds to all out-side agencies over a 5 year period of time. Mentioned was that the GGC paid $1.00 per year rent for the building which was owned by the City. Building Department Director Craig Lewis commented on city staff time dealing with the GGC building. Comments were made by Council that the City should take care of the building which would be a capital project.

Mayor Vavricek commented on the historical records in the packet that referenced money spent and earmarked for the GGC.

Theresa Engelhardt, Executive Director of the Grand Generation Center explained the private funds for the expansion of the Center. Mentioned was the need for a new roof and parking lot repair which was more money than the GGC could raise.

Discussion was held regarding the Lease Agreement with GGC for upkeep and maintenance to the building. Mayor Vavricek suggested Councilmember Carney continue a dialogue with the County, GGC and the City.

ADJOURNMENT: The meeting was adjourned at 10:55 p.m.

RaNae Edwards
City Clerk

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item G3

Approving Minutes of July 31, 2012 City Council Study Session

Staff Contact: RaNae Edwards

CITY OF GRAND ISLAND, NEBRASKA

MINUTES OF CITY COUNCIL STUDY SESSION
July 31, 2012

Pursuant to due call and notice thereof, a Study Session of the City Council of the City of Grand Island, Nebraska was conducted in the Council Chambers of City Hall, 100 East First Street, on July 314, 2012. Notice of the meeting was given in the *Grand Island Independent* on July 25, 2012.

Mayor Jay Vavricek called the meeting to order at 7:00 p.m. The following Councilmembers were present: Kirk Ramsey, Peg Gilbert, Mitch Nickerson, Linna Dee Donaldson, Scott Dugan, and Vaughn Minton. Councilmember's Chuck Haase, Larry Carney, Bob Niemann, and John Gericke were absent. The following City Officials were present: City Clerk RaNae Edwards, City Attorney Robert Sivick, Interim Public Works Director Terry Brown and Finance Director Jaye Monter.

INVOCATION was given by Community Youth Council member Stephanie Chandler followed by the PLEDGE OF ALLEGIANCE.

Mayor Vavricek introduced Community Youth Council members Stephanie Chandler and Jackson Buck.

SPECIAL ITEMS:

Presentation of 2012-2013 Solid Waster Budget. Solid Waste Superintendent Jeff Wattier reported that the Solid Waste Budget was an Enterprise Fund and no funding was received from the General Fund. All the revenues were generated from tipping fees and one of the few divisions within the City that had competition. The Solid Waste served both residents and non-residents from Grand Island and the surrounding areas.

Completed this year was the Landfill Tier II NMOC emission rate testing which must be completed every five years. Also Cell 3 construction expansion activities/preparation had begun with the project likely occurring in 2014 of 2015.

The following FY 2012-2013 Budget Capital Expenditures were presented:

- Landfill compactor - $790,000
- Storm water pumps - $120,000
- V-plow - $25,000
- Concrete Improvements - $20,000

The 2013 Budget for Solid Waste was $7,777,158 with a net FTE increase of .35 and a program budget increase of 2.78%. There were no rate increase or fee changes proposed.

Discussion was held regarding FTE positions and the duties they would perform. Positive comments were made concerning the Wednesday hours of operation. Finance Director Jaye Monter answered questions concerning the Program Prioritization process.

Presentation of 2012-2013 Utilities Department Budget. Utilities Director Tim Luchsinger introduced the following employees in his department:

- Lynn Mayhew, Assistant Director of Production
- Travis Burdett, Assistant Director of Transmission
- Bob Smith, Assistant Director of Distribution
- Tom Barnes, Engineering Manager
- Emily Muth, Environmental Manager
- Darren Buettner, Utilities Accountant

Mr. Luchsinger reported that the budget guidelines were a conservative (low) revenue forecast, conservative (high) operating costs, maintain adequate cash reserves, and manage controllable operating expenses and capital expenditures.

Cash reserve guidelines included: working capital, replacement power, asset replacement, Capital Improvement reserve, and debt service reserve.

Discussion was held regarding cash balance and insurance. Comments were made concerning the expenditures being greater than the revenues. Mentioned was that a small increase in rates was better than a huge increase.

Electric Capital Improvements totaled $14,965,000 which included: Additional Substation - $3,000,000; Bond payments; distribution materials - $3,665,000; Power Plant maintenance/improvements - $5,025,000; Air Quality Control expenditures - $3,560,000 and substation improvements.

Mr. Luchsinger explained the Cross State Air Pollution Rule which would have a monetary impact of $4 million capital expense for PGS and would be absorbed through cash reserves. A low NOx system would be installed in October, 2012. Explained were the Mercury and Air Toxics Standards with a capital cost estimate of $35 million to $40 million and an additional annual operating cost of $2 million to $2.5 million.

Questions were asked regarding the life of the Platte Generating Station (PGS). Mr. Luchsinger stated PGS had another 20 years of life concerning the pollution control. Building capital for a future plant was mentioned. Mr. Luchsinger stated in 10 years we needed to start looking at options.

Presented was the Water Capital Improvements for a total of $3,680,000 which included: Merrick County main extension (UP) - $1,750,000; Bond payments - $220,000; Wasmer cell relocation; UPRR crossing replacement; and Central NE Regional Airport upgrade.

Mentioned was that Merrick County main extension would be reimbursed back to the City.

Reviewed were the suburban water rates. There were 74 suburban customers and approximately 170 customers would be added from the Merrick County extension by the end of 2012. Mentioned was that the City of Alda was contractually included within Grand Island corporate limit rates.

The minimum monthly consumption charge was $7.48 plus residential meter fee of $2.50 with an average monthly suburban residential consumption of $12.94. 46% of the residential customers had an average monthly consumption charge of less than $10 and 74% of the residential customers had an average monthly consumption charge of less than $13.

The following suburban rate options were presented:

- Increase of consumption rate
- Increase of meter fee
- Combination of consumption rate and meter fee
- No change

Discussion was held regarding different City fees than those outside the City. Comments were made by Council concerning increasing the meter rate for those customers outside the City limits. Mr. Luchsinger explained the process of extending water mains and costs. Most were installed because of contamination issues.

Councilmember Nickerson stated he didn't feel we should increase fees to customers outside the City. It was encouraged to grandfather existing customers. Future expansion (annexation) was mentioned as a reason to increase the fees.

Presentation of 2012-2013 Golf Course Budget. Interim Parks and Recreation Director Todd McCoy introduced Don and Char Kruse, Golf Pro since 1976. Mr. McCoy reported the golf course had been in the black since 2008. The total Golf Course revenues for 2012-2013 were expected to be $640,259 and the total expenditures budgeted were $670,678.

The following Golf Course Capital needs were presented:

• Irrigation System	$470,000	2013
• Fencing	$ 20,000	2014
• Chemical Sprayer	$ 12,000	2014
• Golf Carts	$125,000	2015
• Shed for Carts	$ 75,000	2015
• Upgrade or replace clubhouse		????

Explained was the Irrigation Operating System in the amount of $470,000. The current irrigation operating system at Jack Rabbit Run Golf Course was installed in 1976. Due to the age, the system was costly to repair with parts difficult or impossible to find. The irrigation system was the heart of a golf course and replacement of the outdated system would improve efficiencies in watering and staffing.

The following Irrigation System Funding Options were presented:

- General Fund Finance through:

- Cash Reserves – Interest Free Loan to Golf Course
- Debt Financing – General Obligation Bonds
- Repayment of Loan – 20 year at 3.5% - $34,972 annual payment

Future Capital Purchases Options were:

- Dissolve Golf Course Fund – move operations into Parks and Recreation Division
  - Capital requests through Capital Improvement Projects 400 Fund

Mr. McCoy answered questions concerning the current cost of maintenance versus a new system. He stated there were stations that would run all the time and some that wouldn't run at all. Parts were shipped to California to be fixed.

Discussion was held regarding the Golf Course being an enterprise fund and not under the General Fund like all other recreational facilities. Requested was an answer before the Council decided on a budget.

Councilmember Gilbert commented on the City not owning the land and could the city sell the golf course. Council questioned the advantages of having an Enterprise Fund versus this being under the General Fund. Mr. McCoy stated there would not be an impact to the Parks budget if this was brought into the General Fund.

Council complimented the management of the Golf Course. Mr. McCoy stated they were not going to recommend a fee increase this next year. Comments were made by Council to have the users help pay for the irrigation system.

Concerns were made by Council that if this was put in the 400 Fund these types of projects tended to be pushed back and not funded.

Golf Pro Don Kruse commented on not supporting the idea of selling the golf course. The City had basically not put any money in the golf course when it opened because of Federal and State Funding and the City may not be able to sell it because of these funds.

ADJOURNMENT: The meeting was adjourned at 8:45 p.m.

RaNae Edwards
City Clerk

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item G4

Approving Minutes of August 3, 2012 City Council Special Meeting

Staff Contact: RaNae Edwards

CITY OF GRAND ISLAND, NEBRASKA

MINUTES OF CITY COUNCIL SPECIAL MEETING
August 3, 2012

Pursuant to due call and notice thereof, a Special Meeting of the City Council of the City of Grand Island, Nebraska was conducted in the Council Chambers of City Hall, 100 East First Street, on August 3, 2012. Notice of the meeting was given in *The Grand Island Independent* on August 3, 2012.

Mayor Jay Vavricek called the meeting to order at 4:00 p.m. The following City Council members were present: Chuck Haase, Bob Niemann, Kirk Ramsey, Peg Gilbert, Linna Dee Donaldson, Scott Dugan, Vaughn Minton, and John Gericke. Councilmember's Larry Carney and Mitch Nickerson were absent. The following City Officials were present: City Administrator Mary Lou Brown, City Clerk RaNae Edwards, City Attorney Robert Sivick, Finance Director Jaye Monter and Interim Public Works Director Terry Brown.

INVOCATION was given by Pastor Gary Schulte, Evangelical Free Church, 2609 South Blaine Street followed by the PLEDGE OF ALLEGIANCE.

Motion by Gericke, second by Ramsey to limit speaking time to 5 minutes. Upon roll call vote, all voted aye. Motion adopted.

Approving Censure Document Regarding Mayor Jay Vavricek (See attached): City Attorney Robert Sivick reported that his job as Grand Island City Attorney could often be difficult when there was controversy. He represents the Mayor, City Council, and the City of Grand Island. He was bound by the oath of his office to follow the law. Mentioned was the state statutes and city code with regards to the City Administrator's resignation. Explained was the law and reasons regarding censure of the Mayor. He recommended that the Council take no action on the censure of the Mayor.

Council President Gilbert stated she consulted with legal counsel from the Nebraska League of Municipalities and that this Special Meeting was requested to publicly conclude the ongoing issue of the City Administrator's position. Mentioned was the importance of communication between the Mayor and Council and that the censure statement was a public statement of the Council's view. Commented were the wonderful things going on in the community. She stated they wanted to stop the ongoing negative blemish on city government and restore a sense of calm, effective, efficient and confidence in the leadership of staff and elected.

President Gilbert requested the Mayor remove himself from the Chair because of his partiality. Mayor Vavricek ruled against this request. Councilmember Haase objected and mentioned that Roberts Rules of Order was a guideline. Mr. Sivick stated since there was no motion yet on the floor the request was premature.

Jeb Wolsleben, 1620 North Huston Avenue and Paul Wicht, 936 South Kimball spoke in support of the censure.

Alan Usher, 3205 West No. Front Street read a statement on behalf of the Mayor. Mentioned were the conversations with the Council and the background of the resignation of the City

Administrator effective September 30, 2012 and the appointment of Marlan Ferguson. Reasons mentioned for not hiring Mr. Ferguson as City Administrator were: the City did not have the resources for two City Administrator's, did not want to compromise the Economic Development Corporations future; utilize the expertise of Ms. Brown through the budget process; and it would be wrong to pay off a City employee after they resigned.

Ken Gnadt, 1610 Gretchen Avenue spoke of the successes in Grand Island and the importance of working together. Commented were three reasons to have Ms. Brown stay in the City Administrator's position: 1) in the middle of the budget session 2) in house Program Prioritization expert and 3) renewal of LB 840.

Mayor Vavricek extended his apologies to Council and staff. Mentioned were lessons learned.

Motion by Gilbert, second by Haase to approve the censure document regarding Mayor Jay Vavricek (see attached).

Discussion was held with regards to what the censure was. Mr. Sivick stated there was no legal effect. It was just a statement by Council. Question was asked if the City could have two City Administrators. Mr. Sivick stated there was only one FTE in the budget for City Administrator. Since Ms. Brown submitted her resignation as of September 30, 2012 it would be less confusing and cause less problems to staff if there was only one City Administrator to report to due to the extended period of time when two would be serving.

Comments were made concerning the City moving forward if Ms. Brown continued as City Administrator. Mentioned was faith in the current Finance Director Jaye Monter to complete the budget. Improvements were seen at City Hall after the resignation and departure of Ms. Brown and there were no positives for Ms. Brown, the staff or the City in having Ms. Brown return.

Councilmember Haase mentioned receiving feedback from the community and employees. Council needed to be participants of City government and it shouldn't be a monarchy. Mentioned was working together as a team on this issue and others. It was stated the Council was asking the Mayor for a reconsideration of returning Ms. Brown to City Hall and if there were other alternatives.

Councilmember Gericke stated experience as a City Administrator in government was a requirement for the position. It was stated that at the June26, 2012 Council meeting the Mayor had stated he had asked for, received and accepted the resignation of Ms. Brown and that it had never been brought to the City Council for a vote.

Mayor Vavricek turned the meeting over to Mr. Sivick to preside. Mayor raised a Point of Order regarding Gilbert, clarifying her ability to speak twice. Mr. Sivick stated the first time she spoke was to present.

Council President Gilbert commented on her understanding of the consulting role of Ms. Brown through September 30, 2012 at the time of her resignation. Ms. Brown's keys were turned in, access to computers was eliminated and limited access to the building had taken place. The only method to bring the Council together to talk about this issue was the Special Meeting.

Mayor Vavricek stated that he announced on June 26, 2012 that Mary Lou Brown submitted her resignation as of September 30, 2012. He commented about the City Administrator having 10 different bosses and the concern of anyone wanting to come serve as the next City Administrator. Explained were the events that took place during and after Ms. Brown's resignation. Mentioned was that since there would be no interim City Administrator it was necessary for the Mayor to have Ms. Brown come back to City Hall. Mayor stated he respected each of the Councilmember's opinions to arrive at his decisions. He stated he does not have the ability to fire without the Council's approval.

Councilmember Haase made comments concerning the exit clause in Ms. Brown's contract. Mentioned were three exit clauses which all required the City Council's approval.

Council President Gilbert commented on the events that had taken place with regards to an Interim City Administrator. She stated the EDC Board had agreed to a 90 day leave of absence. She asked the Mayor why he didn't want Mr. Ferguson as an Interim. It was stated the Mayor wanted to work with Ms. Brown. Mr. Ferguson had no knowledge of the change in events.

Councilmember Dugan called the question. Mayor Vavricek called for a Point of Order stating not every member had spoken. Mr. Sivick acting as Chair exercised his discretion as acting Chair and allowed further comments.

Councilmember Minton stated mistakes had been made by both the Council and the Mayor and the need to come together. Councilmember Gericke stated that the reasons for Ms. Brown's resignation had not been released.

Councilmember Gericke called the question. Mayor Vavricek stated he did not have his second opportunity to speak.

Mayor commented on the conflict of interest with regards to the City Attorney raised earlier in the meeting. Mr. Sivick represented eleven people giving legal opinions without the Mayor's awareness. Mentioned was that the Mayor does not approve any settlement without the City Council's approval.

Acting Chair Sivick asked for the vote. Upon roll call vote, Councilmember's Haase, Niemann, Ramsey, Gilbert, Donaldson, Dugan, and Gericke voted aye Councilmember Minton voted no. Motion adopted.

ADJOURNMENT: The meeting was adjourned at 5:45 p.m.

RaNae Edwards
City Clerk

The City Council of Grand Island hereby censures Mayor Jay Vavricek for ignoring the assemblies will and substituting his own. This motion is based on the actions related to the resignation of the City Administrator, announcing an interim and then reinstating the previous City Administrator into an active role in the governing of the city. The City Council member's advice was solicited by the Mayor on the interim appointment and reinstatement of the previous City Administrator. The Mayor chose to ignore the consultative advice and proceed in an opposing direction.

The result of this action, the Council believes, has led to administrative disorganization of the city. The Council's concern is this action is detrimental to the functioning of the operations of the city and its employees, provides a security risk of its systems, and diminishes the public confidence in the elected leadership.

We acknowledge according to City Code and legal advice the council cannot unilaterally alter the above decision. However, this document is meant to serve as an official reprimand, aimed at asking the Mayor to reconsider this action. In addition, the council calls upon Mayor Vavricek to work as a team with the City Council, to unify the Administrative leadership role, and ultimately restore public confidence.

The council pledges to work actively and collaboratively to restore clear, effective, and respectful communication with the Mayor. The council will be vigilant in assuring that issues for the citizens of Grand Island are managed with clarity, efficiency and integrity.

Attachment to Request for Special Meeting Document Dated July 31, 2012

Attachment

City of Grand Island

Tuesday, August 21, 2012
Special Meeting

Item X1

Review of Proposed FY 2012/2013 City Single Budget and Community Redevelopment Authority (CRA) Budget

This item relates to the aforementioned Public Hearing items E-1 & E-2.

Staff Contact: Jaye Monter